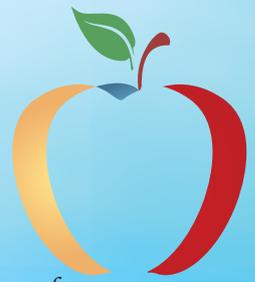


PROPOSED BUDGET

FOR FISCAL YEAR JULY 1, 2021 – JUNE 30, 2022



Town of
Apple Valley
California



Town of Apple Valley



A Better Way of Life

Listing of Public Officials

Town Council



Larry Cusack
Council Member
District 1



Art Bishop
Council Member
District 2



Curt Emick
Mayor
District TBD
11/2022



Kari Leon
Mayor Pro-Tem
District TBD
11/2022

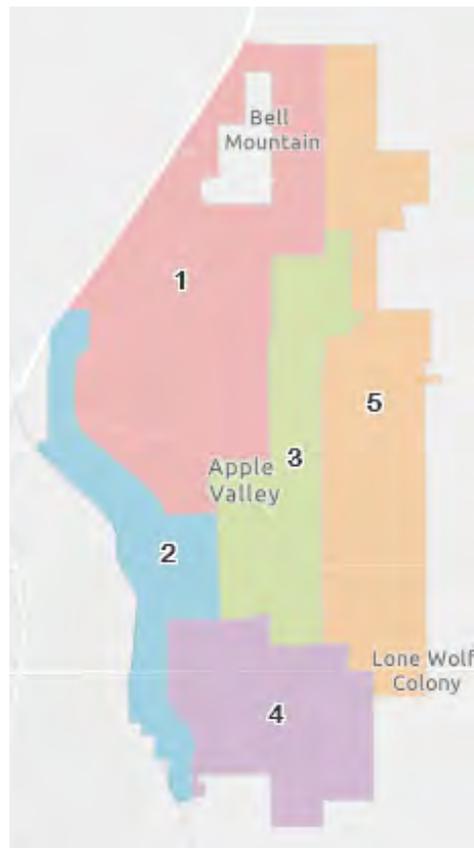


Scott Nassif
Council Member
District TBD
11/2022

Town Staff



Douglas B. Robertson
Town Manager



LaVonda Pearson, CMC
Town Clerk/Director of
Government Services

Capt. Jason Cunningham,
Chief of Police

Sydney Harris,
Director of Finance

Brad Miller,
Town Engineer

Gina Whiteside,
Director of Animal Services

Orlando Acevedo,
Director of Business Development
and Communication

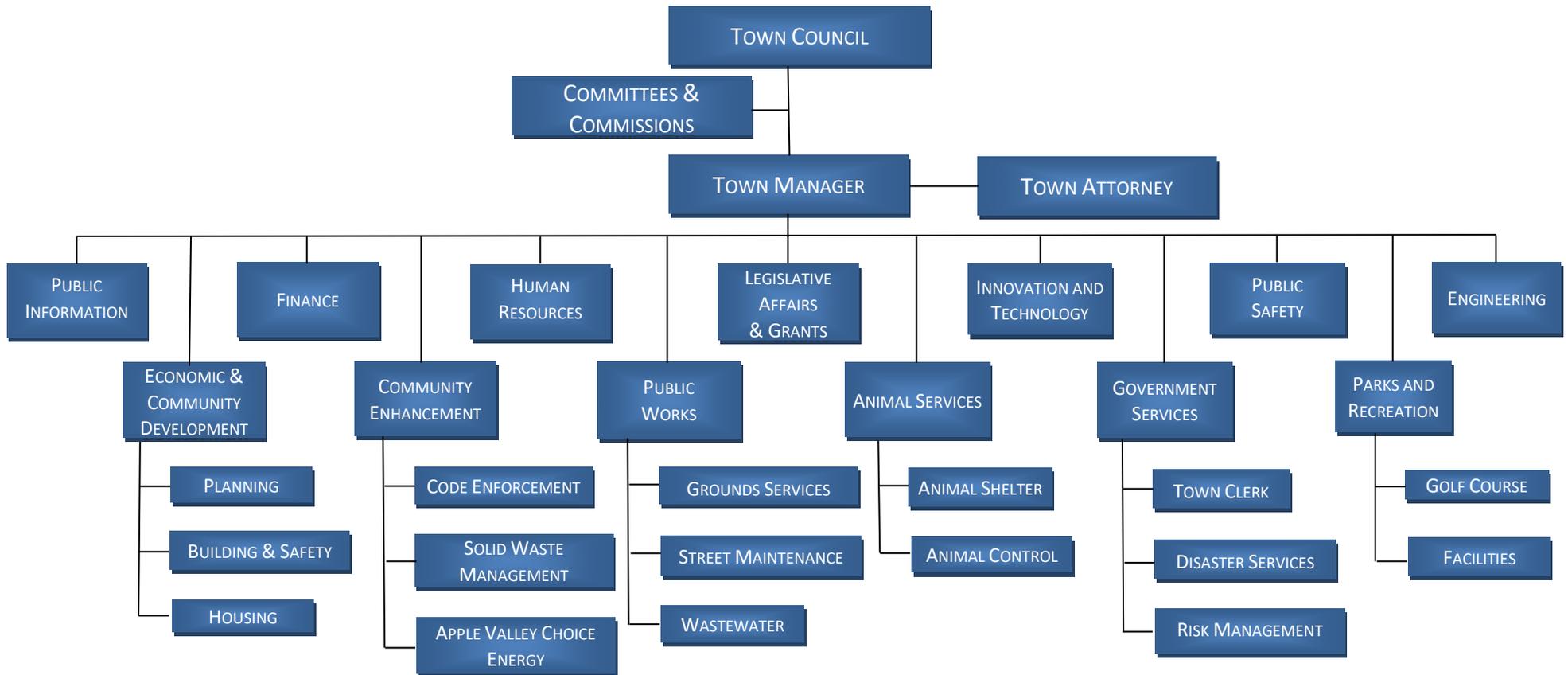
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Town of Apple Valley

Town of Apple Valley ORGANIZATIONAL CHART

Fiscal Year 2021/22



BUDGET GUIDE

The purpose of the Town of Apple Valley's budget is to serve as a "blueprint" for providing Town services and as a working financial plan for the fiscal year. It also represents the official organizational plan by which, Town policies, priorities, and programs are implemented. It provides the means to communicate to the residents, businesses, and employees how the Town's financial sources are used to provide services to the community. The budget includes both the operating costs to manage the Town and the capital improvement projects that the Town plans to undertake during the fiscal year.

The budget is organized by fund, by department, by division, and by account. A fund is defined as a fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and balances, which are segregated for the purpose of carrying on specific activities in accordance with special regulations, restrictions, or limitations. A department (e.g., Municipal Operations Department) is an organizational unit with divisions (e.g., Animal Services) and within each division is a specific program (e.g., Animal Shelter). "Line" accounts provide the details of the type of expenditure that each department/division spends – e.g., salaries, benefits, supplies, and so forth.

After the proposed budget is submitted by the Town Manager to the Town Council in May, a budget workshop public hearing is held in mid to late May or early June prior to its consideration for adoption. The intent is to adopt the budget by the second Council meeting in June.

Budget Message: This section includes the Town Manager's transmittal letter to the Town Council and describes what is in the budget, including budget issues and policies that lead to the development of the budget.

Budget Overview: This section provides a summarized narrative of the budget highlights; explanation on variances both on revenues and expenditures; and other pertinent data about the budget. It also includes an organizational chart; a brief history of the town; the town's budget vision, guide and process; and provides a description of each fund. The funds are listed by fund type: Governmental Funds (include the General Fund, Special Revenue Funds, Capital Projects Funds, and Debt Service Funds); Proprietary Funds (Enterprise Funds); and lastly Trust/Agency Funds.

Financial Summaries: This section provides a variety of financial analysis such as the beginning and ending fund balances; pie charts of resources and appropriations; multi-year budget comparisons by fund/by expenditure/by category/by program; a description and budget figures for bonded debt obligations; and a summary of personnel changes by department.

Fund and Departmental Details: This section divides the document by fund type and department. It provides the reader with fund revenue narratives and historical trends, along with department expenditure trends. Under each department section, the reader will also find an organization chart; a narrative of the department describing each division and each program within that department; the accomplishments for the prior year; the objectives for the coming year; and measurements of how the department achieves its objectives from year to year. This section also provides the financial data of each department and a multi-year personnel summary.

Capital Improvement Program: This section provides a schedule of the Seven-Year Capital Improvement Program and a schedule of the Capital Improvement Program by funding source. It also provides a detailed project sheet for each capital improvement project with the project description, funding sources, and the estimated cost.

Property and Business Improvement District (PBID): The PBID budget is presented for informational purposes only. PBID is a separate legal entity and is not a component unit of the Town. It is a separate legal entity consisting of businesses within the District. The Town of Apple Valley's staff provides staff support services to the PBID by accounting for the revenues and expenditures for the District.

Supplemental Information: This is the final section of the budget document which includes miscellaneous statistics (such as history of assessed valuations and demographic); financial policies; a glossary of budget terms; and a listing of acronyms used throughout the budget document.

BUDGET PROCESS

The Town's budget process begins in January with kick-off meetings between the Finance department staff and departmental budget liaisons. The Town Manager outlines the goals and directives for the development of the coming year's budget. Finance staff distributes the budget calendar, instruction manuals, forms, and budget worksheets to the departments. Municipal Operations department staff coordinates the departmental building modification and vehicle replacement requests. Engineering department staff coordinates the capital improvement project requests.

After each department submits their budget departmental budget requests, Finance compiles the data and calculates the total amount requested including estimated revenues and projected fund balances for each fund with budgetary activity. The Town Manager holds departmental budget hearings. Subsequently, the Town Manager makes his recommendations and Finance prepares the proposed budget document. The Town Manager transmits the proposed budget to Town Council. The Council conducts budget study sessions; sets a public hearing; and, adopts the budget prior to the beginning of the fiscal year.

After the budget is adopted, Finance staff integrates the budgetary data into the Town's accounting system. Staff issues the adopted budget document and submits it for both the national and the state distinguished budget presentation awards programs. Month-end reports are distributed to the departments to monitor budget performance throughout the year.

Capital Improvement Projects Budget Process: The Town maintains a rolling Seven-Year Capital Improvement Program (CIP). In October-November each year, the Engineering Department solicits proposals from the other Town departments for inclusion in the coming year's capital improvement projects budget. Around the same time, the Finance Department provides the Engineering Department the estimated fund balances available for appropriation for CIP. These fund balances usually come from Special Revenues Funds and Capital Projects Funds. Both these fund types are earmarked for specific uses. If and when the General Fund provides funding for CIP, cash is transferred to the specific Capital Project Fund where the project will reside.

Engineering staff then prepares the Capital Improvement Project form, which provides detailed information about the proposed capital improvement project. Typically, a project costing \$25,000 or more (with some exceptions depending on the type of project) is categorized as a capital improvement project. Others, costing less, could be included in what the Town calls Building Modification projects. These are the routine maintenance and/or repairs of Town buildings and facilities.

During the departmental budget hearings, the Town Manager and staff conduct a "walkthrough" of the various proposed projects. After the Town Manager's evaluation of what will be included in the proposed budget, the CIP is reviewed to determine if the projects conform to the General Plan. The proposed CIPs relating to parks are reviewed to determine if the parks projects conform to the Master Plan of Parks & Recreation.

User Fees & Charges: As part of the budget cycle, the Town updates its fees and charges, usually, simultaneous with adoption of the budget. The Town uses, to some extent, a cost allocation method for administrative and overhead charges as part of the calculation. Administrative costs are based on staff's salaries and benefits which are allocated on a pro-rata basis; overhead charges are for maintenance and operations costs which are also allocated in the same manner. Both these charges are added to the cost of personnel who are directly involved in the activity for which a fee is charged, which is determined by the time spent on that activity multiplied by the hourly rate for salaries and benefits. The Town Council conducts a public hearing before adopting the new fees.

Budget Amendments: Supplemental appropriations, when required during the fiscal year, require approval by the Town Council. Budget changes within each department or between accounts are approved by the Town Manager and Director of Finance.

Basis of Budgeting: The Town uses the modified accrual basis in budgeting governmental funds. This means that obligations of the Town, including outstanding purchase orders, are budgeted as expenses and revenues are recognized when they are both measurable and available to fund current expenditures.

BUDGET PROCESS

The Town has four enterprise funds. For enterprise funds, the budget is prepared on a full accrual basis. This means expenses are recognized when incurred and revenues are recognized when due to the Town. Depreciation expense has also been included in the budgeting for the enterprise funds.

Basis of Accounting: The Town uses the modified accrual basis of accounting for governmental funds. Revenues are recorded when measurable and available to fund current expenditures. Expenditures are recorded when the services are substantially performed, or the goods have been received and the liabilities have been incurred. The Town's enterprise funds use the full accrual basis of accounting; revenues are recorded when earned and expenses are recorded when incurred.

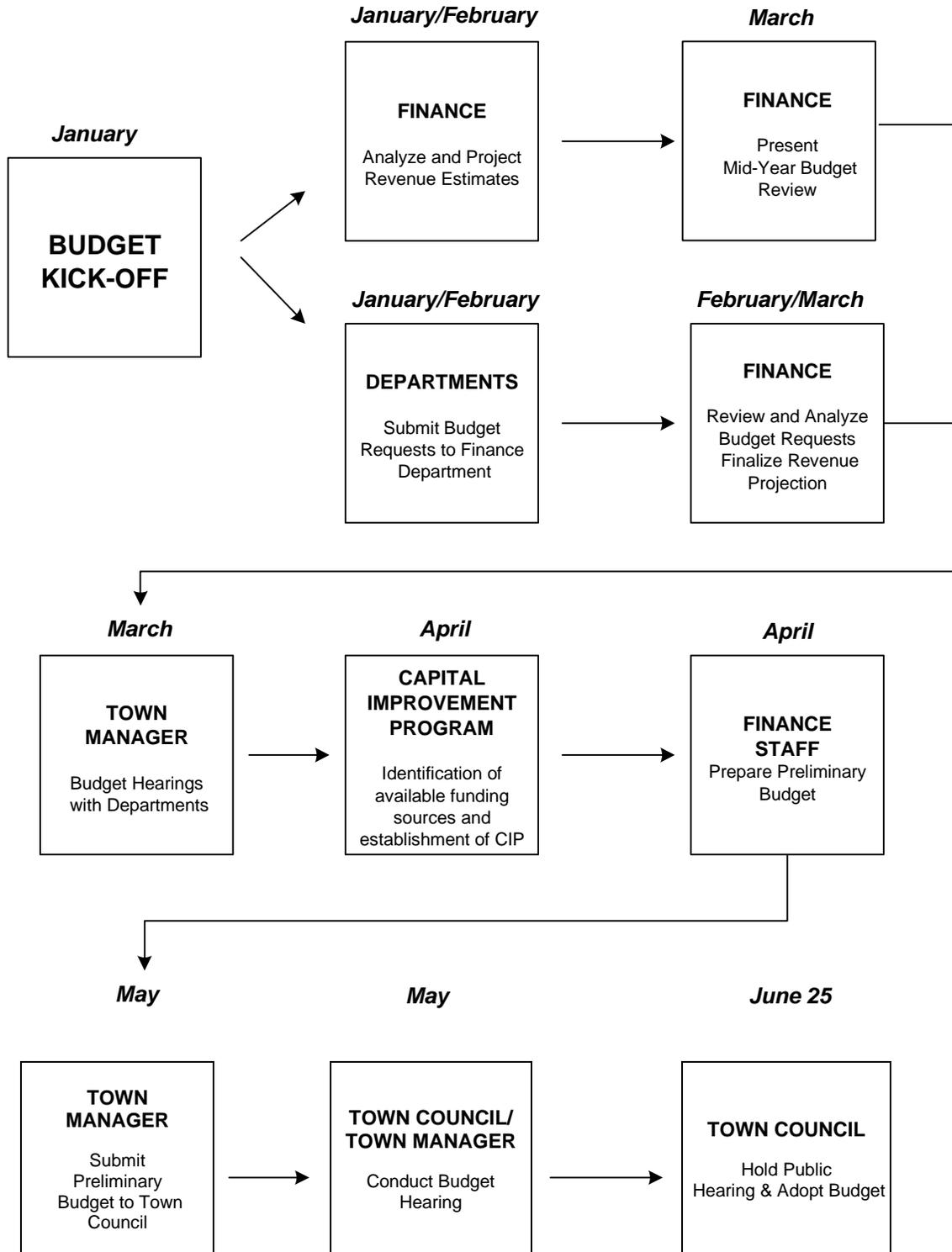
Budgetary Control: Budgetary control is maintained at the department level within each fund. The Town also maintains an encumbrance accounting system budgetary control. Estimated purchase amounts are encumbered prior to the release of purchase orders to vendors. At fiscal year end, all operating budget appropriations lapse. Open encumbrances are reported as reservations of fund balances at fiscal year-end.

Budgetary Data: Annual budgets are legally adopted for all funds on a basis consistent with generally accepted accounting principles.

The Flow Chart on the following page describes the Town's annual budget process.

TOWN OF APPLE VALLEY BUDGET PROCESS

FLOW CHART
FISCAL YEAR 2021-2022



DESCRIPTION OF FUNDS, FUND TYPES, & ACCOUNT CODES

GOVERNMENTAL FUNDS

Governmental funds are used to account for most, if not all, of a government's tax-supported activities. The general fund, special revenues funds, debt service funds, and capital projects funds are considered governmental funds.

GENERAL FUND

GENERAL FUND - 1001: The General Fund is the primary operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. It accounts for all financial resources of the general government including parks and recreation, except those required to be accounted for and reported in another fund.

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for proceeds of specific sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

GAS TAX FUND (STREET MAINTENANCE) – 2010: This fund accounts for the receipts and expenditures of money apportioned by the State Highway Code sections' 2105, 2106, 2107 and 2107.5. Gas tax monies are restricted in use and can only be used to construct and maintain streets and highways.

ROAD MAINTENANCE AND REHABILITATION FUND (SB1) – 2011: This fund accounts for the receipts and expenditures of money apportioned by Senate Bill 1. SB1 monies are restricted in use and can only be used for local street maintenance and rehabilitation needs.

ARTICLE 3 FUND - 2013: This fund accounts for the revenues and expenditures of the Town's share of Article 3 monies which are restricted in use for transportation projects/activities.

ARTICLE 8 FUND - 2015: This fund accounts for the revenues and expenditures of the Town's share of Article 8 monies which are restricted in use for transit or street repair projects/activities.

MEASURE I FUND - 2021: This fund accounts for local transportation projects funded by the one and one half cent sales tax measure provided by ordinance 04-01 of the County of San Bernardino Transportation Authority.

AIR POLLUTION CONTROL DISTRICT FUND – 2040: This fund accounts for monies received from the Air Pollution Control District which are used to improve air quality.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND – 2120: This fund accounts for revenues received from the Department of Housing and Urban Development (HUD) which are to be expended for approved Federal Housing and Community Development Act projects. These revenues must be expended to accomplish one of the following objectives: elimination of slum or blight, benefit low- and moderate-income persons, or to meet certain urgent community development needs.

NEIGHBORHOOD STABILIZATION PROGRAM FUND – 2131: This fund accounts for revenues received from a special CDBG allocation that addresses the problem of abandoned and foreclosed homes.

HOME FUND – 2320/2330: This fund accounts for revenue received from the Department of Housing and Urban Development for assisting low- and moderate-income individuals to purchase homes.

DESCRIPTION OF FUNDS & FUND TYPES

CAL HOME – 2410: This fund accounts for revenue received from two, three-year \$1,000,000 grants awarded in 2010 and in 2012 from the State of California Department of Housing and Urban Development for assisting low and moderate income individuals to purchase homes. \$312,590 of the grant is for Residential Rehabilitation Loans and \$972,083 is for Down Payment Assistance.

PEG CHANNEL FUND – 2530: PEG stands for Public, Education, and Government. This fund accounts for revenues received from cable franchisees at a rate of 1% of receipts, net of bad debts. The revenues from this fund are used to fund programming to help inform or educate the public regarding municipal operations and support the cost of any cable television or public access programming services.

QUIMBY FEES FUND – 2520: This fund accounts for revenues received from developers and restricted for the development of parks.

POLICE GRANTS – 2610: This fund is used to account for revenues received for the Department of Justice, the Department of Homeland Security, Cal EMA and other agencies for public safety activities. Annual JAG and JAG AARA Grants are used for the juvenile officer and other Cal Pal programs. Cal EMA funds are used for the Cal Pal program and to supplement costs of a juvenile officer.

ASSET SEIZURE – 2620: This fund accounts for revenue received from asset forfeiture/seizure activities. These funds are tracked and reported to the Federal Government based upon case activity. Upon conclusion of a case, assets forfeited or seized are re-distributed to local agencies based upon the assets forfeited or seized within each jurisdiction. These funds are then used for future drug enforcement activities and split 85% to Asset Seizure Fund and 15% to Drug and Gang Prevention Fund.

ASSET SEIZURE – 2630: This fund accounts for revenue received from asset forfeiture/seizure activities. These funds are tracked and reported to the Federal Government based upon case activity. Upon conclusion of a case, assets forfeited or seized are re-distributed to local agencies based upon the assets forfeited or seized within each jurisdiction. These funds are then used for future drug enforcement activities and split 85% to Asset Seizure Fund and 15% to Drug and Gang Prevention Fund.

ASSESSMENT DISTRICT LL FUND – 2810: This fund accounts for the revenues and expenditures of Assessment District L-1 which provides landscaping and right-of-way maintenance in accordance with the homeowners' agreement.

DEBT SERVICE FUNDS

2007 TOWN HALL REVENUE BONDS – 4108: This fund accounts for and reports financial resources that are restricted for the payment of interest and principal on the 2007 Town Hall Revenue Bonds.

2017 SITE AND FACILITY LEASE BONDS – 4108: This fund accounts for and reports financial resources for the payment of interest and principal on the lease that refunded the 2007 Town Hall Revenue Bonds. The budget for the payments was moved to the General Fund starting in fiscal year 2019-2020.

CAPITAL PROJECTS FUNDS

NAVISP FUND – 4050: This fund accounts for the construction of infrastructure improvement projects related to implementation of the North Apple Valley Industrial Specific Plan (NAVISP).

CAPITAL PROJECTS FUND - 4410: This fund was established to account for construction projects that are not separately accounted for in other capital projects funds. Financing is provided primarily through Transportation Impact Fees.

DESCRIPTION OF FUNDS & FUND TYPES

DEVELOPMENT IMPACT FEES FUND – 4710/4720/4730/4740/4750/4770: This fund accounts for funds received to mitigate the impact of new development on the Town's infrastructure.

STORM DRAINS FUND – 4760: This fund accounts for development impact fees received for acquiring land, engineering, and/or constructing storm drain infrastructure.

PROJECT MANAGER GRANTS FUND - 4910: This fund accounts for various grant revenue received by the Town from the State, County and other organizations for capital projects as well as non-capital related activities.

PROPRIETARY FUNDS

SEWER FUND - 5010: This fund accounts for the costs of providing sewer services to the general public within the Town's service area and the user charges by which these costs are recovered.

SOLID WASTE MANAGEMENT FUND - 5510: This fund accounts for the costs of providing trash services to commercial and residential units and the user charges by which these costs are recovered.

APPLE VALLEY GOLF CLUB FUND - 5710: This fund accounts for the costs of providing golf to the general public and the user charges by which these costs are covered.

APPLE VALLEY CHOICE ENERGY FUND - 5810: This fund accounts for the costs of providing power to commercial and residential units and the user charges by which these costs are recovered.

TRUST FUNDS

REDEVELOPMENT OBLIGATION RETIREMENT FUND (PA1) – 2725: This fund accounts for the Successor Agency dissolution activities associated with the former Redevelopment Agency project area number 1 (VVEDA).

REDEVELOPMENT OBLIGATION RETIREMENT FUND (PA2) – 2730: This fund accounts for the Successor Agency dissolution activities associated with the former Redevelopment Agency project area number 2.

AGENCY FUNDS

VILLAGE PBID – 8110: To account for the assessments received and expenditures made on behalf of the Apple Valley Village Property and Business Improvement District.

ACCOUNT CODES

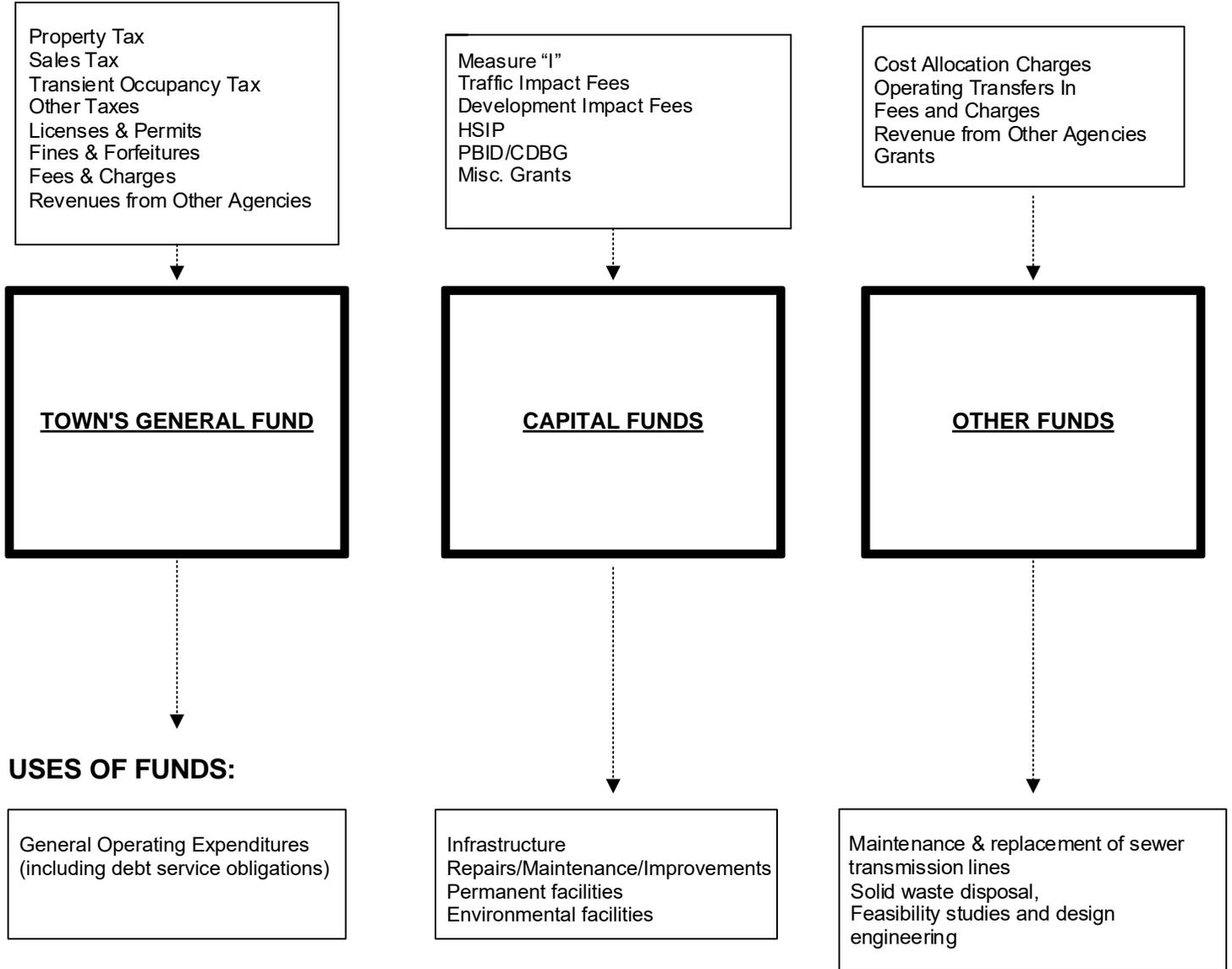
The budget worksheets contain codes that identify the fund, department or division, account type, and/or subfunction of each line within the Town's accounting system. The type of account can be a revenue or an expenditure and is classified with a description. A subfunction identifies if an account is a subaccount to a primary account. This additional subfunction coding helps to further identify transactions for specific projects. In the examples below you will see a revenue and expense account for a fund without a subaccount (a.) and with a subaccount (b.).

(a.) General Fund Revenue: 1001-0000-4020 = Property Tax
General Fund Expense: 1001-1010-8940 = Town Council – Contracted Services

(b.) Article 8 Fund Revenue: 2015-0000-4181-4951 = Refund, Rebate, Reimbursement – Special Project
Article 8 Fund Expense: 2015-5210-9292-4951 = Street Capital Projects – Bus Stop Imprv. - Special Project

THE TOWN'S FLOW OF FUNDS STRUCTURE

REVENUE SOURCES:



TOWN OF APPLE VALLEY, CALIFORNIA

SCHEDULE OF INTERFUND TRANSFERS

FISCAL YEAR 2021-2022

FUND	TRANSFERS IN	TRANSFERS OUT
General Fund Admin Overhead from 5010	748,400	1
General Fund Admin Overhead from 5510	790,000	1
General Fund Admin Overhead from 5810	946,500	1
General Fund - 1001	1,250,000	2
Apple Valley Golf Course - 5710	470,000	3
Administrative Overhead 5010		748,400 1
Administrative Overhead 5510		790,000 1
Administrative Overhead 5810		946,500 1
Waste Management - 5510		1,250,000 2
General Fund - 1001		470,000 3
Total	<u>\$ 4,204,900</u>	<u>\$ 4,204,900</u>

- 1 Administrative Overhead
- 2 Franchise Fee from Solid Waste
- 3 To AVGC from General Fund

DESCRIPTION OF THE TOWN'S BONDED DEBT OBLIGATIONS

SUCCESSOR AGENCY DEBT

2005 Tax Allocation Bonds - In May of 2005, the Apple Valley Redevelopment Agency issued \$8,130,000 in Tax Allocation Bonds to finance certain public capital improvements benefiting the portion of the Victor Valley Economic Development Authority (VVEDA) Project Area that is within the Jurisdiction of the Town. The VVEDA is a joint exercise of powers authority established in 1989 of which the Town is a member. The bonds are special obligations of the Agency and are payable exclusively from Pledged Tax Revenues. The bonds mature in amounts from \$130,000 to \$485,000 annually from 2006 to 2035 with interest payments of 3.00% to 4.750% payable semi-annually on June 1 and December 1 of each year.

2007 Tax Allocation Bonds - In June of 2007, the Apple Valley Redevelopment Agency issued \$8,985,000 in Tax Allocation Bonds to finance certain redevelopment projects benefiting the portion of the Victor Valley Economic Development Authority (VVEDA) Project Area within the jurisdiction of the Town of Apple Valley. The bonds are special obligations of the Agency and are payable exclusively from Pledged Tax Revenues. The bonds mature in amounts from \$145,000 to \$1,010,000 annually from 2009 to 2037 with interest payments of 4.00% to 4.75% payable semi-annually on June 1 and December 1 of each year.

2007 Tax Allocation Bonds (Project Area 2) - In July of 2007, the Apple Valley Redevelopment Agency issued \$37,230,000 in Tax Allocation Bonds to finance certain redevelopment activities benefiting the Apple Valley Redevelopment Project Area 2. The bonds are special obligations of the Agency and are payable exclusively from Pledged Tax Revenues. The bonds mature in amounts from \$615,000 to \$2,270,000 annually from 2008 to 2037 with interest payments of 4.00% to 4.75% payable semi-annually on June 1 and December 1 of each year.

2020A Tax Allocation Revenue Refunding Bonds – In September of 2020, the Apple Valley Financing Authority issued \$32,015,000 in Tax Allocation Bonds to refund its series 2005, 2007, and 2007 Project Area 2. The bonds are special obligations of the Agency and are payable exclusively from Pledged Tax Revenues. The bonds mature in amounts from \$740,000 to \$3,305,000 annually from 2021 to 2037 with interest payments of 3.00% to 4.00% payable semi-annually on June 1 and December 1 of each year.

TOWN OF APPLE VALLEY DEBT

2007 Lease Revenue Bonds - In July of 2007 the Town of Apple Valley Public Financing Authority issued \$11,355,000 of 2007 Series A Lease Revenue Bonds to finance certain capital projects of the Town of Apple Valley including the construction of an annex to the Town Hall. The bonds mature in amounts from \$300,000 to \$850,000 annually from 2008 to 2027 with interest payments of 3.625% to 4.500% payable semi-annually on March 1 and September 1 each year.

2017 Site and Facility Lease - In July of 2017 the Town of Apple Valley Public Financing Authority issued \$8,475,000 to refund its 2007 Lease Revenue Bonds due to prevailing interest rates in the municipal bond market and finance the acquisition of vehicles for the Town. The lease payments mature

in amounts from \$720,000 to \$960,000 annually from 2018 to 2027 with interest payments of 2.90% payable semi-annually on March 1 and September 1 each year.

Revolving Line of Credit - The Town has a credit facility agreement with a JPMorgan bank, which provides for a revolving line of credit for \$10,000,000, bearing interest on drawn amounts of 1-month LIBOR + 1.675% (Taxable) and 79% of 1-month LIBOR + 1.325% (Tax-Exempt). Facility maturity date is October 1, 2021 with the ability to request an extension prior to January 31, 2021. At June 30, 2021, the Town utilized \$6,000,000 of the revolving line of credit.

DEBT SERVICE FUNDS

TOTAL APPROPRIATIONS - \$ 232,706

2017 SITE and FACILITY LEASE BONDS - This bond was issued to refund the 2007 Town Hall Revenue Bonds.

2007 TOWN HALL REVENUE BONDS – This fund accounts for and reports financial resources that are restricted for the payment of interest and principal on the 2007 Town Hall Revenue Bonds.

1999 COPS FUND – This fund accounts for and report financial resources restricted for the payment of interest and principal on the 1999 Public Facilities Financing Project Certificates of Participation.

98-1 SEWER BONDS FUND – This fund accounts for financial resources associated with the Jess Ranch sewer acquisition.

Debt Service Fund - 1999, 2007 COP's and AD 98-1 - Funds 4105-1500, 4108-1500, & 8310-3520								
Code	Revenue Classification		Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
Transfer from Other Funds								
4255	1999 COP's	4105-1500-4255-0000	1,969	1,969	-	-	0.0%	-
6999	1999 COP's	4105-1500-6999-1001	393,959	393,959	415,000	415,000	100.0%	-
6999	2007 Lease Revenue	4108-1500-6999-1001	955,335	955,335	-	-	0.0%	-
4255	98-1 Sewer Bonds	8310-0000-4255-0000	4,669	4,669	-	-	0.0%	-
6999	98-1 Sewer Bonds	8310-0000-6999-5050	226,743	226,743	225,000	225,000	100.0%	240,000
Total Revenues			1,582,676	1,582,676	640,000	640,000	100.0%	240,000
Code	Expenditure Classification		Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Debt Service								
9840	1999 COP's Principal	4105-1500-9840-0000	375,000	375,000	385,000	385,000	100.0%	-
9860	1999 COP's Interest	4105-1500-9860-0000	7,365	7,365	5,000	5,000	100.0%	-
8940	Debt Service Admin	4105-1500-8940-0000	14,729	14,729	25,000	15,000	60.0%	-
9840	2007 Lease Revenue Principal	4108-1500-9840-0000	720,000	720,000	-	-	0.0%	-
9860	2007 Lease Revenue Interest	4108-1500-9860-0000	235,335	235,335	-	-	0.0%	-
8940	Debt Service Admin	4108-1500-8940-0000	-	-	3,000	-	0.0%	-
9610	Transfer Out - 1001	4108-1500-9610-1001	-	-	253,168	253,167	100.0%	-
9999	Transfer Out - 1001	4108-1500-9999-1001	650,000	650,000	-	-	0.0%	-
9840	98-1 Sewer Bonds Principal	8310-3520-9840-0000	165,000	165,000	175,000	175,000	100.0%	190,000
9860	98-1 Sewer Bonds Interest	8310-3520-9860-0000	63,326	63,326	55,000	55,000	100.0%	42,706
Total Expenditures			2,230,756	2,230,756	901,168	888,167	98.6%	232,706

Town of Apple Valley
Legal Debt Margin information
Last Ten Fiscal Years

	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Assessed valuation	\$ 4,551,514,104	\$ 4,519,225,930	\$ 4,490,384,930	\$ 4,602,460,138	\$ 4,842,129,422	\$ 5,110,897,334	\$ 5,364,373,761	\$ 5,646,246,502	\$ 5,890,432,209	\$ 6,221,295,026
Conversion percentage	25%	25%	25%	25%	25%	25%	25%	25%	25%	25%
Adjusted assessed valuation	1,137,878,526	1,129,806,483	1,122,596,233	1,150,615,035	1,210,532,356	1,277,724,334	1,341,093,440	1,411,561,626	1,472,608,052	1,555,323,757
Debt limit percentage	15%	15%	15%	15%	15%	15%	15%	15%	15%	15%
Debt limit	170,681,779	169,470,972	168,389,435	172,592,255	181,579,853	191,658,650	201,164,016	211,734,244	220,891,208	233,298,563
Total net debt applicable to limit:										
Certificates of Participation	14,845,000	13,840,000	12,795,000	11,720,000	10,545,526	9,398,456	8,531,386	760,000	375,000	-
Legal debt margin	\$ 155,836,779	\$ 155,630,972	\$ 155,594,435	\$ 160,872,255	\$ 171,034,327	\$ 182,260,194	\$ 192,632,630	\$ 202,499,244	\$ 220,516,208	\$ 233,298,563
Total debt applicable to the limit as a percentage of debt limit	8.7%	8.2%	7.6%	6.8%	5.8%	4.9%	4.2%	0.4%	0.2%	0.0%

The Government Code of the State of California provides for a legal debt limit of 15% of gross assessed valuation. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time the legal debt margin was enacted by the State of California for local governments located within the state.

Source: San Bernardino County Assessor's Office 2018/2019

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Town of Apple Valley

GENERAL FUND REVENUE 1001

Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Amended Budget 2020-21	Estimated Revenue 2020-21	Adopted Budget 2021-22
	LOCAL TAXES					
4020	Property Tax	2,976,259	3,020,172	3,344,000	3,600,000	4,527,600
4020-5	Property Tax - Parks & Recreation	1,871,274	1,941,191	1,984,000	2,050,000	2,155,600
4030	Property Tax (VLF Backfill)	6,824,235	7,222,011	7,655,000	7,500,000	7,500,000
4055	Sales & Use Tax	7,241,242	6,806,751	7,644,339	7,644,339	7,713,000
4085	Franchise Taxes	2,085,417	1,994,420	2,119,000	2,000,000	2,000,000
4095	Transient Occupancy Tax	12,288	11,819	12,200	20,500	21,000
4096	PEG Fees	173,216	42,813	-	-	-
4134	Tax increment/Pass through	799,010	747,535	750,000	750,000	998,298
4142	Business License Fees	188,938	188,034	165,000	165,000	165,000
4142-5	CASp-SB1186	9,968	10,301	11,000	11,000	11,000
6999	Transfer In - 5510 Franchise Fee	1,044,900	1,050,950	1,050,950	1,200,000	1,250,000
4176	Property Transfer Tax	270,711	323,913	225,000	275,000	280,500
	Subtotal - Local Taxes	23,497,458	23,359,911	24,960,489	25,215,839	26,621,998
	FINES & FEES & PUBLIC SAFETY CONTRIBUTIONS					
4355	Police Fines & Forfeitures	58,739	48,009	41,000	31,000	45,000
4365	Police Reports & Charges	12,405	10,192	11,000	8,500	10,000
4377	Tow Release	34,930	34,345	40,000	43,000	40,000
6927	Police Grants - COP	168,564	174,751	170,000	180,000	175,500
	Subtotal - Fines & Fees	274,638	267,297	262,000	262,500	270,500
	PUBLIC SERVICES					
4145	Debris Recycling	7,500	12,500	7,000	-	1,000
4160	Microfilming	6,039	5,391	6,000	4,500	4,500
4167	Subordination Fee	4,500	22,193	3,000	3,000	3,000
4410	Animal Control Citation Fines	49,635	44,593	45,000	45,000	45,000
4420	Animal Control Permits	11,497	10,538	5,000	5,000	5,000
4430	Animal Licenses	241,179	180,398	230,000	230,000	250,000
4430-5	Animal Licenses - County	47,021	40,014	-	-	-
4435-5	Animal Services Sheltering - County	424,488	370,123	501,347	501,347	522,959
4440	Field P/U Apprehension	7,140	6,850	6,500	6,500	6,500
4450	Field P/U Release	18,383	14,834	14,000	18,000	14,000
4450-5	Field P/U Release - County	11,971	11,649	-	-	-
4460	Impound Boarding Fees	30,269	23,173	25,000	25,000	25,000
4460-5	Impound Boarding Fees - County	8,308	8,877	-	-	-
4465	Lien Fees	6,269	3,084	1,000	1,000	1,000
4470	Miscellaneous AC	46,185	40,151	50,000	50,000	50,000
4470-5	Miscellaneous - County	656	1,283	-	-	-
4480	Owner Turn in @ Shelter	14,565	10,545	19,400	19,400	19,400
4480-5	Owner Turn in @ Shelter - County	12,419	10,164	-	-	-
4490	Pet Adoptions	100,346	72,279	96,000	96,000	96,000
4500	Quarantine Fees	3,685	2,455	2,700	2,700	2,700
4510	Rabies Vaccination	14,340	12,408	15,000	14,000	15,000
4520	Shelter Donations	243	-	-	-	-
4530	Over/Short	6	3	-	-	-
4540	Spay and Neuter Deposit	3,880	4,960	4,600	4,600	4,600
4550	State Mandated Fees AC	7,975	5,365	7,500	7,500	7,500

GENERAL FUND REVENUE 1001

Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Amended Budget 2020-21	Estimated Revenue 2020-21	Adopted Budget 2021-22
5580	Short/Over Recreation	-	91	-	-	-
6050	Code Enforcement Fines	165,139	206,956	195,000	275,000	250,000
6070	Property Maint Inspections	250,064	270,508	225,000	150,000	185,000
6816	Grants (1001 & 2510)	140,210	-	16,505	-	-
6168	Right-of-Way Permits	131,621	172,544	120,000	75,000	95,000
	Total - Public Services	1,765,532	1,563,928	1,595,552	1,533,547	1,603,159
	BUILDING AND SAFETY					
6108	Building Permits	441,520	420,747	401,300	432,850	350,000
6110	Cert of Compliance	2,712	6,132	1,784	2,000	500
6111	COO Fees	19,738	19,902	21,927	26,895	15,250
6120	Electrical	146,963	167,742	145,000	175,775	165,000
6130	Grading	19,024	19,308	17,000	25,785	19,500
6134	Inspections (Other)	29,792	33,419	26,000	33,750	25,000
6138	Landscape Review	636	327	800	-	400
6148	Mechanical	52,819	30,544	36,744	45,525	35,000
6152	Misc Revenue - Building & Safety	153,436	135,945	140,000	165,750	135,000
6158	Plan Check	269,488	260,218	240,000	275,675	215,000
6162	Plumbing	43,462	42,105	39,619	43,950	45,000
6163	Pre Application	-	1,435	-	-	-
6169	SB 1473	799	(103)	2,170	2,000	1,500
6174	SMI Tax	1,295	2,860	4,906	2,700	2,500
	Total - Building & Safety	1,181,683	1,140,582	1,077,250	1,232,655	1,009,650
	PLANNING AND ZONING					
6104	Appeals	444	266	400	-	200
6112	Copies and Reproduction	608	840	700	700	700
6118	Development Permit	36,328	29,817	31,000	6,000	25,000
6132	Home Occupation Permit	10,556	12,972	11,000	11,000	11,000
6142	Lot Line Adjustment	692	5,156	600	-	600
6144	Lot Merger	1,344	1,360	1,600	-	1,600
6156	Miscellaneous Revenue - Planning	6,190	6,006	5,000	3,000	5,000
6165	Open Space	162	45	100	100	100
6170	Sign Permit	6,502	11,936	3,500	1,000	3,500
6172	Site Plan Review	78,642	91,950	70,000	70,000	70,000
6176	Special Events	1,435	2,207	2,000	200	2,000
6178	Specific Plan	-	13,365	13,000	8,000	11,000
6180	Tentative Parcel Map	13,920	-	-	14,500	-
6182	Tentative Tract Map	39,526	4,367	-	40,000	-
6192	Use Permit	33,829	34,231	30,000	20,000	30,000
6195	Variance (Deviations)	14,296	7,753	4,800	2,000	4,800
6197	Zone Change	11,700	(5,392)	-	6,000	5,000
	Total - Planning Fees	256,173	216,880	173,700	182,500	170,500
	ENGINEERING					
6160	Plan Check	106,788	72,062	58,000	45,000	50,000
6188	Transportation Permits	3,487	167,192	32,000	3,000	15,000
	Total - Engineering	110,275	239,254	90,000	48,000	65,000

GENERAL FUND REVENUE 1001

Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Amended Budget 2020-21	Estimated Revenue 2020-21	Adopted Budget 2021-22
	Sub Total - Community Development	1,548,131	1,596,716	1,340,950	1,463,155	1,245,150
	PARKS & RECREATION - PROGRAMS -6670					
5020	Adult Basketball	7,064	4,419	-	-	8,000
5050	Open Gym	12,881	9,837	-	-	6,500
5060	Softball	6,772	2,241	-	-	6,400
5210	After School Program	367,273	259,509	92,000	157	342,000
5255	Day Camp	50,904	28,403	40,000	40,000	50,000
5305	Academic Tots	(288)	(288)	-	-	-
5320	Arts & Crafts	28,282	15,329	-	171	20,000
5325	Ballet & Tap	14,654	12,084	-	-	13,000
5330	Baton Twirling	3,603	2,162	-	-	2,000
5345	Cheer-Tumbling	9,531	7,781	-	-	8,500
5355	CPR & First Aid	302	-	-	-	-
5360	Dog Obedience	480	943	-	-	-
5365	Drivers Ed	1,368	1,104	1,000	342	1,000
5375	Golf Lessons	-	294	-	-	-
5380	Guitar Lessons	4,172	3,289	-	-	3,700
5405	Low Impact Aerobics	1,614	1,581	-	-	1,600
5415	Parent & Tot	9,352	204	-	-	-
5465	Summer Camps	13,870	6,212	-	-	6,000
5475	Tae Kwon Do	13,517	8,529	-	-	9,000
5480	Tai Chi	8,239	5,826	-	-	7,500
5485	Tennis	1,900	1,150	-	3	1,000
5491	Workshops and Clinics	-	92	-	-	-
5498	Yoga	8,628	5,612	-	-	6,500
5510	Flea Markets	2,670	960	-	-	2,600
5515	Craft Fairs	3,034	1,980	200	160	3,000
5525	Freedom Festival	6,775	395	-	-	4,970
5535	Concerts in the Park	3,375	1,050	1,875	1,558	3,375
5538	PBID Marketing	8,118	10,824	5,000	2,705	-
5610	AV Most Talented Kid	111	94	100	-	-
5620	Bunny Run	2,903	1,748	-	-	2,400
5635	Firecracker Run	3,116	2,199	-	-	3,740
5644	Healthy Apple Valley	144	-	-	-	-
5665	Special Apples	448	86	-	-	-
5670	Teen Events	1,163	980	-	75	-
5680	Turkey 5K Run	1,629	3,788	-	-	3,300

GENERAL FUND REVENUE 1001

Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Amended Budget 2020-21	Estimated Revenue 2020-21	Adopted Budget 2021-22
5690	Teen Zone	207	-	-	-	-
5691	Toddler Olympics	260	65	-	-	-
5700	Rentals	126,219	158,910	47,000	60,000	110,000
5710	Lights	41,934	19,486	10,900	20,000	35,000
5720	Parking Fee	20,683	13,829	-	-	6,500
5805	User Group Disposal Fees	2,511	2,924	3,000	3,400	3,000
5810	Rents	30,135	23,286	4,485	8,000	28,000
5855	Adventures in PW Sports	3,274	2,549	40	5	4,680
5862	Coed Volleyball	6,678	331	-	-	6,240
5870	Winter Pee Wee/Hot Shots Basketball	7,408	5,102	-	-	4,680
5874	Summer Peewee/Hotshots Basketball	-	-	-	-	3,750
5875	Summer Youth Basketball	8,820	-	-	-	9,750
5890	Youth Basketball	20,846	21,609	-	-	21,420
5901	Admin Fee	11,626	6,336	1,300	1,300	7,500
5902	SCMAF fee	3,508	2,056	500	500	3,000
xxxx	Rec Events	-	-	-	-	2,000
xxxx	Minor Leagues	-	-	-	-	2,000
	Sub Total - Parks & Rec - Programs	881,713	656,899	207,400	138,375	763,605
	PARKS & RECREATION - AQUATICS -6640					
5120	Apple Valley Swim Club	7,844	4,188	3,800	750	5,700
5125	Concession Sales - Pool	5,066	3,619	1,000	35	-
5140	Evening Lap Swim	1,097	548	800	2,225	800
5145	Evening Rec Swim	3,896	5,097	-	-	8,800
5150	Guard Start	5,337	384	-	-	1,500
5155	Lifeguard Training	5,819	4,950	5,200	(1,834)	2,125
5160	Morning Lap Swim	11,593	7,548	12,250	8,800	12,700
5165	Open Diver Water Course	861	-	-	-	-
5170	Open Rec Swim	52,733	25,817	49,450	15,000	47,700
5175	Pool Rentals	79,969	79,323	-	-	84,600
5180	Pool Special Events	7,057	2,678	-	-	4,200
5190	Swim Lessons	66,704	17,890	64,000	10,500	75,000
5195	Water Aerobics	11,382	7,102	11,000	3,000	12,400
5580	Short/Over Recreation	2	1,052	-	(65)	-
	Sub Total - Parks & Rec - Aquatics	259,360	160,196	147,500	38,411	255,525
	Sub Total - Parks & Recreation	1,141,073	817,094	354,900	176,786	1,019,130
	OTHER REVENUES					
4148	Donations	(59)	-	-	-	-
4165	Miscellaneous Penalties or Fines	1,075	250	500	100	500
4168	Notary Fees	70	75	100	100	100
4170	Other Revenue Sources	30,272	3,993	4,000	4,000	4,000
4600	Line of Credit	3,000,000	3,000,000	2,000,000	-	-
4141	Advertising Revenue	5,273	1,150	3,000	1,500	3,000
4172	Passport Fees	41,440	23,275	10,000	5,000	22,000
4181	Refunds, Reimbursements	44,239	213,396	43,500	25,000	20,000
4183	Gain/Loss on Disposal of Fixed Assets	-	12,232	-	20,150	-
4184	Short/Over	1,508	2,073	-	(6,360)	-
4185	State Mandated Reimbursements	3,152	-	21,250	21,303	-

GENERAL FUND REVENUE 1001

Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Amended Budget 2020-21	Estimated Revenue 2020-21	Adopted Budget 2021-22
4255	Interest Earnings	299,631	324,311	170,000	170,000	170,000
4275	Bus Passes	470	1,838	3,000	1,000	2,000
4370	Restitution	1,731	39,147	2,000	600	1,000
5570	Misc Recreation Revenue	(5,108)	1,915	-	1,000	-
5700	Rentals	97,845	398,170	100,000	102,100	240,000
6808	Emergency Preparedness Grants	39,703	327,257	2,000,000	2,495,651	21,361
6996	Town Store Sales	733	1,074	700	5,000	700
6999	Transfer In - 4108	650,000	253,167	-	-	-
6999	Administrative Overhead 5810	900,000	946,500	946,500	946,500	946,500
6999	Administrative Overhead 2010	817,600	-	-	-	-
6999	Administrative Overhead 5010	748,400	748,400	748,400	748,400	748,400
6999	Administrative Overhead 5510	789,400	789,400	790,000	790,000	790,000
	Subtotal - Other Revenues	7,467,375	7,087,622	6,842,950	5,331,045	2,969,561
	Total Revenue - General	35,694,207	34,692,568	35,356,841	33,982,872	33,729,498

COUNCIL 1001-1010							
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7020	Wages, Part-time	49,493	49,462	48,661	48,661	100.0%	48,660
7110	Cafeteria Benefits	48,924	53,208	52,249	52,561	100.6%	52,157
7150	Medicare	1,149	1,011	1,201	1,201	100.0%	1,201
7160	PERS	11,277	4,096	16,506	16,506	100.0%	16,754
7165	Auto Allowance	34,786	34,811	34,200	34,200	100.0%	34,200
Total Personnel		145,629	142,588	152,817	153,129	100.2%	152,972
Operations & Maintenance							
7241	Meetings & Conferences	36,784	25,409	-	4,000	#DIV/0!	35,000
7247	Membership & dues	-	-	500	-	0.0%	500
7253	Mileage Exp/Allowance	-	154	-	-	0.0%	-
7265	Office Supplies	-	203	1,000	-	0.0%	1,000
7277	Printing	5,440	3,437	4,000	4,000	100.0%	4,000
7295	Utilities: Phones	116	-	-	-	0.0%	-
7330	Hardware/Software Supplies/Exp	275	-	-	-	0.0%	-
7355	Rewards	-	-	1,000	1,000	100.0%	1,000
8940	Contracted Services	60,600	51,210	60,600	50,000	82.5%	60,600
Total Operations & Maint.		103,216	80,413	67,100	59,000	87.9%	102,100
Department Total		248,845	223,001	219,917	212,129	96.5%	255,072
Personnel Schedule			Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22	
Part Time:							
Mayor & Town Council			2.50	2.50	2.50	2.50	
Total FTE's:			2.50	2.50	2.50	2.50	

TOWN ATTORNEY 1001-1020

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
8972	Legal Services - General	843	843	-	-	0.0%	-
8972-0402	Legal Services - Best, Best & Krieger	818,823	818,823	320,000	320,000	100.0%	320,000
	Total Operations & Maintenance	819,666	819,666	320,000	320,000	100.0%	320,000
	Department Total	819,666	819,666	320,000	320,000	100.0%	320,000

TOWN MANAGER 1001-1030							
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	365,995	410,554	415,233	415,233	100.0%	410,055
7020	Wages Part-Time	4,079	-	-	-	0.0%	-
7110	Cafeteria Benefits	25,657	34,857	36,598	36,598	100.0%	34,761
7120	Deferred Comp	39	-	-	-	0.0%	-
7140	RHS	1,758	22,809	11,238	11,238	100.0%	11,238
7150	Medicare	5,264	5,845	6,142	6,142	100.0%	6,142
7160	PERS	88,731	39,786	122,396	122,396	100.0%	123,128
7165	Auto Allowance	6,488	8,196	12,000	12,000	100.0%	12,000
7166	Phone Allowance	1,083	1,779	3,180	3,180	100.0%	3,180
Total Personnel		499,094	523,826	606,787	606,787	100.0%	600,504
Operations & Maintenance							
7229	Education & Training	-	75	-	-	0.0%	-
7241	Meetings & Conferences	14,611	17,606	1,000	1,000	100.0%	18,225
7247	Memberships & Dues	1,667	5,979	20,625	2,500	12.1%	6,625
7253	Mileage	354	1,643	250	2,000	800.0%	250
7265	Office Supplies	941	2,246	500	500	100.0%	500
7277	Printing	-	53	-	-	#DIV/0!	-
8940	Contract Services	27,754	19,842	-	-	#DIV/0!	-
Total Operations & Maint.		45,326	47,444	22,375	6,000	26.8%	25,600
Department Total		544,420	571,270	629,162	612,787	97.4%	626,104
Personnel Schedule			Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22	
Full Time:							
	Town Manager		0.90	0.90	0.90	0.90	
	Executive Assistant		1.00	1.00	1.00	1.00	
	Special Projects Manager		1.00	1.00	1.00	1.00	
Total FTE's:			2.90	2.90	2.90	2.90	

FINANCE 1001-1050							
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	511,903	511,903	538,248	501,500	93.2%	549,636
7020	Wages Part-Time	237	237	20,000	3,121	15.6%	43,199
7025	Part Time Sick Leave	-	-	300	-	0.0%	350
7030	Wages - Overtime	166	166	-	-	#DIV/0!	-
7110	Cafeteria Benefits	51,894	51,894	80,000	75,320	94.2%	61,616
7120	Deferred Comp	110	110	-	-	0.0%	-
7140	RHS	1,897	1,897	2,998	2,998	100.0%	2,800
7150	Medicare	7,212	7,212	8,694	8,694	100.0%	8,120
7160	PERS	113,776	113,776	161,007	161,007	100.0%	150,508
7165	Auto Allowance	5,520	5,520	6,020	6,020	100.0%	6,020
7166	Phone Allowance	-	-	1,200	2,000	0.0%	4,368
Total Personnel		692,716	692,716	818,467	760,660	92.9%	826,617
Operations & Maintenance							
7229	Education & Training	2,382	2,382	4,375	3,000	68.6%	4,000
7241	Meetings & Conferences	11,102	11,102	-	-	#DIV/0!	8,715
7247	Memberships & Dues	1,715	1,715	1,445	1,445	100.0%	1,445
7253	Mileage	508	508	-	-	#DIV/0!	400
7259	Miscellaneous	943	943	-	-	0.0%	-
7265	Office Supplies	2,563	2,563	2,700	2,700	100.0%	3,500
7275	Bus Passes	3,668	3,668	2,900	-	0.0%	3,000
7277	Printing	249	249	200	-	0.0%	500
7289	Subscriptions	-	-	195	-	0.0%	195
7330	Hardware/Software Supplies	418	418	5,100	5,800	113.7%	5,000
7600	Line of Credit Expenditures	174,626	174,626	-	-	#DIV/0!	-
8916	Audit	38,000	38,000	47,000	47,000	100.0%	48,500
8940	Contract Services	121,719	121,719	54,000	54,000	100.0%	65,300
9860	Line of Credit-Interest	90,076	90,076	250,000	250,000	100.0%	250,000
Total Operations & Maint.		447,970	447,970	367,915	363,945	98.9%	390,555
Department Total		1,140,687	1,140,687	1,186,382	1,124,605	94.8%	1,217,172
Personnel Schedule		Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22		
Full Time:							
	Director of Finance	0.88	0.88	0.88	0.88		
	Finance Analyst	0.00	0.94	0.94	0.94		
	Finance Manager	0.94	0.00	0.00	0.00		
	Accountant, Senior	0.00	0.00	0.00	0.00		
	Accountant II	0.00	0.60	0.60	0.60		
	Accountant I	0.91	0.92	0.92	0.92		
	Administrative Analyst II	0.47	1.00	1.00	1.00		
	Accounting Technician	0.00	1.00	1.00	2.00		
	Account Clerk II	3.00	2.95	2.95	2.95		
	Executive Secretary	0.95	0.00	0.00	0.00		
Part Time:							
	Office Assistant, Senior	0.00	0.30	0.00	0.00		
Total FTE's:		7.15	8.29	8.29	9.29		

TOWN CLERK 1001-1060							
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	252,599	349,599	350,060	350,060	100.0%	362,669
7110	Cafeteria Benefits	19,320	41,464	46,573	46,573	100.0%	45,794
7120	Deferred Compensation	79	0	-	0	0.0%	-
7140	RHS	1,156	1,644	1,783	1,783	100.0%	1,848
7150	Medicare	3,696	4,894	5,170	5,170	100.0%	5,358
7160	PERS	65,559	39,533	110,469	110,469	100.0%	116,391
7165	Auto Allowance	6,502	6,614	6,498	6,498	100.0%	6,840
Total Personnel		348,912	443,747	520,553	520,553	100.0%	538,899
Operations & Maintenance							
7205	Advertising	5,761	2,774	4,000	2,000	50.0%	4,000
7229	Education & Training	412	1,744	4,000	1,000	25.0%	4,000
7241	Meetings & Conferences	4,206	3,913	-	125	#DIV/0!	5,000
7247	Memberships & Dues	560	744	1,500	1,120	74.7%	1,500
7253	Mileage	479	226	700	0	0.0%	700
7265	Office Supplies	1,499	949	2,000	50	2.5%	2,000
7277	Printing	0	-	1,000	200	20.0%	1,000
7315	Election	(3,475)	-	60,000	-	0.0%	-
7330	Hardware/Software Supplies	5,231	-	-	-	0.0%	-
8940	Contract Services	6,965	1,121	5,000	500	10.0%	5,000
9065	Leased Equipment	4,861	(336)	-	0	0.0%	-
Total Operations & Maint.		26,499	11,136	78,200	4,995	6.4%	23,200
Department Total		375,411	454,883	598,753	525,548	87.8%	562,099

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Town Clerk/Dir of Gov Services	0.95	0.95	0.95	0.95
Records Technician	1.00	0.00	0.00	0.00
Administrative Assistant, Senior	0.00	1.00	1.00	1.00
Deputy Town Clerk	1.00	2.00	2.00	2.00
Total FTE's:	2.95	3.95	3.95	3.95

PUBLIC INFORMATION 1001-1070							
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	155,025	180,467	255,175	255,175	100.0%	255,175
7110	Cafeteria Benefits	25,883	28,461	36,476	36,476	100.0%	23,416
7140	RHS	735.58	876.79	1,293	1,293	100.0%	1,312
7150	Medicare	2,068	2,402	3,750	3,750	100.0%	3,804
7160	PERS	39,959	19,172	78,812	78,812	100.0%	80,550
7165	Auto Allowance	-	1,069	3,420	3,420	0.0%	3,420
7166	Phone Allowance	-	480	-	2,000	0.0%	3,720
Total Personnel		223,670	232,927	378,926	380,926	100.5%	371,396
Operations & Maintenance							
7205	Advertising	3,748	12,033	20,000	9,000	45.0%	15,200
7229	Education & Training	95	45	4,000	-	0.0%	4,000
7241	Meetings & Conferences	1,713	1,139	-	-	#DIV/0!	1,600
7247	Memberships & Dues	1,005	365	1,200	1,000	83.3%	1,500
7253	Mileage	-	-	1,000	-	0.0%	1,000
7265	Office Supplies	47	488	500	500	100.0%	500
7271	Postage	20,000	17,000	19,000	19,000	100.0%	19,000
7277	Printed Materials	24,713	15,780	27,000	35,000	129.6%	27,000
7289	Subscriptions	600	555	250	800	320.0%	250
7327	Grand Openings/Ground Brea	1,578	-	-	-	#DIV/0!	-
7330	Hardware/Software Supplies	681	-	500	-	0.0%	500
7370	Special Dept. Supplies	6,490	5,449	-	3,500	#DIV/0!	-
7865	Community Activities	450	2,508	16,500	4,000	24.2%	14,500
7977	Adopt a Street/Trail	2,620	269	-	2,500	#DIV/0!	-
8940	Contract Services	5,075	8,834	12,000	10,000	83.3%	12,000
9052	Gas, Diesel, Oil	168	-	-	-	0.0%	-
Total Operations & Maint.		68,984	64,464	101,950	85,300	83.7%	97,050
Department Total		292,654	297,391	480,876	466,226	97.0%	468,446

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Dir of Stakeholder/Engage/Comm	0.00	0.00	0.00	0.00
Director of Business Dev & Comm	0.00	0.15	0.50	0.50
Public Relations Specialist, Senior	0.00	1.00	1.00	1.00
Public Relations Specialist	2.00	1.00	1.00	1.00
Administrative Assistant, Senior	0.00	0.25	0.50	0.50
Administrative Secretary	0.25	0.00	0.00	0.00
Part Time:				
Event Coordinator - PT	0.00	0.00	0.00	0.00
Total FTE's:	2.25	2.40	3.00	3.00

HUMAN RESOURCES 1001-1080

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	97,587	74,177	122,574	122,574	100.0%	123,510
7020	Wages Part-Time	25,872	27,155	-	-	#DIV/0!	-
7025	Part Time Sick Leave	377	-	-	-	0.0%	-
7110	Cafeteria Benefits	13,948	14,202	12,505	12,505	100.0%	10,128
7120	Deferred Comp	17	-	-	-	0.0%	-
7140	RHS	482	479	613	613	100.0%	618
7150	Medicare	1,983	1,486	1,778	1,778	100.0%	1,792
7160	PERS	24,061	6,583	26,967	26,967	100.0%	32,465
7165	Auto Allowance	-	-	-	-	0.0%	4,800
7166	Phone Allowance	-	260	-	990	0.0%	1,200
Total Personnel		164,326	124,342	164,437	165,427	100.6%	174,514
Operations & Maintenance							
7205	Advertising	628	709	800	200	25.0%	800
7229	Education & Training	1,268	70	300	500	166.7%	3,300
7241	Meetings & Conferences	922	1,810	-	-	#DIV/0!	3,429
7247	Memberships & Dues	502	594	903	903	100.0%	903
7265	Office Supplies	609	560	1,000	750	75.0%	1,000
7277	Printing	13	96	150	150	100.0%	150
7289	Subscriptions	-	291	500	500	100.0%	500
7330	Hardware/Software Supplies	72	-	-	-	0.0%	-
7370	Special Dept Supplies	348	700	830	500	60.2%	830
8940	Contract Services	45,615	9,098	500	-	0.0%	500
Total Operations & Maint.		49,977	13,928	4,983	3,503	70.3%	11,412
Department Total		214,304	138,271	169,420	168,930	99.7%	185,926

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Human Resources Manager	0.00	0.00	0.00	1.00
Human Resources Analyst	0.00	1.00	1.00	0.00
Administrative Analyst II	0.47	0.00	0.00	0.00
Administrative Analyst I	1.00	0.00	0.00	0.00
Human Resources Assistant	0.00	0.00	1.00	1.00
Office Assistant	0.00	1.00	0.00	0.00
Part Time:				
Program Assistant	0.67	0.00	0.00	0.00
Total FTE's:	2.14	2.00	2.00	2.00

INNOVATION & TECHNOLOGY 1001-1090							
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	154,169	238,641	253,448	253,448	100.0%	253,448
7030	Overtime	524	2,125	6,000	6,000	100.0%	6,000
7110	Cafeteria Benefits	25,792	33,380	36,898	36,898	100.0%	35,802
7120	Deferred Comp	13	-	-	-	0.0%	-
7140	RHS	735	1,148	1,279	1,279	100.0%	1,303
7150	Medicare	2,123	3,330	3,710	3,710	100.0%	3,780
7160	PERS	36,239	19,103	69,118	69,118	100.0%	70,886
7165	Auto Allowance	-	-	3,000	3,000	0.0%	4,800
7166	Phone Allowance	557	1,503	2,460	2,460	100.0%	2,460
Total Personnel		220,152	299,231	375,913	375,913	100.0%	378,480
Operations & Maintenance							
7229	Education & Training	130	1,755	3,000	-	0.0%	8,000
7241	Meetings and Conferences	-	621	-	-	#DIV/0!	12,000
7247	Membership and Dues	-	260	150	-	0.0%	150
7253	Mileage	-	-	900	-	0.0%	-
7265	Office Supplies	13	1,989	2,500	500	20.0%	2,500
7289	Subscriptions	144	2,242	2,000	-	0.0%	2,000
7295	Utilities: Phones, Internet, Cell Pho	-	147,029	162,620	162,620	100.0%	159,000
7330	Hardware/Software Supplies/Exp	34,359	50,111	67,791	25,000	36.9%	158,000
8940	Contract Services	83,249	238,890	360,158	360,158	100.0%	619,150
Total Operations & Maint.		117,895	442,897	599,119	548,278	91.5%	960,800
9100	Capital Projects	-	-	59,250	59,250	100.0%	-
Sub-Total				59,250	59,250	100.0%	-
Department Total		338,047	742,128	1,034,282	983,441	95.1%	1,339,280
Personnel Schedule			Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22	
Full Time:							
	Innovation and Technology Officer		1.00	1.00	1.00	1.00	
	Innovation and Technology Specialist		1.00	1.00	1.00	1.00	
	Innovation and Technology Technician		1.00	1.00	1.00	1.00	
Total FTE's:			3.00	3.00	3.00	3.00	

GENERAL GOVERNMENT

GENERAL GOVERNMENT 1001-1200							
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Operations & Maintenance							
9840	Principal	-	7,177	-	-	0.0%	815,000
9860	Interest	-	45,598	-	-	0.0%	168,128
7140-1000	Health Benefits - Retirees	162,708	149,405	170,000	160,000	94.1%	170,000
7205	Advertising	-	-	-	-	#DIV/0!	-
7206	Banking Fees	-	18,242	-	-	0.0%	-
7207	Banking Fees - Check 21	33,778	1,798	3,600	2,500	69.4%	3,600
7217	Credit Card Costs	157,342	147,593	140,200	30,000	21.4%	120,000
7229	Education & Training	-	-	-	-	0.0%	-
7235	Insurance	997,790	1,139,087	1,389,778	1,371,715	98.7%	1,500,000
7241	Meetings & Conferences	-	-	-	-	0.0%	-
7247	Memberships & Dues	65,062	41,255	54,100	50,000	92.4%	54,100
7259	Miscellaneous	229,412	70,312	14,850	5,000	33.7%	14,850
7265	Office Supplies	11,355	16,322	16,000	15,000	93.8%	16,000
7271	Postage	27,488	31,721	40,000	35,000	87.5%	40,000
7277	Printing	6,959	12,143	13,030	2,000	15.3%	13,030
7289	Subscriptions	217	267	200	650	325.0%	800
7310	Assessment district Costs	3,609	3,789	4,000	-	0.0%	4,000
7335	NPDES Compliance	-	21,344	50,000	25,000	50.0%	50,000
7336	NPDES-Compliance-CAA	-	-	10,000	-	0.0%	10,000
7384	Damage Claims	-	9,287	10,000	10,500	0.0%	10,000
7655	Building Maintenance	-	-	-	25,000	-	35,000
8912	Administration	-	1,319	-	1,600	0.0%	-
8916	Audit	-	6,190	25,000	25,000	0.0%	25,000
8940	Contract Services	62,347	72,204	70,000	11,000	15.7%	70,000
8941	Acquisition	856,716.78	3,862,947	2,000,000	1,500,000	75.0%	2,000,000
9010	PEG Channel Expenses	-	12,299	-	-	#DIV/0!	-
9052	Gasoline, Diesel, Oil	-	48	-	-	0.0%	-
9091	Vehicle Maintenance	45,709	-	-	6,000	0.0%	10,000
9140	Vehicle & Equipment	-	36,367	166,000	150,000	90.4%	166,000
Total Operations & Maintenance		2,660,492	5,706,715	4,176,758	3,425,965	82.0%	5,295,508
9999	Transfer out - 5710	418,981	300,000	470,000	470,000	100.0%	470,000
Department Total		3,079,474	6,006,715	4,646,758	3,895,965	83.8%	5,765,508

PUBLIC FACILITIES 1001-1400

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	159,712	253,355	181,737	181,737	100.0%	188,074
7020	Wages Part-Time	103,425	103,190	108,548	108,548	100.0%	97,056
7025	Part-Time Sick Leave	2,341	350	3,619	-	0.0%	-
7030	Wages Overtime	2,810	4,170	-	5,800	0.0%	-
7110	Cafeteria Benefits	26,318	39,042	33,331	33,331	100.0%	38,179
7120	Deferred Comp	7	-	-	-	0.0%	-
7140	RHS	636	1,010	913	913	100.0%	1,069
7150	Medicare	3,776	5,150	4,222	4,222	100.0%	4,139
7160	PERS	38,938	20,438	48,718	48,718	100.0%	55,238
7166	Phone Allowance	-	198	528	528	0.0%	264
Total Personnel		337,963	426,904	381,616	383,797	100.6%	371,616

Operations & Maintenance							
7180	Uniform Expense	1,769	2,313	2,650	2,650	100.0%	2,650
7223	Disposal Services	6,434	9,795	9,750	9,750	100.0%	9,750
7229	Education & Training	-	1,336	3,025	300	9.9%	3,025
7235	Insurance	-	2,359	-	-	0.0%	-
7259	Miscellaneous	293	214	200	200	100.0%	200
7265	Office Supplies	-	428	450	450	100.0%	450
7295-0109	Utilities - Phones	108,218	848	5,000	5,000	100.0%	5,000
7295-0847	Utilities - Electricity	107,567	137,012	130,000	130,000	100.0%	130,000
7295-0848	Utilities - Natural Gas	26,544	28,557	25,000	25,000	100.0%	25,000
7295-0849	Utilities - Water	12,215	7,845	13,100	13,100	100.0%	13,100
7330	Hardware/Software Supplies/Exp	87,051	-	-	-	0.0%	-
7360	Safety & Security	3,188	2,841	4,745	4,745	100.0%	4,745
7375	Staff Services	6,723	4,177	7,250	3,000	41.4%	7,250
7383	Vandalism Repairs	530	6,214	10,750	10,750	100.0%	10,750
7655	Building Maintenance	58,086	80,087	81,800	100,000	122.2%	81,800
7755	Grounds Maintenance	-	579	500	-	0.0%	500
7780	Irrigation Supplies	-	-	200	-	0.0%	200
7970	Small Tools	169	1,099	1,050	1,050	100.0%	1,050
8940	Contracted Services	3,250	-	3,250	-	0.0%	3,250
9013	Communications Equip	-	32	-	-	0.0%	-
9026	Equipment Maintenance	839	1,234	2,000	2,000	100.0%	2,000
9039	Equipment Rental	-	-	2,400	-	0.0%	2,400
9052	Gasoline, Diesel, Oil	988	6,451	3,500	12,000	342.9%	3,500
9065	Leased Equipment	52,793	2,730	6,000	6,000	100.0%	6,000
9078	Safety Equipment	1,841	1,761	2,000	750	37.5%	2,000
9091	Vehicle Maintenance	442	1,783	2,000	4,500	225.0%	2,000
Total Operations & Maint.		478,942	299,693	316,620	331,245	104.6%	316,620

Debt Service and Transfers							
9840	2007 COPS / 2017 Refunding - Principal	-	765,000	785,000	785,000	0.0%	-
9860	2007 COPS / 2017 Refunding - Interest	-	213,803	191,328	191,328	0.0%	-
9999-4105	1999 COP	393,959	386,497	-	-	#DIV/0!	-
9999-4108	2007 COPS / 2017 Refunding	955,335	-	-	-	0.0%	-
Total Debt Service and Transfers		1,349,294	1,365,300	976,328	976,328	100.0%	-

Department Total		2,166,200	2,091,897	1,674,564	1,691,373	101.0%	688,236
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Personnel Schedule		Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:					
	Parks & Recreation Manager	0.22	0.22	0.22	0.22
	Public Works Supervisor	0.05	0.06	0.00	0.00
	Maintenance Supervisor	0.74	0.74	0.74	0.74
	Grounds Services Worker, Senior	0.00	0.08	0.00	0.00
	Administrative Assistant, Senior	0.00	0.09	0.09	0.09
	Administrative Secretary	0.09	0.00	0.00	0.00
	Maintenance Worker II	0.57	0.57	0.57	0.57
	Maintenance Worker I	0.96	1.21	0.96	0.00
	Maintenance Aide	0.00	0.00	0.00	1.00
	Grounds Services Worker III	0.08	0.00	0.00	0.00
	Office Assistant, Senior	0.02	0.02	0.02	0.02
	Grounds Services Worker II	0.33	0.00	0.00	0.00
	Custodian	1.00	1.00	1.00	1.00
Part Time:					
	Custodian	1.17	0.77	0.77	1.00
	Custodial Aide	2.56	2.96	2.96	2.46
Total FTE's:		7.79	7.72	7.33	7.10

PUBLIC SAFETY - SHERIFF 1001-2010							
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7020	Salaries Part-Time	9,834	-	-	-	0.0%	-
7025	Part-Time Sick Leave	416	-	-	-	0.0%	-
7150	Medicare	149	-	-	-	0.0%	-
Total Personnel		10,399	-	-	-	0.0%	-
Operations & Maintenance							
7180	Uniform Expenses	1,000	1,834	1,500	-	0.0%	1,500
7223	Disposal Service	2,048	2,260	2,500	2,500	100.0%	2,500
7229	Education & Training	-	100	-	-	0.0%	-
7241	Meetings & conferences	153	292	-	150	#DIV/0!	-
7247	Membership & Dues	925	762	1,000	1,000	100.0%	1,000
7259	Miscellaneous Costs	30	-	-	-	0.0%	-
7265	Office Supplies	592	1,067	500	500	100.0%	500
7271	Postage	2,557	2,552	2,500	3,050	0.0%	2,500
7277	Printing	887	917	1,000	900	90.0%	1,000
7289	Subscriptions	-	-	-	-	#DIV/0!	-
7295	Utilities: Phone, Internet, Cell	15,718	4,879	18,320	11,000	60.0%	18,000
7295	Utilities: Electricity Usage	38,064	41,442	42,000	36,000	85.7%	42,000
7295	Utilities: Natural Gas Usage	1,632	1,859	2,000	1,800	90.0%	2,000
7295	Utilities: Water Usage	5,136	2,667	4,500	3,500	77.8%	4,500
7330	Hardware/Software Supplies/l	-	-	-	-	0.0%	-
7360	Safety & Security	233	-	500	300	60.0%	500
7370	Special Dept Supplies	-	-	-	-	#DIV/0!	-
7375	Staff Services	1,416	2,127	2,000	1,000	50.0%	2,000
7655	Building Maintenance	6,596	13,326	8,500	15,000	176.5%	15,500
7720	Sobriety Checkpoint	-	-	-	-	0.0%	-
7755	Grounds Maintenance	-	-	-	-	#DIV/0!	-
7970	Small Tools	-	-	-	-	0.0%	-
8936	Cal-ID Systems	88,483	88,624	86,688	87,000	100.4%	88,000
8940	Contracted Services	3,036	8,999	5,000	15,000	300.0%	15,000
8948	County Sheriff	13,780,424	14,481,095	15,518,300	15,518,300	100.0%	16,159,363
8948-5000	County Sheriff - Overtime	175,114	54,745	210,000	-	0.0%	200,000
9026	Equipment Maintenance	563	944	1,000	20	2.0%	1,000
9052	Gasoline, Oil, Etc.	184,197	168,422	200,000	120,000	60.0%	200,000
9065	Leased Equipment	16,194	2,233	1,500	-	0.0%	1,500
9078	Safety Equipment	-	393	1,680	1,000	0.0%	1,000
9091	Vehicle Maintenance	191,954	199,148	200,000	185,000	92.5%	200,000
Total Operations & Maint		14,516,952	15,080,687	16,310,988	16,003,020	98.1%	16,959,363
Department total		14,527,351	15,080,687	16,310,988	16,003,020	98.1%	16,959,363

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	1.00	1.00	1.00	1.00
Sergeants	7.00	7.00	7.00	7.00
Detectives	5.00	5.00	5.00	5.00
Deputies	37.00	37.00	37.00	37.00
Secretary I	1.00	1.00	1.00	1.00
Office Specialists	6.00	6.00	6.00	6.00
Service Specialists	6.00	6.00	6.22	6.22
Part Time:				
Sr. Office Assistant	0.30	0.00	0.00	0.00
Total FTE's:	64.30	64.00	64.22	64.22

EMERGENCY PREPAREDNESS

EMERGENCY PREPAREDNESS 1001-2020							
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	99,038	-	-	-	0.0%	-
7020	Part-time Wages	240	-	-	-	0.0%	-
7025	Part-Time Sick Leave	83	-	-	-	0.0%	-
7030	Overtime	161	-	-	-	0.0%	-
7110	Cafeteria Benefits	11,142	-	-	-	0.0%	-
7120	Deferred Comp	14	-	-	-	0.0%	-
7140	RHS	314	-	-	-	0.0%	-
7150	Medicare	1,430	-	-	-	0.0%	-
7160	PERS	20,048	-	-	-	0.0%	-
Total Personnel		132,471	-	-	-	0.0%	-
Operations & Maintenance							
7229	Education & Training	1,284	1,777	1,500	-	0.0%	1,500
7229-5000	Training Management	456	-	3,000	-	0.0%	3,000
7241	Meetings & Conferences	457	-	100	-	0.0%	1,000
7247	Memberships & Dues	-	-	-	-	#DIV/0!	100
7265	Office Supplies	261	47,723	500	28,546	5709.2%	20,000
7295-0109	Utilities: Phone, Internet, Cell Phones	621	714	-	500	0.0%	-
7330	Hardware/Software Supplies/Exp	17,510	-	-	3,000	0.0%	-
7350	Public Information	-	-	-	-	#DIV/0!	-
Total Operations & Maint		20,588	50,214	5,100	32,046	628.4%	25,600
9999	Transfer Out - 2910	-	-	-	-	-	-
9100	Capital Project - CARES	-	-	680,205	611,366	0.0%	-
Total Capital Expenditures		-	-	680,205	611,366	-	-
Department Total		153,059	50,214	685,305	643,412	93.9%	25,600
Personnel Schedule		Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22		
Full Time:							
Emergency Services Officer		1.00	0.00	0.00	0.00		
Part Time:							
Sr. Office Assistant		0.60	0.00	0.00	0.00		
Total FTE's:		1.60	0.00	0.00	0.00		

ANIMAL SERVICES



DEPARTMENT DESCRIPTION

Animal Services is responsible for the enforcement of all California Animal Related Laws and Title 15 of the Town’s Municipal Code. Our philosophy is to promote responsible pet ownership, compassion toward animals and safe human-animal interactions. In order to meet the community’s expectations and to raise the bar for municipal animal care, the Department offers various valuable services through community outreach, public education, animal placement, legislation, sheltering, and enforcement programs. Our purpose is to provide responsive, efficient, and high-quality animal care services that preserve and protect public health and safety and ensures the humane treatment and care of all animals.

DIVISION/MAJOR PROGRAM DESCRIPTION

Field Services Division - Animal Control: Coordinates State mandated rabies enforcement and licensing compliance, which includes the control of animals running at large, bite reports, cruelty investigations, enforcement of animal keeping laws, noise complaints, assisting injured animals, animal establishment inspections, and school-site visits.

Sheltering Services Division – Municipal Shelter: Coordinates sheltering activities, including the housing of surrendered, abandoned, and impounded animals within the parameters of the law, permanent placement services, including coordination with rescue organizations and wildlife preserves, conducting low-cost vaccination clinics, manages the Department’s sheltering contracts, and oversees volunteer training that enhances the level of services provided to housed animals.

Support Services: Coordinates public/private partnerships to provide long-term placement of sheltered animals and fundraising for programs supporting the Department’s goals to reduce euthanasia and increase live release rates. Support Services is tasked with organizing events, training, and activities for both Field and Sheltering Services.



The AVAS Department is able to provide enhanced animal related services and community support thanks to proceeds from annual fundraising events and strong public/private partnerships

2021-22 PROGRAMMATIC CHANGES

The Animal Sheltering Agreement with the County of San Bernardino will provide a minimum guaranteed revenue of \$522,959 for animal sheltering services provided to the unincorporated Victorville High-Desert County Region in FY 2021-22. Maximizing the 20-year building capacity of the Town's Municipal Animal Shelter allows the AVAS Department to provide revenue generating services in fulfillment of the strategic plan outlined by the Town Council in Vision 2020.

2021-2022 HIGHLIGHTS



Adoption Program



Rescue Partner

- Even with COVID – 19 restriction and closures over 20,548 people visited the shelter in 2020
- Apple Valley Animal Services offer a free adoption to veterans in our community. Sponsored programs such as Pets 4 Vets offer additional solutions for increasing live release rates
- Linda Blair has been a valuable AVAS Rescue partner with the Apple Valley Animal Services since 2017. Saving over 200 pets, Linda focuses on the working breeds most Rescues are not able to take and helps place them into permanent loving homes. We want to thank you the Linda Blair World Heart Foundation for joining our efforts as an AVAS ARO Partner. Together we can continue to provide “A Better Way of Life” for the animals in our care – Four Paws at a time. 🐾
- 181 Animal Rescue Organizations updated or renewed their partnership agreements to assist AVAS in finding permanent loving homes for our sheltered animals and help reduce euthanasia

2021-2022 GOALS

Animal Services supports the Town's Mission as identified in Vision 2020; offer the highest level of customer service by demonstrating operational excellence and efficiency in animal control and sheltering services. Develop and mentor personnel to ensure they are prepared to lead the department in the future. Continue to pursue funding opportunities and public private partnerships to expand community programs. Ensuring public safety by offering animal-friendly community events to facilitate safe human-animal interactions and promote responsible pet-ownership.

FIELD SERVICES GOALS

- Canvas 1500 house to increase rabies and licensing compliance.
- Increase hours in the field patrolling for animals at large to address leash law violations.
- Decrease the total number of expired dog licenses by 50%.

SHELTERING SERVICES GOALS

- Partner with a total of 200 animal rescue organizations.
- Issue 200 fully funded cat spay/neuter vouchers to reduce live cat intakes.
- Microchip 500 Apple Valley dogs for free to increase return-to-owner rates.

2021-2022 OBJECTIVES

- Continue to work with the Franchise Tax Board to process and close out delinquent enforcement cases.
- Increase participation in the Regional Coalition to provide programs for partnering jurisdictions within the entire San Bernardino County area that increase positive outcomes for community animals.
- Collect and analyze all daily service log data to identify the types of calls AVAS Officers spend time in the field handling and identify proactive programs that can reduce the demand.
- Collect and analyze all daily service log data to calculate total hours AVAS Officers spend in the field proactively patrolling for animals at large.
- Collect and analyze all canvassing for animal rabies/licensing compliance data.
- Host the 15th Annual Paws-n-Claws Pet Fair.
- Provide free microchipping events for Apple Valley residents' dogs to reach 500 microchip goal.
- Continue to partner with Animal Rescue Organizations to transfer animals that need additional time for permanent placement into loving homes.
- Raise \$12,000 to provide 500 free microchips and 150 free cat spay/neuter surgeries.

Department Workload Indicators				
	Actual FY 19-20	Goal FY 20-21	Estimated FY 20-21	Goal FY 21-22
Live Intakes - Cats	1260	1300	2000	N/A
Live Intakes - Dog	1677	2300	3000	N/A
Live Releases - Cats	318	500	450	40 % of Intake
Live Releases - Dogs	1378	1500	2000	80% of Intake
Euthanized - Cats	893	1000	1000	<60% of Intake
Euthanized - Dogs	301	600	600	<20% of Intake
Dogs Licensed (AVAS Only)	9837	10500	10200	13000
Dog Licenses - Expired	8710	15100	15000	
Calls for Service	4439	3000	4200	
Houses Canvassed for Licensing & Rabies Compliance	152	1800	1500	1500
Bite Reports	99	10	100	
Rescue Agreements	174	180	170	200
Low-Cost Vaccination Clinics	4	6	6	8
Animals Microchipped	1569	2400	2100	100% of Live Release
Total Vaccines Administered	6266	3500	5180	100% of Live Release
Spay/Neuter Vouchers - Cats	185	250	200	
Spay/Neuter Vouchers - Dogs	107	150	300	

ANIMAL SERVICES - ANIMAL CONTROL 1001-2120

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Year End 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	402,271	423,317	394,311	388,215	98.5%	412,563
7030	Wages Overtime	460	736	4,000	1,000	0.0%	4,000
7110	Cafeteria Benefits	54,196	58,986	60,651	60,651	100.0%	61,607
7120	Deferred Comp	19	-	-	-	0.0%	-
7140	RHS	1,801	1,920	1,985	1,985	100.0%	2,077
7150	Medicare	6,195	6,134	5,756	5,756	100.0%	6,024
7160	PERS	102,458	49,037	126,800	126,800	100.0%	134,022
7165	Auto Allowance	1,711	1,741	1,710	1,710	100.0%	1,710
7166	Phone Allowance	-	100	-	500	0.0%	-
Total Personnel		569,108	541,972	595,213	586,617	98.6%	622,003
Operations & Maintenance							
7180	Uniform Expense	2,075	2,124	2,885	1,450	50.3%	2,885
7205	Advertising	-	72	200	-	0.0%	200
7223	Disposal Services	2,220	2,055	2,350	3,500	148.9%	2,350
7229	Education & Training	-	461	1,500	-	0.0%	1,500
7241	Meetings & Conferences	51	325	-	100	#DIV/0!	400
7247	Memberships & Dues	449	60	535	535	100.0%	535
7253	Mileage Exp/Allowance	-	-	400	-	0.0%	400
7265	Office Supplies	550	487	1,000	100	10.0%	1,000
7277	Printing	1,063	1,327	2,000	1,500	75.0%	2,000
7289	Subscriptions	-	210	300	-	0.0%	300
7295	Utilities: Phones, Internet	5,601	6,623	3,800	5,200	136.8%	3,800
7295	Utilities: Electricity	11,743	14,102	11,400	15,500	136.0%	11,400
7295	Utilities: Natural Gas	5,468	3,624	2,500	6,500	260.0%	2,500
7295	Utilities: Water	2,854	1,289	1,800	1,200	66.7%	1,800
7330	Hardware/Software Supplies	2,398	-	-	-	0.0%	-
7360	Safety and Security	161	416	425	1,000	235.3%	425
7370	Special Department Supplies	1,698	1,897	2,500	1,500	60.0%	2,500
7655	Building Maintenance	4,168	4,310	2,450	3,000	122.4%	2,450
8940	Contracted Services	1,378	191	3,000	500	16.7%	3,000
8960	Emergency Vet Service	231	257	250	250	100.0%	250
8972	Legal Services	-	-	250	-	0.0%	250
8988	Spay/Neuter Program	24,942	15,917	38,000	24,000	63.2%	38,000
8992	Stiles Removal/D&D Removal	6,936	8,080	6,900	6,900	100.0%	-
9013	Communications Equipment	539	-	2,000	-	0.0%	2,000
9026	Equipment Maintenance	-	-	750	500	66.7%	750
9052	Gasoline, Diesel and Oil	18,184	17,714	17,500	15,000	85.7%	17,500
9065	Leased Equipment	7,215	-	-	-	0.0%	-
9078	Safety Equipment	-	124	725	200	27.6%	725
9091	Vehicle Maintenance	14,552	12,730	7,000	3,500	50.0%	7,000
Total Operations & Maint.		114,475	94,392	112,420	91,935	81.8%	105,920
Department Total		683,584	636,364	707,633	678,552	95.89%	727,923

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Director of Animal Services	0.25	0.25	0.25	0.25
Animal Services Supervisor	0.25	0.25	0.25	0.25
Animal Control Officer, Senior	2.00	2.00	2.00	2.00
Animal Services Administrative Secretary	0.00	0.00	0.00	0.00
Animal Services Officer II	2.00	2.00	2.00	2.00
Animal Services Technician	1.50	1.50	1.50	1.50
Total FTE's:	6.00	6.00	6.00	6.00

ANIMAL SERVICES - SHELTER 1001-2130

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Year End 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	687,114	690,710	732,147	688,608	94.1%	670,797
7020	Wages Part-Time	85,578	88,313	84,302	84,539	100.3%	119,475
7025	Part-Time Sick Leave	1,934	508	2,810	508	18.1%	2,500
7030	Wages Overtime	1,520	2,579	1,500	3,000	200.0%	1,500
7110	Cafeteria Benefits	151,307	145,747	151,845	145,000	95.5%	127,916
7120	Deferred Comp	56	-	-	-	0.0%	-
7140	RHS	3,247	3,294	3,586	3,485	97.2%	3,386
7150	Medicare	11,824	10,952	11,934	11,486	96.2%	11,551
7160	PERS	172,319	76,844	216,139	195,595	90.5%	235,598
7165	Auto Allowance	5,132	5,222	5,130	5,130	100.0%	5,130
7166	Phone Allowance	-	300	-	800	0.0%	-
Total Personnel		1,120,031	1,024,469	1,209,393	1,138,151	94.1%	1,177,852
Operations & Maintenance							
7180	Uniform Expense	2,356	2,796	2,500	2,100	84.0%	2,500
7205	Advertising	-	-	200	-	0.0%	200
7223	Disposal Services	5,292	6,166	6,850	6,500	94.9%	6,850
7229	Education & Training	275	-	500	-	0.0%	500
7241	Meetings and Conferences	35	101	-	75	#DIV/0!	200
7247	Memberships and Dues	157	55	500	500	100.0%	500
7253	Mileage Exp./Allowance	-	-	500	-	0.0%	500
7265	Office Supplies	2,814	967	2,000	1,000	50.0%	2,000
7277	Printing/Department Supplies	-	-	750	-	0.0%	750
7289	Subscriptions	-	-	400	-	0.0%	400
7295	Utilities: Phones, Internet	990	-	2,000	-	0.0%	2,000
7295	Utilities: Electricity	35,229	26,424	36,000	20,000	55.6%	36,000
7295	Utilities: Natural Gas	16,403	10,872	7,000	5,000	71.4%	7,000
7295	Utilities: Water Usage	4,422	3,866	4,600	3,000	65.2%	4,600
7305	Animal Food Supplies	454	813	6,000	1,000	16.7%	6,000
7330	Hardware/Software	2,398	-	-	-	0.0%	-
7360	Safety & Security	75	220	600	600	100.0%	600
7370	Special Department Supplies	2,075	2,525	9,000	5,000	55.6%	9,000
7655	Building Maintenance	14,061	14,428	14,500	14,500	100.0%	14,500
7755	Grounds Maintenance	187	862	2,500	2,000	80.0%	2,500
8940	Contracted Services	10,520	9,720	46,800	8,000	17.1%	10,800
8956	Drugs and Vaccinations	39,628	35,675	38,000	38,000	100.0%	38,000
8960	Veterinary Services	3,867	2,951	3,000	3,000	100.0%	3,000
8988	Adoption Spay / Neuter	90,826	64,308	70,000	70,000	100.0%	70,000
8992	Stiles Removal/D&D Removal	6,936	8,080	6,780	13,000	191.7%	65,880
9013	Communications Equipment	200	-	200	-	0.0%	200
9026	Equipment Maintenance	473	1,717	750	750	100.0%	750
9052	Gasoline, Diesel, Oil	796	573	800	800	100.0%	800
9065	Leased Equipment	15,517	-	-	-	0.0%	-
9091	Vehicle Maintenance	70	60	800	800	100.0%	800
Total Operations & Maint.		256,056	193,181	263,530	195,625	74.2%	286,830
Department Total		1,376,087	1,217,650	1,472,923	1,333,776	90.6%	1,464,682

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Director of Animal Services	0.75	0.75	0.75	0.75
Animal Shelter Supervisor - RVT	1.00	1.00	1.00	1.00
Animal Services Supervisor	0.75	0.75	0.75	0.75
Animal Services Administrative Secretary	0.00	0.00	0.00	0.00
Animal Services Technician	4.50	4.50	4.50	4.50
Animal Health Assistant	1.00	1.00	1.00	1.00
Animal Services Specialist, Senior	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	1.00
Animal Services Assistant	3.00	3.00	3.00	3.00
Part Time:				
Animal Services Assistant	1.00	1.00	1.00	1.00
Program Assistant	3.00	3.00	3.00	3.00
Total FTE's:	17.00	17.00	17.00	17.00

CODE ENFORCEMENT 1001-3110

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Year End 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	516,571	338,585	280,517	280,517	100.0%	242,509
7020	Wages Part-Time	42,140	(537)	-	-	0.0%	-
7025	Part-Time Sick Leave	134	-	-	-	0.0%	-
7030	Wage Overtime	2,225	1,162	-	1,200	0.0%	-
7110	Cafeteria Benefits	56,922	35,451	34,656	34,656	100.0%	25,019
7120	Deferred Comp	50	-	-	-	0.0%	-
7140	RHS	2,030	1,689	1,415	1,415	100.0%	1,226
7150	Medicare	7,942	4,810	4,105	4,105	100.0%	3,555
7160	PERS	131,454	36,843	84,638	84,638	100.0%	74,592
7165	Auto Allowance	386	488	821	821	100.0%	821
7166	Phone Allowance	257	881	480	480	0.0%	960
Total Personnel		760,112	419,370	406,632	407,832	100.3%	348,681

Operations & Maintenance							
7180	Uniform Expenses	2,103	10,876	1,200	1,200	100.0%	1,200
7205	Advertising	240	2,781	5,400	500	9.3%	5,400
7229	Education & Training	1,259	2,635	6,000	2,500	41.7%	6,000
7241	Meetings & conferences	565	157	-	500	#DIV/0!	1,500
7247	Membership & dues	1,095	770	800	800	100.0%	800
7253	Mileage Exp/Allowance	-	-	-	1,500	0.0%	-
7259	Miscellaneous Costs	-	749	-	-	0.0%	-
7265	Office Supplies	542	478	800	500	62.5%	800
7277	Printing	411	1,500	1,500	850	56.7%	1,500
7289	Subscriptions	1,566	-	-	-	0.0%	-
7295-0109	Utilities: Phones	7,795	7,871	8,000	8,000	100.0%	9,500
7325	Graffiti Supplies & Removal costs	25,774	24,050	15,000	25,000	166.7%	25,000
7330	Hardware/Software Supplies	6,742	-	-	-	0.0%	-
7331	Licenses & Fees	-	930	2,200	500	0.0%	2,200
7350	Public Information	242.44	1,000	2,000	-	0.0%	2,000
7370	Special Dept Supplies/Exp	1,256	984	3,500	4,000	114.3%	2,500
7970	Small Tools	529	619	500	500	100.0%	500
8940	Contract Services	32,693	34,627	100,000	60,000	60.0%	100,000
9026	Equipment Maintenance	930	853	-	-	#DIV/0!	-
9052	Gasoline, Diesel, oil	15,492	15,673	20,000	10,000	50.0%	20,000
9065	Leased Equipment	727	(2)	-	-	0.0%	-
9091	Vehicle Maintenance	13,162	15,498	10,000	6,500	65.0%	10,000
Total Operations & Maintenance		113,124	122,046	176,900	122,850	69.4%	188,900

Department Total	873,235	541,416	583,532	530,682	90.9%	537,581
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Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Assistant Town Manager	0.05	0.07	0.12	0.12
Assistant Director Com. Dev.	0.45	0.25	0.00	0.00
Assistant Director Com. Enhancement	0.00	0.00	0.00	0.26
Code Enforcement Manager	1.00	0.70	0.40	0.00
Code Enforcement Supervisor	0.00	0.00	0.00	0.00
Senior Code Enforcement Officer	0.00	0.00	0.80	0.80
Code Enforcement Officer II	4.00	2.10	0.80	0.80
Code Enforcement Officer I	1.00	0.70	0.40	0.40
Code Enforcement Technician	0.00	0.70	0.40	0.40
Part Time:				
Community Enhancement Officer	0.50	0.00	0.00	0.00
Code Enforcement Technician	0.50	0.00	0.00	0.00
Total FTE's:	7.50	4.52	2.92	2.78

BUILDING & SAFETY 1001-4010

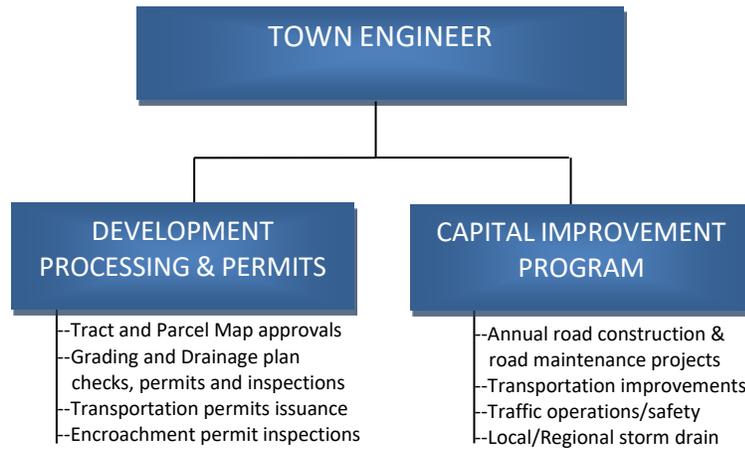
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
	Operations & Maintenance						
7247	Memberships & Dues	-	274	215	-	0.0%	215
7265	Office Supplies	866	462	675	500	74.1%	675
7277	Printing	1,512	975	1,425	800	56.1%	1,425
7378	Strong Motion Instrmt/Seismic Map	-	1,560	4,415	3,000	100.0%	4,415
8932	Building & Safety Contractor	686,967	685,971	669,484	666,484	99.6%	669,484
	Total Operations & Maintenance	689,345	689,241	676,214	670,784	99.2%	676,214
	Department Total	689,345	689,241	676,214	670,784	99.2%	676,214

ECONOMIC DEVELOPMENT 1001-4310

Code	Revenue Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	52,186	181,840	109,866	109,866	100.0%	109,866
7110	Cafeteria Benefits	6,987	19,458	12,418	12,418	100.0%	11,982
7140	RHS	243	845	567	567	100.0%	572
7150	Medicare	755	2,540	1,643	1,643	100.0%	1,660
7160	PERS	13,707	22,136	35,909	35,909	100.0%	36,627
7165	Auto Allowance	-	6,056	3,420	3,420	100.0%	3,420
7166	Phone Allowance	-	340	-	600	0.0%	1,200
Total Personnel		73,878	233,216	163,823	164,423	100.4%	165,327
Operations & Maintenance							
7205	Advertising	13,572	16,118	21,000	10,000	47.6%	21,000
7229	Education & Training	333	-	1,000	-	0.0%	1,000
7241	Meetings & Conferences	8,220	1,435	-	250	#DIV/0!	2,400
7247	Memberships & Dues	5,152	3,727	5,200	5,200	100.0%	5,200
7253	Mileage	874	-	300	-	0.0%	300
7265	Office Supplies	38	172	250	250	100.0%	250
7271	Postage	883	-	1,500	-	0.0%	1,500
7277	Printing	66	108	6,000	-	0.0%	6,000
7289	Subscriptions	865	1,233	1,200	1,750	145.8%	1,200
7330	Hardware/Software	-	-	500	-	0.0%	500
7515	Marketing	5,986	2,643	7,000	-	0.0%	7,000
7584	Sponsorships	250	750	8,500	-	0.0%	8,500
7640	Events & Tradeshows	22,968	13,240	28,000	-	0.0%	28,000
8940	Contracted Services	1,841	2,275	15,400	1,000	6.5%	15,400
Total Operations and Maintenance		61,048	41,702	95,850	18,450	19.2%	98,250
Department Total		134,927	274,918	259,673	182,873	70.4%	263,577

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Director of Business Development and Communications	0.00	0.85	0.50	0.50
Administrative Assistant, Senior	0.00	0.75	0.50	0.50
Administrative Secretary	0.75	0.00	0.00	0.00
Total FTE's:	0.75	0.75	1.00	1.00

ENGINEERING DEPARTMENT



PROGRAM INFORMATION



The Town of Apple Valley's Engineering Services Department plays a vital role in advancing and accomplishing several of the Town's top priorities and objectives. Public Safety is priority number one, and the Engineering Department plays an important role in developing and maintaining our public safety standard as it pertains to traffic operations, traffic safety, pedestrian and bicycle safety, and any other activities in the public right of way. The Department is instrumental in developing the town's Public Infrastructure and works in close cooperation with Local, Regional, State and Federal Transportation agencies to develop and improve our local and regional Transportation network. Through the annual Capital Improvement Program (CIP), Engineering manages the planning, design, and construction of projects to include streets, sidewalks, traffic signals, storm drains, infiltration systems, and traffic management related signage and markings. Additionally, the Department plays a key role in processing, reviewing, approving, permitting and inspecting development related public and commercial infrastructure construction and on-site grading within the town limits. Working alongside the Federal Emergency Management Agency (FEMA), The Engineering Department serves as the Flood Plain Administrator implementing measures to mitigate storm related public hazards within our community.



2020-2021 ACCOMPLISHMENTS

- **Apple Valley Road and Highway 18 Realignment:** Advertised and awarded the construction contract for the project that will realign the intersection of Apple Valley Road and SR 18. Construction is ongoing.
- **Apple Valley South Safe Routes to School:** Completed construction of access improvements adjacent to Apple Valley High School, Sandia Academy, and Mariana Academy.
- **Rio Vista Safe Routes to School:** Constructed new sidewalk along the west side of Havasu Road between the Rio Vista Academy and Kasanka Trail as well as new curb, gutter, and sidewalk along Cronese Lane from Havasu Road to Cochise Road.
- **Town-wide School Zone Analysis:** Retained a Traffic Engineering firm to conduct a comprehensive analysis of the school zones within the Town and began the deployment of recommended traffic control devices.
- **Navajo Road Drainage Modification:** Began the Installation of concrete pipe to redirect stormwater runoff from Navajo Road south of the Apple Valley Community Center to a modified retention basin at James Woody Park.

- **Central Road Sewer Improvements:** The Engineering Department worked alongside the Public Works Department to design and install a new sewer line along Central Road from Hurons Road to Thunderbird Road.
- **Road Resurfacing Projects:** Applied an overlay on two critical segments of road and applied corrective measures on severely cracked residential roads in preparation for a FY 21-22 overlay.

2021-2022 GOALS AND OBJECTIVES

- **Bear Valley Bridge:** Continue to work with consultant to obtain Right-of-Way certification from Caltrans and environmental permits from Lahontan and CDFW. Relocate SCE facilities from the south side to the north side of the existing bridge. Finalize the plans and specifications for the bridge rehabilitation and widening.
- **Apple Valley Village Accessibility Phase 2:** Finalize design and construct new sidewalk along the northerly portion of Outer Highway 18 North from Navajo Road to Headquarters Drive.

- **Stoddard Wells Road Widening:** Finalize design and begin construction to widen Stoddard Wells Road from Interstate 15 to Johnson Road.
- **Reata Road Modifications:** Modify the existing traffic signal to include the addition of protected left turns for north and southbound traffic. Construct new ADA accessible ramps.
- **Bear Valley Road Intersection Improvements:** Complete the design of improvements along Bear Valley Road at Kiowa and Navajo Roads.
- **Central Road Widening:** Retain a design engineering firm to prepare plans, specifications, and estimates to widen Central Road from Bear Valley Road to Highway 18.
- **Local Road Safety Plan (LRSP):** Continue to work with a Traffic Engineering consultant to finalize the LRSP which will identify, analyze, and prioritize roadway safety improvements throughout Town.
- **Paving Priorities:** Conduct Town-wide resurfacing based on the Town's Pavement Management System (PMS) prioritizing local roads.

- Serve as the **Flood Plain Administrator**, working with FEMA to mitigate storm related hazards within the community.
- **High Desert Corridor:** Continue to pursue the future development of the High Desert Corridor with Caltrans District 7 & 8, Los Angeles and San Bernardino Counties, SBCTA and Los Angeles Metro, including environmental clearance, approval, design and anticipated construction.



Department Workload Indicators			
	Goal FY 20-21	Actual FY 20-21	Goal FY 21-22
1. Capital Improvement Projects Construction completed	5	5	6
2. Design Projects completed	3	4	6
3. Planning Projects reviewed and conditioned	30	20	30
4. Grading Plans reviewed and approved	100	132	100
5. Improvement Plans reviewed and approved	20	14	20
6. Parcel and Tract Maps reviewed and approved	8	3	8
7. Encroachment Permits processed	600	566	500
8. CRM (Citizen Response Management) requests processed	70	40	70
9. Traffic Collisions Data Reports recorded in database	425	389	400
10. Traffic Surveys performed	15	6	15
	Goal		
Department Performance Measures			
	Goal FY 20-21	Actual FY 20-21	Goal FY 21-22
1. Construction CIPS completed within budget	100%	80%	100%
2. Design CIPS completed within schedule	100%	100%	100%
3. Conditions of approval issued within 10 business days	100%	100%	100%
4. Grading Plans processed within allotted time*	100%	85%	100%
5. Improvement Plans processed within allotted time*	100%	100%	100%
6. Parcel and Tract Maps processed within allotted time*	100%	100%	100%
7. Encroachment Permits processed within 1 business day	100%	80%	100%
8. Responses to CRM requests within two weeks	100%	100%	100%
9. Traffic Collision Data Reports recorded in database within ten days	100%	75%	100%
10. Traffic Surveys completed within 30 days	100%	40%	100%

* 10 business days for 1st review and 7 business days for 2nd review

ENGINEERING 1001-4410

Code Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Operations & Maintenance						
7205 Advertising	0	-	-	-	0.0%	-
7265 Office Supplies	63	440	300	100	33.3%	300
7277 Printing	277	13	300	100	33.3%	300
8964 Engineering Contractor	711,334	787,695	737,000	700,000	95.0%	737,000
Total Operations & Maint.	711,673	788,149	737,600	700,200	94.9%	737,600
Department Total	711,673	788,149	737,600	700,200	94.9%	737,600

PLANNING-COMMUNITY DEVELOPMENT 1001-4610

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	374,074	395,920	425,148	425,148	100.0%	391,765
7020	Wages, Part-time	5,200	4,100	13,000	13,000	100.0%	12,000
7110	Cafeteria Benefits	37,045	41,038	57,982	57,982	100.0%	41,738
7120	Deferred Comp	91	-	-	-	0.0%	-
7140	RHS	1,621	1,917	2,018	2,018	100.0%	1,947
7150	Medicare	4,903	5,534	6,040	6,040	100.0%	5,835
7160	PERS	92,819	46,459	108,441	108,441	100.0%	105,326
7165	Auto Allowance	3,008	5,576	3,420	3,420	100.0%	3,420
7166	Phone Allowance	-	420	-	-	0.0%	1,500
Total Personnel		518,761	500,965	616,049	616,049	100.0%	563,531
Operations & Maintenance							
7205	Advertising	1,218	7,926	5,000	2,500	50.0%	5,000
7229	Education & Training	-	-	6,000	2,500	41.7%	8,000
7241	Meetings & Conferences	1,570	1,463	-	500	#DIV/0!	2,000
7247	Memberships & Dues	791	1,203	1,800	1,800	100.0%	1,000
7253	Mileage	64	-	500	-	0.0%	500
7265	Office Supplies	1,107	1,200	1,500	500	33.3%	1,000
8940	Contracted Services	168,599	177,640	255,000	190,000	74.5%	190,000
8968	Filing Fees	528	15,322	8,000	8,000	100.0%	50,000
Total Operations & Maint.		173,877	204,753	277,800	205,800	74.1%	257,500
Department Total		692,638	705,718	893,849	821,849	91.9%	821,031

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Assistant Town Manager	0.90	0.80	0.50	0.50
Asst Director of Community Dev.	0.55	0.50	0.00	0.00
Planning Manager	0.00	0.00	1.00	1.00
Planner, Senior	0.00	1.00	1.00	1.00
Associate Planner	1.00	0.00	0.00	0.00
Executive Assistant	0.00	0.50	0.75	0.75
Executive Secretary	1.00	0.00	0.00	0.00
Part Time:				
Planning Commissioners	1.25	1.25	1.25	1.25
Total FTE's:	4.70	4.05	4.50	4.50

PARKS & RECREATION - GROUNDS 1001-6190

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7010	Salaries & Wages	281,235	290,214	363,972	363,972	100.0%	298,947
7020	Wages Part-Time	48,516	47,911	111,279	65,000	58.4%	65,000
7025	Part-Time Sick Leave	778	734	3,709	-	0.0%	-
7030	Wages Overtime	4,270	1,931	-	500	0.0%	-
7110	Cafeteria Benefits	65,869	61,632	85,879	85,879	100.0%	45,731
7120	Deferred Comp	22	-	-	-	0.0%	-
7140	RHS	1,295	1,398	1,844	1,844	100.0%	1,425
7150	Medicare	4,855	4,891	6,961	6,961	100.0%	4,342
7160	PERS	65,657	23,487	99,589	99,589	100.0%	79,390
	Total Personnel	472,495	432,197	673,233	623,745	92.6%	494,835
7180	Uniforms	4,214	4,878	4,790	3,500	73.1%	6,000
7223	Disposal Services	13,306	18,330	15,000	15,500	103.3%	18,000
7229	Education & Training	249	1,681	2,500	-	0.0%	2,500
7241	Meetings & Conferences	24	133	-	100	0.0%	1,700
7247	Memberships & Dues	195	499	600	500	83.3%	600
7259	Misc Costs	42	44	100	50	50.0%	100
7265	Office Supplies	217	109	-	75	0.0%	-
7295-0109	Utilities - Phones	8,639	10,202	9,000	8,400	93.3%	9,000
7295-0847	Utilities - Electricity	38,644	38,517	40,000	36,800	92.0%	45,000
7295-0848	Utilities - Natural Gas	-	-	-	-	0.0%	-
7295-0849	Utilities - Water	574,358	509,053	675,000	425,000	63.0%	675,000
7310	Assessment District Costs	2,036	2,138	2,300	-	0.0%	2,300
7360	Safety & Security	1,486	609	450	500	111.1%	500
7367	Signing	530	297	300	-	0.0%	300
7383	Vandalism Repairs	1,087	1,329	2,500	100	4.0%	2,500
7655	Building Maintenance	319	980	700	-	0.0%	700
7755	Grounds Maintenance	35,811	23,149	45,000	18,000	40.0%	45,000
7755-1080	Ground Maintenance	-	-	-	-	0.0%	-
7760-2000	Playground Maintenance	404	3,478	7,000	1,000	14.3%	10,000
7765-1000	Sports Field Maintenance	1,132	3,485	6,000	500	8.3%	6,000
7770	Sports Field Light Maintenance	6,508	-	3,500	3,500	100.0%	3,500
7775	Sports Field Lighting Usage	5,359	5,594	12,000	2,500	20.8%	12,000
7780	Sprinkler Supplies	50,336	39,070	35,000	20,000	57.1%	35,000
7970	Small Tools	2,399	2,226	3,000	3,250	108.3%	3,000
8940	Contract Services	-	-	-	-	0.0%	-
9013	Communications Equip	170	-	-	-	0.0%	-
9026	Equipment Maintenance	6,687	13,150	13,500	6,000	44.4%	13,500
9039	Equipment Rental	400	482	2,000	1,300	65.0%	2,000
9052	Gasoline, Diesel, Oil	40,660	34,507	45,000	38,000	84.4%	45,000
9078	Safety Equipment	975	1,172	1,400	1,350	96.4%	2,000
9091	Vehicle Maintenance	11,948	5,566	12,000	6,000	50.0%	12,000
9120	Capital Outlay	-	7,700	15,000	-	0.0%	75,000
9610-2520	Transfer - 2520	37,705	-	-	-	0.0%	-
9300	Capital Projects	-	-	50,000	-	0.0%	50,000
	Total Operations & Maint.	845,843	728,379	1,003,640	591,925	59.0%	1,078,200
	Department Total	1,318,338	1,160,576	1,676,873	1,215,670	72.5%	1,573,035
	Personnel Schedule		Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22	
	Full Time:						
	Public Works Supervisor		0.69	0.69	0.75	0.75	
	Grounds Services Worker, Senior		0.00	0.92	1.00	1.00	
	Maintenance Worker II		0.00	1.00	1.00	1.00	
	Maintenance Worker I		0.00	4.75	5.00	5.00	
	Ground Services Worker III		0.93	0.00	0.00	0.00	
	Ground Services Worker II		2.67	0.00	0.00	0.00	
	Ground Services Worker I		3.00	1.00	1.00	1.00	
	Part Time:						
	Grounds Services Aides		3.96	3.96	3.96	3.96	
	Total FTE's:		11.25	12.32	12.71	12.71	

PARKS & RECREATION - AQUATIC CENTER 1001-6640

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	96,829	82,492	79,714	65,000	81.5%	78,541
7020	Wages Part-Time	124,660	103,747	147,842	147,842	100.0%	155,243
7025	Part-Time Sick Leave	1,537	1,329	4,928	4,928	100.0%	4,000
7030	Wages Overtime	2,295	1,327	-	1,750	#DIV/0!	1,750
7110	Cafeteria Benefits	16,961	15,464	17,278	17,278	100.0%	17,278
7120	Deferred Compensation	926	-	-	-	0.0%	-
7140	RHS	450	368	402	402	100.0%	402
7150	Medicare	3,254	2,726	3,308	3,308	100.0%	3,308
7160	PERS	13,893	6,634	21,962	21,962	100.0%	21,962
7166	Phone Allowance	-	201	588	588	100.0%	588
Total Personnel		260,804	214,287	276,022	263,058	95.3%	283,072
Operations & Maintenance							
7180	Uniform Expenses	2,921	2,259	3,000	1,500	50.0%	3,500
7205	Advertising	120	740	2,000	100	5.0%	2,500
7229	Education & Training	35	-	1,400	100	7.1%	1,400
7247	Memberships & Dues	-	-	200	-	0.0%	200
7259	Miscellaneous	81	121	250	100	40.0%	250
7265	Office Supplies/Exp	-	70	150	-	0.0%	150
7277	Printing	-	-	200	-	0.0%	200
7295-0847	Utilities - Electricity Usage	36,181	36,588	40,000	40,000	100.0%	40,000
7295-0848	Utilities - Natural Gas Usage	41,422	49,572	45,000	25,000	55.6%	45,000
7295-0849	Utilities - Water Usage	12,417	10,011	13,250	13,250	100.0%	13,250
7313	Concession Items	3,251	1,818	-	0	#DIV/0!	-
7330	Hardware/Software Supplies Exp.	2,662	(766)	1,400	1,400	100.0%	1,400
7360	Safety & Security	1,377	3,584	1,800	1,800	100.0%	7,500
7655	Building Maintenance	7,854	18,477	15,000	15,000	100.0%	25,000
7755	Grounds Maintenance	-	226	1,500	-	0.0%	1,500
7970	Small Tools	43	73	100	25	25.0%	100
8118	AV Swim Club	50	196	200	-	0.0%	100
8138	Evening Lap Swim	50	-	-	-	0.0%	-
8143	Guard Start	348	282	315	283	89.8%	300
8148	Lifeguard Training	1,801	1,331	1,500	1,500	100.0%	1,552
8153	Open Water Diver Course	2,070	-	-	-	0.0%	-
8158	Open Rec Swim	123	-	500	-	0.0%	1,000
8163	Pool Chemicals	24,178	15,862	25,300	20,000	79.1%	25,300
8168	Pool Special Event	3,265	1,712	2,500	2,500	100.0%	2,000
8183	Swim Lessons	392	(973)	1,000	500	50.0%	1,000
8185	Swim Fair	22	-	-	150	#DIV/0!	-
8188	Water Aerobics	443	1,227	7,200	2,000	27.8%	7,750
9026	Equipment Maintenance	33,049	13,079	50,000	11,000	22.0%	40,000
9078	Safety Equipment	1,782	5,553	3,500	1,000	28.6%	3,500
9120	Capital Equipment	-	16,867	-	16,867	#DIV/0!	140,000
9300	Capital Projects	32	-	-	-	0.0%	-
Total Operations & Maint.		175,969	177,911	217,265	154,075	70.9%	364,452
Department Total		436,773	392,199	493,287	417,133	84.6%	647,524
Personnel Schedule							
		Actual 2017-18	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2020-21	
Full Time:							
	Parks & Recreation Manager	0.05	0.05	0.05	0.05	0.05	
	Maintenance Supervisor	0.00	0.19	0.19	0.19	0.19	
	Recreation Supervisor	0.48	0.24	0.20	0.20	0.20	
	Administrative Assistant, Senior	0.00	0.00	0.09	0.09	0.09	
	Administrative Secretary	0.09	0.09	0.00	0.00	0.00	
	Maintenance Worker , Senior	0.19	0.00	0.00	0.00	0.00	
	Recreation Coordinator	0.00	0.00	0.10	0.10	0.10	
	Maintenance Worker II	0.36	0.36	0.36	0.36	0.36	
	Maintenance Worker I	0.03	0.03	0.03	0.03	0.03	
	Recreation Specialist	0.00	0.66	0.15	0.15	0.15	
	Office Assistant, Senior	0.12	0.12	0.12	0.12	0.12	
	Office Assistant	0.12	0.12	0.12	0.12	0.12	
	Recreation Assistant	0.17	0.00	0.00	0.00	0.00	
Part Time:							
	Recreation Assistant	0.00	0.07	0.22	0.22	0.22	
	Assistant Pool Manager	0.00	0.00	0.28	0.35	0.35	
	Lifeguard, Senior	0.29	0.29	0.00	0.00	0.00	
	Lifeguard	4.35	3.64	4.14	4.23	4.23	
	Recreation Leader I	0.00	0.00	0.25	0.00	0.00	
	Recreation Leader II	0.24	0.26	0.25	0.28	0.28	
Sub-Total FTE's:		6.49	6.12	6.55	6.49		

PARKS & RECREATION - PROGRAMS 1001-6670

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	290,376	290,376	382,290	312,000	81.6%	327,481
7020	Wages Part-Time	237,274	237,274	281,612	245,000	87.0%	326,315
7030	Wages Overtime	1,301	1,301	-	2,000	0.0%	-
7110	Cafeteria Benefits	57,597	57,597	84,671	75,000	88.6%	79,103
7120	Deferred Compensation	15	15	-	-	0.0%	-
7140	RHS	1,201	1,201	1,911	1,662	87.0%	1,740
7150	Medicare	7,384	7,384	10,642	9,000	84.6%	9,939
7160	PERS	26,600	26,600	76,510	88,120	115.2%	95,649
7165	Auto Allowance	-	-	-	-	0.0%	-
7166	Phone Allowance	-	-	-	1,200	0.0%	3,810
Total Personnel		621,749	621,749	837,636	733,982	87.6%	844,036
Operations & Maintenance							
7180	Uniforms	24	24	-	-	0.0%	-
7223	Disposal Services	10,863	10,863	8,000	10,000	125.0%	8,000
7283	Rent	-	-	-	80	0.0%	-
7360	Safety & Security	-	-	4,000	1,000	25.0%	4,000
7835	Craft Fairs	394	394	400	101	25.3%	730
7840	Flea Markets	1,086	1,086	1,350	-	0.0%	1,700
7850	Freedom Festival	25,000	25,000	5,000	5,000	100.0%	26,000
7855	Concerts in the Park	13	13	11,575	2,000	17.3%	36,000
8026	Adult Basketball	-	-	4,750	3,000	63.2%	4,860
8062	Softball	-	-	4,757	2,000	42.0%	5,165
8250	After School Program	16,861	16,861	30,000	20,000	66.7%	30,000
8450	Day Camp	3,016	3,016	3,575	3,000	83.9%	33,500
8502	Academic Tots	-	-	-	-	0.0%	-
8506	Archery	-	-	-	-	0.0%	-
8508	Music Starz	-	-	-	-	0.0%	-
8508	Arts & Crafts	12,262	12,262	13,000	13,170	101.3%	12,600
8512	Ballet & Tap	9,778	9,778	9,800	7,804	79.6%	9,135
8514	Baton Twirling	2,420	2,420	2,000	1,835	91.8%	1,260
8516	Belly Dancing	-	-	-	-	0.0%	-
8520	Cheer-Tumbling	6,499	6,499	5,800	5,514	95.1%	6,600
8526	CPR & First Aid	657	657	-	44	0.0%	-
8531	Dog Obedience	461	461	-	239	0.0%	-
8533	Driver's Ed	904	904	745	665	89.3%	750
8539	Golf Lessons	-	-	-	-	0.0%	15,000
8541	Guitar Lessons	2,683	2,683	2,500	2,291	91.6%	2,600
8555	Low Impact Aerobics	946	946	2,300	938	40.8%	1,000
8559	Parent & Tot	4,451	4,451	5,200	77	1.5%	-
8576	Ski and Snowboard 101	6,184	6,184	-	-	0.0%	-
8576-5000	Summer Camps	8,214	8,214	2,100	7,500	357.1%	2,400
8579	Tae Kwon Do	8,837	8,837	7,400	7,146	96.6%	6,000
8581	Tai Chi	5,426	5,426	4,600	4,001	87.0%	4,750
8583	Tennis	1,328	1,328	950	1,500	157.9%	800
8591	Yoga	5,460	5,460	5,229	4,200	80.3%	4,000
8600	Parking Fee	5,218	5,218	17,500	5,000	28.6%	7,000

PARKS & RECREATION - PROGRAMS 1001-6670

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
8706	AV Most Talented Kid	-	-	75	89	118.7%	-
8715	Bunny Run	1,830	1,830	1,850	1,287	69.6%	1,750
8721	Winter Wonderland	12	12	-	-	0.0%	8,425
8727-5000	Cross Country Meet	-	-	-	-	0.0%	-
8728	Eggstravaganza	-	-	-	-	0.0%	-
8729	Farmers Market	1	1	-	-	0.0%	-
8733	Firecracker Run	2,085	2,085	1,850	1,850	100.0%	1,975
8744	Healthy Apple Valley	-	-	-	-	0.0%	-
8764	Special Apples	63	63	-	60	0.0%	-
8766	Teen Events	531	531	-	1,013	0.0%	750
8775-5000	Toddler Olympics	255	255	200	352	176.0%	150
8784	Turkey Run	960	960	1,850	1,799	97.2%	1,975
8790	Teen Zone	-	-	-	51	0.0%	-
8805	Adventures in PW Sports	797	797	970	1,500	154.6%	970
8812	Coed Volleyball	1,549	1,549	1,520	-	0.0%	1,496
8830	Winter Peewee/Hotshots Basketball	680	680	1,065	1,065	100.0%	1,065
8858	Summer Peewee/Hotshots Basketball	707	707	925	925	100.0%	940
8860	Summer Youth Basketball	1,350	1,350	3,875	2,000	51.6%	3,575
8880	Winter Youth Basketball	8,878	8,878	7,500	8,000	106.7%	7,419
8885	Youth Track Meet	222	222	300	-	0.0%	-
xxxx	Rec Events	-	-	-	-	#DIV/0!	2,000
xxxx	Minor Leagues	-	-	-	-	#DIV/0!	2,000
8940	Contract Services	-	-	-	250	0.0%	-
Total Operations & Maint.		158,882	158,906	174,511	128,346	73.5%	258,340
Department Total		780,631	780,655	1,012,147	862,328	85.2%	1,102,376

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Parks & Recreation Manager	0.65	0.58	0.58	0.58
Recreation Supervisor	0.69	0.70	0.70	0.70
Administrative Assistant, Senior	0.00	0.66	0.66	0.66
Administrative Secretary	0.66	0.00	0.00	0.00
Recreation Coordinator	0.00	0.85	0.85	0.85
Recreation Specialist	2.14	1.74	1.74	1.74
Office Assistant, Senior	0.86	0.86	0.86	0.86
Office Assistant	0.88	0.88	0.88	0.88
Recreation Assistant	2.00	1.74	1.74	0.96
Part Time:				
Recreation Assistant	0.96	0.57	0.51	1.00
Recreation Leader II	4.47	3.92	4.08	4.36
Recreation Leader I	3.12	6.43	6.89	6.89
Sub-Total FTE's:	16.43	18.93	19.49	19.48

PARKS & RECREATION - ADMIN 1001-6820

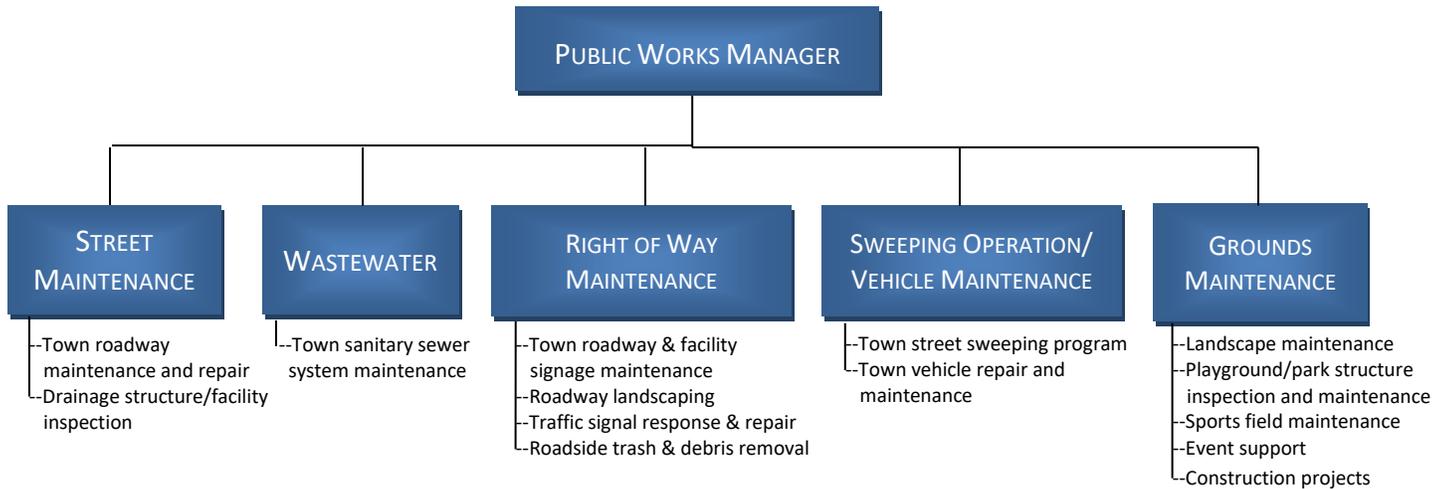
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	44,432	36,949	38,824	35,760	92.1%	38,892
7020	Wages Part-Time	2,094	6,746	6,000	6,500	108.3%	6,000
7025	Part-Time Sick Leave	4,834	5,704	200	7,000	3500.0%	5,000
7030	Wages Overtime	141	147	-	147	0.0%	250
7110	Cafeteria Benefits	5,369	6,591	7,149	7,088	99.1%	7,095
7120	Deferred Compensation	18	-	-	-	0.0%	-
7140	RHS	174	178	197	181	91.9%	197
7150	Medicare	726	689	659	679	103.0%	573
7160	PERS	61,728	3,266	10,914	9,344	85.6%	10,988
7165	Auto Allowance	(187)	-	-	-	0.0%	-
7166	Phone Allowance	-	213	594	200	0.0%	200
Total Personnel		119,329	60,483	64,537	66,899	103.7%	69,195

Operations & Maintenance							
7180	Uniforms	540	1,551	1,500	1,403	93.5%	1,500
7205	Advertising	176	1,084	2,500	1,500	60.0%	2,500
7223	Disposal Services	-	307	-	-	0.0%	-
7229	Education & Training	2,558	4,194	1,550	3,000	193.5%	10,550
7241	Meetings & Conferences	763	4,261	-	-	#DIV/0!	5,025
7247	Memberships & Dues	510	1,330	1,255	1,255	100.0%	1,255
7253	Mileage Exp/Allowance	-	57	-	-	0.0%	125
7259	Miscellaneous	12	865	125	125	100.0%	-
7265	Office Supplies/Exp	1,496	953	1,250	1,250	100.0%	1,250
7271	Postage	14,422	10,120	18,000	-	0.0%	18,000
7277	Printing	18,660	13,164	21,000	250	1.2%	21,000
7289	Subscriptions	-	-	-	-	0.0%	-
7330	Hardware/Software Supplies Exp	7,023	5,232	1,000	2,000	200.0%	1,000
7370	Special Dept Supplies/Exp	89	500	500	500	100.0%	500
7375	Staff Services	20	133	1,750	200	11.4%	1,750
8940	Contract Services	-	5,000	5,000	-	0.0%	5,000
9026	Equipment Maintenance	8	-	-	-	0.0%	-
9052	Gasoline, Diesel, Oil	1,418	993	750	750	100.0%	750
9065	Leased Equipment	307	396	600	-	0.0%	600
9091	Vehicle Maintenance	-	1,018	1,000	1,200	120.0%	2,000
Total Operations & Maint.		48,003	51,158	57,780	13,433	23.2%	72,805

Department Total		167,332	111,641	122,317	80,332	65.7%	142,000
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Personnel Schedule	Actual 2017-18	Actual 2018-19	Actual 2019-20	Adopted 2020-21
Full Time:				
Assistant Town Manager	0.00	0.00	0.00	0.00
Parks & Recreation Manager	0.18	0.15	0.15	0.15
Recreation Supervisor	0.07	0.10	0.10	0.10
Administrative Assistant, Senior	0.00	0.16	0.16	0.16
Administrative Secretary	0.16	0.00	0.00	0.00
Recreation Coordinator	0.00	0.05	0.05	0.05
Recreation Specialist	0.20	0.11	0.11	0.11
Recreation Assistant	0.00	0.04	0.04	0.04
Part Time:				
Parks & Recreation Commissioners	1.25	1.25	1.25	1.25
Sub-Total FTE's:	1.86	1.86	1.86	1.86

PUBLIC WORKS



DEPARTMENT DESCRIPTION

The Public Works Department is comprised of three main divisions: Wastewater, Street Maintenance and Grounds Maintenance.

The Street Maintenance Division is responsible for the ongoing street maintenance obligation of roadway repair, striping, signing, sweeping, landscaping, right of way maintenance, vehicle maintenance, and traffic signal system maintenance.

The Wastewater Division is responsible for the ongoing obligation to provide and maintain wastewater collection and transmission systems and conform to the Town’s Sanitary Sewer Management Plan as mandated by the California State Water Resources Control Board.

The Grounds Maintenance Division is responsible for all landscaping, turf management and sports field maintenance in the Town’s 11 parks and 132 acres of developed land, including playground and recreational use areas.

DIVISION/MAJOR PROGRAM DESCRIPTIONS

Administration: Directs all facets of operations, sets priorities and assigns resources. It is responsible for evaluating services, interpreting policies, developing comprehensive programs tailored to community needs, recommending and prioritizing projects based on anticipated demands, and performing long range planning and strategic programming of projects.

Wastewater: Responsible for the maintenance and operation of the Town’s collection and transmission systems, including 145 miles of pipeline, 3,059 manhole structures, 269 clean-out structures and 8 pumping/lift stations. The system generates an average daily flow of approximately 1.8 million gallons.

Street Maintenance: Responsible for the maintenance and repair of all Town paved/improved and some unpaved roads. The division performs various types of pavement preservation and rehabilitation work, sidewalk repair and replacement, local drainage structure/facility inspection and cleaning, traffic signal system response and repair, roadway marking maintenance and replacement, and provides emergency response to roadway clearing or closing/diverting.

Right-Of-Way: Responsible for the maintenance and repair of Town roadway signage, roadway landscaping, assessment district landscaping and drainage facilities, traffic signal system response and repair, public property graffiti abatement, public bus shelter construction, maintenance and repair, and roadside trash and weed removal.

Sweeping Operation/Vehicle Maintenance: Responsible for sweeping over 195 lane miles, the maintenance, inventory and repair of all vehicles, tools and equipment of the Public Works Department, and the maintenance and repair of the Town's Pool vehicles.

Grounds Maintenance: Responsible for the maintenance, upkeep and repair of the Town's 11 parks and 132 acres of developed land. The Division is also responsible for event support for many of the various departments within the Town organization.



2020-21 HIGHLIGHTS

- Completed Central Road Sewer Improvement project between Hurons and Standing Rock
- Purchased Sedaru Software (work order management system) that will help staff with wastewater, reclaimed water, and sign maintenance
- Upgraded sewer camera truck computer software system
- Replaced street name signs at Tract# 16492 Phase 1 (Between Yucca Loma Road and Ottawa Road), on Outer Highway 18 South between Navajo and Central, and near Rio Vista Elementary School as part of the Safer Routes to School Project
- Replaced illuminated street name signs on traffic signals with reflective street name signs at various locations
- All lighted intersections have new batteries for battery back-up
- David Hernandez, Grounds Maintenance Worker II, named Employee of the 1st Quarter
- Reclaimed water project completed at Brewster Park, Civic Center Park, and Thunderbird Park
- Assisted Code Enforcement and the Police Department with cleaning up large homeless encampment areas
- Maintained a working staff during the COVID-19 pandemic

2021-22 GOALS AND OBJECTIVES

- Replace sewer manhole covers in Sewer Assessment District #2-A (year 3 of 7)
- Sewer main/manhole replacement at various locations
- Protect public health by minimizing the frequency and impact of sewer system overflows
- Continue to replace street name signs
- Continue to replace illuminated street name signs on traffic signals with reflective street name signs
- Maintain a clean, safe, and graffiti-free Town
- Continue with fertilization program in the parks
- Complete Urban Forest Renewal and Community Orchard Project
- Re-condition and re-establish level playing services on our ball fields
- Provide courteous, effective, and efficient customer service

Department Workload Indicators – Public Works				
	Actual FY 18-19	Actual FY 19-20	Estimated FY 20-21	Goal FY 21-22
Sewer Mainline Cleaned (miles)	32.91	28.5	30	30
Sewer Mainline Video Inspected (miles)	1,250ft.	5,136ft.	1	5
Dry Well Drainage Structures Cleaned	17	28	28	30
Street Name Signs Replaced	210	278	275	275
Roadway Signs Replaced	383	392	400	400
Roadway Marking Lane Lines Refreshed (miles)	501ft.	2.4	1	1
Trees Trimmed at Parks	824	434	400	500
Trees Planted at Parks	9	0	15	20
Graffiti Removed (locations)	807	914	700	700
Single Family Sewer Permits	32	45	50	75
Single Family Additions Sewer Permits	10	6	5	10
Commercial Sewer Permits	2	1	7	10
Commercial TI Sewer Permits	14	6	7	10
Multi-Family Sewer Permits	3	4	3	5

Department Performance Measures – Public Works				
	Actual FY 18-19	Actual FY 19-20	Estimated FY 20-21	Goal FY 21-22
Clean the 8-lift station wet wells once per year	8	8	8	8
Sweep a minimum of 900 curb miles per year	947	1,157	1,000	900
Fill a minimum of 20,000 potholes per year	24,409	24,704	20,000	20,000
Conditions of approval issued within 10 business days	100%	100%	100%	100%
Responses to CRM (Citizen Request Management) requests within two weeks	100%	100%	100%	100%
Dispatch calls for service within 5 minutes of receiving the call	100%	100%	100%	100%
Complete plumbing fixture count plan check within 2-3 business days	100%	100%	100%	100%

STREET MAINTENANCE FUND

TOTAL BUDGET - \$ 1,643,730

This budget covers the Town's street maintenance program including street repairs, right of way maintenance and street sweeping. Revenue comes from three major sources: Gas Taxes, Proposition 42 Traffic Congestion Relief Funds and Local Transportation Funds. These funds are restricted for street maintenance and repairs. Total expenditures in the fund are offset by a transfer in from the Local Transportation Fund. All items included in the budget reflect a continuation of a similar aggressive level of street maintenance service when compared to the previous fiscal year. Funds have been allocated to reflect new traffic loads and patterns resulting from various projects.



STREET MAINTENANCE FUND

TOTAL APPROPRIATIONS - \$1,643,730

STREET MAINTENANCE FUND 2010-5010							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Revenue Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		(87,327)	(884,413)	(631,743)	(631,743)		(161,519)
4179	Recycling Revenue	589	38	500	500	0.0%	500
4181	Refunds, Reimb, Rebates	3,880	9,802	-	3,000	0.0%	-
4255	Interest Earnings	4	-	-	-	0.0%	-
6809-5000	Section 2103	247,161	506,561	620,714	620,714	100.0%	651,282
6810	Section 2105	405,922	374,746	389,401	389,401	100.0%	422,249
6811	Section 2106	241,527	230,403	243,535	243,535	100.0%	251,777
6812	Section 2107	510,492	473,188	468,453	468,453	100.0%	504,107
6813	Section 2107.5	7,500	7,500	7,500	7,500	100.0%	7,500
Total Revenues		1,417,076	1,602,239	1,730,103	1,733,103	100.2%	1,837,415
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	409,924	398,995	405,344	387,000	95.5%	433,956
7020	Wages Part-Time	-	-	-	2,000	0.0%	2,500
7030	Wages Overtime	13,684	12,314	-	7,000	0.0%	7,500
7110	Cafeteria Benefits	82,693	70,715	69,426	69,426	100.0%	67,946
7120	Deferred Comp	22	-	-	-	0.0%	-
7140	RHS	1,886.67	1,856	2,039	2,039	100.0%	2,140
7150	Medicare	5,936	5,768	5,919	5,919	100.0%	6,312
7160	PERS	103,949	45,146	127,379	127,379	100.0%	111,927
Total Personnel		618,093	534,793	610,107	600,763	98.5%	632,280
Operations & Maintenance							
7180	Uniform cleaning and replacement	2,692	2,857	2,836	2,836	100.0%	3,500
7223	Disposal	1,362	1,375	1,600	1,600	100.0%	1,800
7229	Education & Training	1,319	2,210	3,000	-	0.0%	3,000
7241	Meetings & Conferences	165	323	-	100	0.0%	200
7247	Membership & Dues	650	915	1,200	1,200	100.0%	1,200
7253	Mileage	-	-	-	-	0.0%	-
7259	Miscellaneous	45	3	300	300	100.0%	300
7265	Office Supplies	185	78	300	300	100.0%	300
7277	Printing	14	54	100	100	100.0%	100
7289	Subscriptions	-	-	-	-	0.0%	-
7295-0109	Utilities Phones, Internet	6,818	5,670	5,200	5,200	100.0%	5,200
7295-0847	Utilities Electricity usage	141,074	127,546	125,000	125,000	100.0%	125,000
7295-0848	Utilities Natural gas usage	1,520	1,545	600	1,000	166.7%	600
7295-0849	Utilities Water usage	39,530	39,765	48,000	40,000	83.3%	48,000
7360	Safety & Security	269	161	750	750	100.0%	750
7655	Building Maintenance	7,592	3,394	10,000	10,000	100.0%	10,000
7755	Grounds Maintenance	1,388	4,671	700	700	100.0%	1,000
7914	Drain Maint. & Repair	372	-	500	500	100.0%	500
7928-0010	Paving & Sealing	20,810	-	40,000	-	0.0%	-
7935	ROW Maintenance	92,191	140,389	180,000	60,000	33.3%	180,000
7956	Signal & Lighting Maint.	109,588	84,410	150,000	100,000	66.7%	175,000

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7956-0010	Signal & Lighting Maint. - Engineering	-	770	-	-	0.0%	5,000
7963	Signing	31,104	24,951	60,000	35,000	58.3%	60,000
7970	Small Tools	4,638	1,142	3,500	1,500	42.9%	3,500
7977	Street Repairs	55,859	73,031	100,000	85,000	85.0%	100,000
7984	Street Striping	12,168	51,445	70,000	1,000	1.4%	70,000
7984-0010	Street Striping - Engineering	2,355	630	-	630	0.0%	-
7991	Street Sweeping	24,783	22,107	25,000	23,900	95.6%	25,000
7995-4951	Transit Services	620	770	2,000	500	25.0%	1,000
8940	Contract Services	10,620	-	5,000	-	0.0%	5,000
8964	Engineering Contractor	-	-	-	-	0.0%	5,000
8964-0020	Engineering Contractor - Drainage	15,712	4,867	7,000	7,000	100.0%	7,000
8964-0075	Engineering Contractor - Traffic	116,729	118,361	120,000	110,000	91.7%	120,000
9013	Communications Equipment & Maint	153	32	500	500	100.0%	500
9026	Equipment Maintenance	3,464	2,115	2,000	2,500	125.0%	4,000
9052	Gasoline, Diesel, Oil	30,083	34,077	30,000	31,500	105.0%	30,000
9065	Leased Equipment	1,580	(77)	2,000	-	0.0%	2,000
9078	Safety Equipment	544	751	1,500	1,000	66.7%	1,500
9091	Vehicle Maintenance	14,671	12,721	15,000	12,500	83.3%	15,000
9999	Administrative Overhead	817,600	-	105,710	-	0.0%	-
	Total Operations & Maint	1,570,271	763,061	1,119,296	662,116	59.2%	1,011,450
9120	Capital Outlay	25,798	51,713	-	-	-	-
	Total Capital Expenditures	25,798	51,713	-	-	0.0%	-
	Total Expenditures	2,214,163	1,349,568	1,729,403	1,262,879	73.0%	1,643,730
	ENDING FUND BALANCE	(884,413)	(631,743)	(631,043)	(161,519)	25.6%	32,166

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Director of Public Works	0.33	0.00	0.00	0.00
Public Works Manager	0.20	0.20	0.20	0.20
Public Works Supervisor	1.00	1.00	1.00	1.00
Administrative Analyst II	0.50	0.50	0.50	0.50
Administrative Analyst I	0.00	0.30	0.50	0.50
Administrative Secretary	0.20	0.00	0.00	0.00
Maintenance Worker, Senior	0.50	0.00	0.00	0.00
Fleet Mechanic	0.00	0.50	0.50	0.50
Maintenance Worker II	2.00	2.00	2.00	2.00
Maintenance Worker I	2.00	2.00	2.00	2.00
Custodian	0.50	0.50	0.50	0.50
Total FTE's:	7.23	7.00	7.20	7.20

SB1 and ROAD MAINTENANCE and REHABILITATION FUND

TOTAL APPROPRIATIONS - \$5,534,691

ROAD MAINTENANCE and REHABILITATION FUND 2011							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Revenue Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	522,637	610,701	582,143	582,143		1,897,180
4255	Interest	-	3,820	-	4,000	0.0%	-
6811	Gas Tax 2106	19,439	-	-	-	0.0%	-
6814	SB1 Funding Grants	1,241,790	1,193,030	1,311,037	1,311,037	100.0%	1,435,831
6815	SB1 Loan Repayment	83,432	82,590	-	-	0.0%	-
	Total Revenue	1,344,661	1,279,440	1,311,037	1,315,037	100.3%	3,645,331
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
	Capital Projects (Infras.)						
9525	Paving - PMS Priorities	1,256,597	1,307,998	1,262,600	-	0.0%	3,325,191
9410	Hwy 18/AV Rd Int. Imprv.	-	-	-	-	0.0%	2,209,500
	Total Expenditures	1,256,597	1,307,998	1,262,600	-	0.0%	5,534,691
	ENDING FUND BALANCE	610,701	582,143	630,580	1,897,180	122.0%	7,820

ARTICLE 3 FUND

TOTAL APPROPRIATIONS - \$0

ARTICLE 3 FUND 2013-5210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Revenue Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE							
4181-0000	Refunds, Reimbursement, Rebates	-	-	335,392	-	0.0%	-
6835-0000	Bicycle Grant	37,450	-	-	-	0.0%	-
Total Revenues		37,450	-	335,392	-	-	-
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
9525	Paving-PMS Priorities	37,450	-	-	-	0.0%	-
9204	Rio Vista Safe Routes to School	-	-	281,495	-	0.0%	-
9206	Thunderbird Bus Turnout	-	-	53,897	-	0.0%	-
Total Expenditures		37,450	-	335,392	-	-	-
ENDING FUND BALANCE							

LOCAL TRANSPORTATION FUND

TOTAL APPROPRIATIONS - \$436,000

LOCAL TRANSPORTATION FUND 2015-5210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Revenue Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	3,364,038	1,443,759	1,490,000	1,490,000	100.00%	878,312
4255	Interest Earnings	30,510	10,185	9,000	9,000	0.0%	9,000
6804	Sales Tax - SB 325	662,418	79,095	69,312	69,312	100.0%	430,965
	Total Revenues	692,928	89,280	78,312	78,312	100.00%	439,965

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7977	Street Repairs	-	39,420	-	-	0.0%	-
8964	Eng Cont - General	-	-	60,000	-	0.0%	-
9292-4951	Bus Stop Imp.-Bear Valley and Central	14,526	-	-	-	0.0%	-
8940	Contract Services (Bike Lane Nwk Rev	7,405.00	-	-	-	0.0%	-
9500	Apple Valley Village Accessibility	324,610	-	-	-	0.0%	-
9525	Paving-PMS Priorities	1,987,476.64	154	-	-	0.0%	-
9575	Local Transit Eng Support	2,882.02	3,465	-	-	0.0%	-
9501	Bear Valley Road Bus Stop Imp	276,307.97	-	-	-	0.0%	-
9204	Rio Vista Safe Routes to School	-	-	550,000	640,000	0.0%	-
9206	Thunderbird Bus Turnout	-	-	96,103	-	0.0%	-
xxxx	Sidewalk Repairs	-	-	-	-	0.0%	100,000
9500-0002	Apple Valley Village Accessibility Phas	-	-	75,000	50,000	0.0%	336,000
	Total Expenditures	2,613,207	43,039	781,103	690,000	88.34%	436,000
	ENDING FUND BALANCE	1,443,759	1,490,000	787,209	878,312	111.57%	882,277

MEASURE I

LOCAL PASS-THROUGH FROM SBCTA - \$6,252,875

Capital Improvement Program-Measure I Local 2040 - Account Number 2021-5210

Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Revenue Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	3,059,601	4,498,877	3,662,675	3,662,675		5,143,718
4181	Refunds, Reimb, Rebates	637,301	72,570	-	-	0.0%	52,000
4055	Sales Tax - Local (35%)	2,197,493	1,947,831	1,628,991	1,628,991	100.0%	1,970,000
4255	Interest	30,497	60,557	25,000	25,000	100.0%	25,000
6816	Grants	352,258	274,968	5,174,150	5,174,150	100.0%	3,934,750
	Total Revenue	3,217,548	2,355,926	6,828,141	6,828,141	100.0%	5,981,750
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
	Capital Projects (Infras.)						
8940	Contract Services	299	-	-	-	0.0%	-
8964	Eng Cont - General	-	-	410,000	-	0.0%	-
9203	Traffic Control Device Deployment	-	40,127	40,000	94,200	235.5%	40,000
9260	AV Safe Rts to School Master Plan	3,575	-	-	30,000	0.0%	-
9265	AV Safe Rts to School South	254,624	827,182	-	2,897,000	0.0%	-
9282	Bear Valley Bridge Rehab	458,612	303,895	500,000	400,000	80.0%	650,000
9336-5000	D. Evans Pkwy@Waalew Rd Realign	22,737	9,882	25,000	2,000	8.0%	25,000
9390	High Desert Corridor	653	-	2,500	2,500	100.0%	2,500
9410	Hwy 18 West End Widening	402,842	501,602	4,819,750	497,000	10.3%	2,349,750
9447	Mojave Riverwalk South	860	(860)	-	(860)	0.0%	-
9525	Paving - PMS Priorities	381,817	950,075	500,000	950,075	190.0%	1,000,000
9546	SanBag Congestion Mgmt Plan	-	-	-	5,000	0.0%	-
9560	Tao Road	1,999	-	-	-	0.0%	-
9561	Bear Valley Intersection Improvements	1,194	271,680	177,000	200,000	113.0%	-
9562	Rio Vista Academy Sidewalk Improvem	57,215	50,076	-	25,000	0.0%	-
9566	SR-18 Tuscola & Kasota Realignment	16,806	212,664	-	220,000	0.0%	-
9572	Town Wide Class II Bikeway Upgrade	1,518	-	-	-	0.0%	-
9593	AV Village SR18 Corridor Enhance	150,583	16,602	-	15,852	0.0%	-
9595	Yucca Loma Rd Wdng (YLB to AV Rd)	14,348	-	-	231	0.0%	-
9595-5000	Yucca Loma Rd Wdng (AV Rd-Rinc.)	-	8,331	-	8,100	0.0%	-
9599	Bear Valley Road Commercial Corr	8,591	874	-	1,000	0.0%	-
9204	Rio Vista Safe Routes to School	-	-	5,000	-	0.0%	-
9201	Stoddard Wells Road Widening	-	-	1,325,000	-	0.0%	1,685,625
9207	Town Wide School Zone Analysis/LRSP	-	-	225,000	-	0.0%	100,000
xxxx	Reata Intersection Improvements	-	-	-	-	0.0%	200,000
xxxx	Central Road from Hwy 18 to BV	-	-	-	-	0.0%	200,000
	Total Expenditures	1,778,272	3,192,128	8,029,250	5,347,098	66.6%	6,252,875
	ENDING FUND BALANCE	4,498,877	3,662,675	2,461,566	5,143,718	209.0%	4,872,593

AIR POLLUTION CONTROL

TOTAL BUDGET - \$0

This fund accounts for AB 2766 revenues received from the State Department of Motor Vehicles which are subvned to the South Coast Air Quality Management District for disbursement to local agencies to implement programs that reduce air pollution from motor vehicles. The AB 2766 Subvention Program provides a funding source to meet requirements of federal and state Clean Air Acts, and for implementation of motor vehicle measures in the AQMD Air Quality Management Plan (AQMP) including support of the Victor Valley Transportation Authority (VVTA), carpooling efforts and other clean air mitigation measures. This coincides with the Vision 2020 goals of maintaining a strong transportation system as well as promoting partnerships with the community and other organizations.

Air Pollution Control 2040-5410							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
3600	BEGINNING FUND BALANCE	380	236	(514)	(514)	100.0%	(514)
6802-4951	Air Pollution AB2766	(144)	-	-	-	0.0%	-
4255	Interest	9,000	-	-	-	0.0%	-
	Total Revenue	8,856	-	-	-	0.0%	-
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
8940-4951	Contract Services	9,000	-	-	-	0.0%	-
9300-0000	Capital Projects	-	750	-	-	0.0%	-
	Total Expenditures	9,000	750	-	-	0.0%	-
	ENDING FUND BALANCE	236	(514)	(514)	(514)	100.0%	(514)

COMMUNITY DEVELOPMENT BLOCK GRANT

TOTAL APPROPRIATIONS - \$ 1,541,730.00

This fund accounts for revenues received from the Department of Housing and Urban Development (HUD) which are to be expended for approved Federal Housing and Community Development Act projects. These revenues must be expended to accomplish one of the following objectives: elimination of slum or blight, benefit low and moderate income persons, or to meet certain urgent community development needs.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND 2120-4210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Revenue Received	Adopted Budget 2021-22
6820-6999	CDBG Allocations (Prior Years)	910,768	1,439,625	596,736	751,266	126.0%	609,694
6820-6999	Available to Committ					100.0%	932,036
	Total Revenues	910,768	1,439,625	596,736	751,266	125.9%	1,541,730
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
	Personnel Services						
7010	Salaries & Wages						70,000
7170	Direct Housing Delivery Costs						(20,000)
7170-0707							
	Total Personnel	151,653	151,653	109,957	60,378	54.9%	50,000
7205	Advertising						1,938
7265	Office Supplies						1,000
7430	Publis Service Agencies						91,454
7430	Capital Project						396,302
7430	Prior Year- Capital Projects						903,575
	Total Operations & Maintenance	104,552	104,552	125,122	74,267	59.4%	1,394,269
8940	Contract Services						69,000
6881	Unprogrammed Dollars	-	-	-	-	0.0%	28,461
	Total Operations & Maintenance	-	-	-	-	0.0%	97,461
	Total Expenditures	631,116	910,768	1,439,625	1,363,466	94.7%	1,541,730

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Assistant Town Manager	0.05	0.00	0.00	0.00
Assistant Director of Economic Development & Housing	0.15	0.00	0.00	0.00
Housing & Community Dev. Spec II	0.85	0.30	0.30	0.37
Housing & Community Dev. Spec I	0.25	0.00	0.00	0.00
Executive Secretary	0.00	0.00	0.00	0.14
Part Time:				
Total FTE's:	1.30	0.30	0.30	0.51

NSP3

TOTAL APPROPRIATIONS - \$281,000

This fund accounts for grant revenue received from the federal government for neighborhood stabilization program activities. NSP 3 is a 3-year grant for \$1,463,014, in total. 10% of this amount, or \$146,301.40, may be used for administrative costs to administer the grant. The remaining amount of \$1,316,712.60 is to be used for housing activities. The three years for this grant expired in 2014. Budgets after 2014 reflect revenue of program income only.

		NSP3 2131-4210					
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Revenue Received	Adopted Budget 2021-22

6880	Program Income 18-19	-	-	181,000	-	0.0%	181,000
6880-5	Program Income 19-20	-	-	100,000	-	0.0%	100,000
6880	Program Income 20-21	-	-	-	-	0.0%	30,000
Total Revenues		-	-	281,000	-		311,000

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	7,804	7,804	-	2,630	0.0%	-
7110	Cafeteria Benefits	1,598	1,598	-	668	0.0%	-
7140	RHS	38	38	-	14	0.0%	-
7150	Medicare	104	104	-	39	0.0%	-
7160	PERS	531	531	-	180	0.0%	-
7170	Direct Housing Delivery Costs	-	-	-	(3,531)	0.0%	-
Total Personnel		10,075	10,075	-	-	0.0%	-

Operations & Maintenance							
8940	Contract Services	-	-	10,000	-	0.0%	10,000
Total Operations & Maint		-	-	10,000	-	0.0%	10,000

NSP Activities							
7520	NSP Admin - Balance/Carry Over	188	188	-	-	0.0%	-
7521	NSP Acq./Rehab./MFR Uses	-	-	-	-	0.0%	-
7524	NSP Acq./Rehab./Sale/SFR Uses	-	-	271,000	-	0.0%	271,000
Total NSP Activities		188	188	271,000	-	0.0%	271,000

Total Expenses		10,263	10,263	281,000	-	0.0%	281,000
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Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Community Development Director	0.00	0.00	0.00	0.00
Housing & Comm. Dev. Spec. II	0.00	0.00	0.00	0.00
Housing & Comm. Dev. Spec. I	0.00	0.00	0.12	0.00
Total FTE's:	0.00	0.00	0.12	0.00

APPLE VALLEY HOME

TOTAL APPROPRIATIONS - \$1,648,504

This fund accounts for revenue received from the Department of Housing and Urban Development for assisting low and moderate income individuals to make repairs to their existing homes thru the Residential Rehabilitation Loan Program (RRLP) and to provide assistance for the rehabilitation and/or new construction of affordable housing.

APPLE VALLEY HOME 2320-4210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
6834	AV HOME 2015-16	-	-	-	-	0.0%	324,588
6835	AV HOME 2016-17	4,042	4,042	203,266	-	0.0%	67,819
6836	AV HOME 2017-18	9,018	9,018	-	16,883	0.0%	182,792
6837	AV HOME 2018-19	-	-	304,691	67,003	22.0%	230,287
6839	AV HOME 2019-20	-	-	304,691	48,278	15.8%	189,860
6820-0021	AV HOME 2020-21	-	-	-	-	0.0%	285,738
6881	Unprogrammed Dollars	-	-	-	-	0.0%	240,648
6880	Program Income	-	-	596,742	33,341	5.6%	126,772
	Total Revenues	13,060	13,060	1,409,390	165,505	11.7%	1,648,504
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
	Personnel Services						-
7010	Salaries & Wages	34,174	34,174	30,446	30,446	100.0%	30,994
7110	Cafeteria Benefits	5,183	5,183	5,799	5,799	100.0%	-
7120	Deferred Comp	5	5	-	-	0.0%	-
7140	RHS	202	202	152	152	100.0%	-
7150	Medicare	579	579	441	441	100.0%	-
7160	PERS	3,987	3,987	2,350	2,350	100.0%	-
7165	Auto Allowance	-	-	-	-	0.0%	-
7170	Direct Housing Delivery Costs	-	-	-	-	0.0%	(10,000)
	Total Personnel	44,130	44,130	39,188	39,188	100.0%	20,994
	Operations & Maintenance						
7241	Meetings & Conferences	383	383	-	-	0.0%	-
7253	Mileage	-	-	150	150	100.0%	150
7265	Office Supplies	-	-	500	500	100.0%	500
7350	Public Information	-	-	500	500	100.0%	500
8916	Audit	-	-	2,000	2,000	100.0%	-
8940	Contracted Services	7,428	7,428	-	6,390	0.0%	30,000
	Total Operations & Maint	7,811	7,811	3,150	9,540	302.9%	31,150

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7444-0004	CHDO 2007-08	-	-	-	-	0.0%	-
7444-0016	CHDO 2016-17	-	-	-	-	0.0%	200,000
7444-0018	CHDO 2017-18	-	-	80,266	-	0.0%	-
7444-0019	CHDO 2018-19	-	-	74,303	-	0.0%	-
7444-0020	CHDO 2019-20	-	-	74,303	-	0.0%	-
7444-0021	CHDO 2020-21	-	-	-	-	0.0%	38,932
7566	RRLP 2015-16	-	-	-	-	0.0%	124,588
7567	RRLP 2016-17	106	106	-	-	0.0%	67,819
7568	RRLP 2017-18	109	109	123,000	-	0.0%	182,792
7569	RRLP 2018-19	101	101	230,388	30,000	13.0%	230,287
7570	RRLP 2019-20	-	-	779,836	-	0.0%	189,860
7571-0021	RRLP 2020-21	-	-	-	-	0.0%	194,662
7580	Program Income	-	-	-	-	0.0%	126,772
7881	Unprogrammed Dollars	-	-	-	-	0.0%	240,648
Total HOME Activities		316	316	1,362,096	30,000	2.2%	1,596,360
Total Expenditures		52,257	52,257	1,404,434	78,728	5.6%	1,648,504

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Assistant Town Manager	0.00	0.00	0.00	0.00
Asst. Director Economic Develop & Housing	0.15	0.00	0.00	0.00
Housing & Comm Dev. Spec. II	0.15	0.20	0.20	0.20
Executive Secretary	0.25	0.25	0.25	0.25
Total FTE's:	0.55	0.55	0.45	0.45

VICTORVILLE HOME

TOTAL APPROPRIATIONS - \$ 1,483,989

This fund accounts for revenue received from the Department of Housing and Urban Development (HUD) to reimburse the City of Victorville for funds expended assisting low and moderate income individuals to purchase homes. The Town of Apple Valley and the City of Victorville have partnered in the Apple Valley Consortium to acquire HOME funds directly from HUD. The Town is the lead agency in the Consortium and responsible for the administration of the program. The City of Victorville provides expenditure documentation quarterly to the Town. The Town reimburses Victorville and then draws down funds from HUD to reimburse the Town.

VICTORVILLE HOME 2330-4210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
6832	HOME 13-14	-	-	109,756	-	0.0%	109,756
6834	HOME 15-16	-	-	45,894	-	0.0%	45,894
6836	HOME 16-17	-	-	50,429	-	0.0%	50,429
6837	HOME 17-18	-	-	50,648	-	0.0%	50,648
6838	HOME 18-19	-	-	347,876	-	0.0%	347,876
6839	HOME 19-20	-	-	439,386	-	0.0%	439,386
6820-0021	HOME 20-21	-	-	-	-	0.0%	440,000
Total Revenues		-	-	1,043,989	-	0.0%	1,483,989
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7444-0014	CHDO 13-14	-	-	109,756	-	0%	109,756
7444-0016	CHDO 15-16	-	-	45,894	-	0%	45,894
7444-0017	CHDO 16-17	-	-	50,429	-	0%	50,429
7444-0018	CHDO 17-18	-	-	50,648	-	0%	50,648
7444-0019	CHDO 18-19	-	-	74,303	-	0%	74,303
7444-0020	CHDO 19-20	-	-	69,377	-	0%	69,377
7444-0021	CHDO 20-21	-	-	-	-	0%	70,000
7481-0058	HOME Administration 16-17	-	-	-	-	0%	-
7481-0059	HOME Administration 17-18	16,883	16,883	-	-	0%	-
7481-0060	HOME Administration 18-19	15,236	15,236	11,176	-	0%	11,176
7481-0061	HOME Administration 19-20	-	-	23,126	-	0%	23,126
7481-0062	HOME Administration 20-21	-	-	-	-	0%	24,000
7598-0027	Senior Repair Program 16-17	11,823	11,823	-	-	0%	-
7598-0028	Senior Repair Program 17-18	225,242	225,242	-	-	0%	-
7598-0029	Senior Repair Program 18-19	95,937	95,937	262,397	-	0%	262,397
7598-0030	Senior Repair Program 19-20	-	-	346,883	-	0%	346,883
7598-0031	Senior Repair Program 20-21	-	-	-	-	0%	346,000
7645-0002	Victorville CHDO Recovery	-	-	-	-	0%	-
Total Expenditures		365,121	365,121	1,043,989	-	0%	1,483,989

APPLE VALLEY CalHOME

TOTAL APPROPRIATIONS - \$80,000

This fund accounts for revenue received from two, three-year \$1,000,000 grants awarded in 2010 and in 2012 from the State of California Department of Housing and Urban Development for assisting low and moderate income individuals to purchase homes. \$312,590 of the grant was for Residential Rehabilitation Loans and \$972,083 was for Down Payment Assistance.

Apple Valley CalHome 2410-4210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
6885	Prgm Income - Cal Home	40,726	40,726	80,000	70,000	196.4%	80,000
	Total Revenues	40,726	40,726	80,000	70,000	87.5%	80,000
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7450	Closed Housing Loans	-	-	-	-	0.0%	-
7451	New Housing Loans	-	-	-	-	0.0%	-
7565	Residential Rehab Loan	-	-	80,000	-	0.0%	80,000
	Total Expenditures	-	-	80,000	-	0.0%	80,000

PEG CHANNEL FUND

On October 27, 2015, the Town Council adopted Ordinance number 475 to implement a PEG (Public, Education and Government) fee that would be paid by the cable franchisees at a rate of 1% of receipts, net of bad debts. These fees, when collected, are intended to fund programming to help inform or educate the public regarding municipal operations and would also help support the operating costs for any cable television programming or public access programming services provided by the Town.

TOTAL APPROPRIATIONS - \$93,500

PEG - 2530-1200							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	-	-	442,830	442,830		124,261
4096	PEG Fees	-	145,775	163,000	140,000	85.9%	120,000
4255	Interest Earnings	-	4,150	2,000	2,000	0.0%	
6999-0001	Transfer In - 1001	-	442,553	-	-	0.0%	-
	Total Revenue	-	592,477	165,000	142,000	86.1%	120,000
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
9010	PEG Channel Capital Expenditures	-	149,648	53,500	51,600	96.4%	93,500
9100-2105	Council/Conf Cenger Audio/Visual	-	-	291,300	305,269		
9100-2106	Phone System Upgrade Project	-	-	30,100	30,100		
9100-2107	Core Networking Switch Upgrade	-	-	73,600	73,600		
	Total Expenditures	-	149,648	448,500	460,569	102.7%	93,500
	ENDING FUND BALANCE	-	442,830	159,330	124,261	78.0%	150,761

MSHCP/NCCP

DEPARTMENT DESCRIPTION

This fund accounts for revenues received from grant funds, fees from implementation of the Apple Valley Multi-Species Habitat Conservation Plan (MSHCP)/ Natural Communities Conservation Plan (NCCP), mitigation fees for compliance with the State & Federal Endangered Species Act (ESA) and donations. These revenues must be expended to accomplish the preparation and completion of the plan and implementation of the MSCHP/NCCP, including, but not limited to, required monitoring, programming, land management and staffing. The purpose of the expense is to obtain and comply with the ESA “take” permit issued by the California Department of Fish and Wildlife and the US Department of Fish and Wildlife for lands within the Town limits, Sphere of Influence and specified areas outside the Sphere of Influence in the County of San Bernardino identified as the project area. The Town of Apple Valley shall be the jurisdiction that administers the plan for both the Town and the County.

PROGRAM UPDATE FOR FY 2021-22

2020-21 HIGHLIGHTS

- Completed 2nd CEQA Scoping meeting for the preparation of the plan and the Environmental Impact Report.
- Continued to prepare the draft plan in collaboration with the project team that consists of the Town, County, USFWS, CDFW and BLM.
- Obtained grant funding through the California Department of Housing and Community Development known as Local Early Action Planning (LEAP) Grant.
- Continued with outreach to community stakeholders.

2021-22 GOALS AND OBJECTIVES

- Complete the draft plan, EIR and EIS and release for public comment.
- Obtain approval of the plan and certification of the environmental documents by both the Town and the County.
- Obtain listing on the Federal Register.
- Submit plan, EIR and EIS to USFW and CDFW for approval of “take” permit.
- Enter into an MOU with the Bureau of Land Management for shared management of federal lands.
- After obtaining necessary “take” permit, begin first phase of Implementation Plan.

MSHCP/NCCP

TOTAL APPROPRIATIONS -\$150,000

This fund accounts for revenues received from grant funds, fees from implementation of the Apple Valley Multi-Species Habitat Conservation Plan (MSHCP)/ Natural Communities Conservation Plan (NCCP), mitigation fees for compliance with the State & Federal Endangered Species Act (ESA) and donations. These revenues must be expended to accomplish the preparation and completion of the plan and implementation of the MSCHP/NCCP, including, but not limited to, required monitoring, programming, land management and staffing. The purpose of the expense is to obtain and comply with the ESA "take" permit issued by the California Department of Fish and Wildlife and the US Department of Fish and Wildlife for lands within the Town limits, Sphere of Influence and specified areas outside the Sphere of Influence in the County of San Bernardino identified as the project area. The Town of Apple Valley shall be the jurisdiction that administers the plan for both the Town and the County.

MSHCP/NCCP - Account Number 2540-4210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Amended Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		-	-	-	-		(150,000)
xxxx	Grant Award	-	-	-	-	#DIV/0!	300,000
Total Revenues		-	-	-	-	#DIV/0!	300,000
Code	Expenditure Classification	Actual Expenses 2018-19	Actual Expenses 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Used	Adopted Budget 2021-22
8940	Contract Services	-	-	-	150,000	#DIV/0!	100,000
8972	Legal Services BB&K	-	-	-	-	#DIV/0!	50,000
Total Expenditures		-	-	-	150,000	#DIV/0!	150,000
ENDING FUND BALANCE		-	-	-	(150,000)	#DIV/0!	0

PARKS & RECREATION QUIMBY FUND

TOTAL APPROPRIATIONS - \$540,000

This fund accounts for revenues generated by development and restricted for use in direct park improvements and development as provided under California State Government Code Section 66477.

Parks & Recreation Quimby Fund - Account Number 2520-5210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Amended Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		673,661	980,517	1,326,414	1,326,414		1,419,921
6166	Quimby Fees	296,230	333,548	300,000	300,000	100.0%	300,000
4255	Interest	10,625	16,660	10,000	10,000		10,000
Total Revenues		306,855	350,208	310,000	310,000	100.0%	310,000
Code	Expenditure Classification	Actual Expenses 2018-19	Actual Expenses 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Received	Adopted Budget 2021-22
8020	Parks Amenities and Play Equ	-	-	-	12,432		-
9100	CARES Act Projects	-	-	173,456	196,294	113.2%	-
9418	Horsemen's Center Well	-	-	500,000	7,115		-
9300	Capital Projects	-	4,310	172,000	652		540,000
9444	Land Acquisition	-	-	-	-	0.0%	-
9610	Tr to 2510 - Parks Master Plan	-	-	-	-	0.0%	-
Total Expenditures		-	4,310	845,456	216,493	0.0%	540,000
ENDING FUND BALANCE		980,517	1,326,414	790,958	1,419,921	179.5%	1,189,921

POLICE GRANTS

TOTAL APPROPRIATIONS - \$0

This fund is used to account for revenues received for the Department of Justice, the Department of Homeland Security, Cal EMA and other agencies for public safety activities. Annual JAG and JAG AARA Grants are used for the juvenile officer and other Cal Pal programs. Cal EMA funds are used for the Cal Pal program and to supplement costs of a juvenile officer.

Police Grants - Account Number 2610							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	(28,611)	(27,830)	(25,358)	(25,358)		(26,814)
2517-6927	Annual JAG Grant	-	-	-	-	0.0%	-
2519-6927	Homeland Security	-	25,366	20,782	-	0.0%	23,774
	Total Revenues	-	25,366	20,782	-	0.0%	23,774
Code	Expenditure Classification	Actual Expenses 2018-19	Actual Expenses 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7020	Salaries Part-Time	(1,265)	(2,439)	-	-	#DIV/0!	-
7150	Medicare	1	(32)	-	-	#DIV/0!	-
	Total Personnel	(1,264)	(2,471)	-	-	#DIV/0!	-
2015	JAG Grant 2516						
	8940 Contract Services	483	-	-	-	0.0%	-
Homeland Security	2519						
	7370 Special Department Supplies	-	25,366	20,782	1,455	7.0%	-
	Total Expenditures	(781)	22,894	20,782	1,455	7.00%	0
	ENDING FUND BALANCE	(27,830)	(25,358)	(25,358)	(26,814)		(3,040)
Personnel Schedule		Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22		
Part Time:							
	Boxing Coach (PAL)	0.48	0.48	0.00	0.00		
	Senior Office Assistant	0.48	0.48	0.00	0.00		
	Total FTE's:	0.96	0.96	0.00	0.00		

ASSET SEIZURE

TOTAL APPROPRIATIONS - \$0

This fund accounts for revenue received from asset forfeiture/seizure activities. These funds are tracked and reported to the Federal Government, based upon case activity. Upon conclusion of a case, assets forfeited or seized are re-distributed to local agencies based upon the assets forfeited or seized within each jurisdiction. These funds are then used for future drug enforcement activities and split 85% to Asset Seizure Fund and 15% to Drug and Gang Prevention Fund.

Asset Seizure - Account Number 2620-2010							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		1,915	6,312	10,709	10,709		10,709
4255	Interest	54	54	-	-	0.0%	-
6806	Asset Seizure	4,343	4,343	-	-	0.0%	-
Total Revenues		4,397	4,397	-	-	-	-
Code	Expenditure Classification	Actual Expenses 2018-19	Actual Expenses 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7370	Special Department Supplies	-	-	-	-	0.0%	-
9120	Capital Equipment	-	-	-	-	0.0%	-
9999	Transfer Out - 2610	-	-	-	-	0.0%	-
Total Expenditures		-	-	-	-	-	-
ENDING FUND BALANCE		6,312	10,709	10,709	10,709	100.0%	10,709

DRUG & GANG PREVENTION

TOTAL APPROPRIATIONS - \$0

This fund accounts for revenue received from asset forfeiture/seizure activities. These funds are tracked and reported to the Federal Government, based upon case activity. Upon conclusion of a case, assets forfeited or seized are re-distributed to local agencies based upon the assets forfeited or seized within each jurisdiction. These funds are then used for future drug enforcement activities and split 85% to Asset Seizure Fund and 15% to Drug and Gang Prevention Fund.

Drug and Gang Prevention - Account Number 2630-2010							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		6,056	6,131	6,207	6,207		6,207
4255	Interest	75	75	-	-	0.0%	-
6806	Asset Seizure	-	-	-	-	0.0%	-
Total Revenues		75	75	-	-	0.0%	-
Code	Expenditure Classification	Actual Expenses 2018-19	Actual Expenses 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7370	Special Department Supplies	-	-	-	-	0.0%	-
Total Expenditures		-	-	-	-	0.0%	-
ENDING FUND BALANCE		6,131	6,207	6,207	6,207	100.0%	6,207

LIGHTING AND LANDSCAPE DISTRICT

TOTAL APPROPRIATIONS -\$220,000

This fund accounts for the revenues and expenditures of all Assessment Districts, which provides landscaping and right-of-way maintenance in accordance with the homeowners' agreement.

LL Assess. Dist - Account Number 2810-3310							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Amended Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	1,505,860	1,599,641	1,451,673	1,451,673		1,606,673
4020	Property Tax	296,801	299,250	315,000	315,000	100.0%	315,000
4255	Interest	18,749	22,981	5,000	5,000	100.0%	5,000
	Total Revenues	315,550	322,232	320,000	320,000	100.0%	320,000
Code	Expenditure Classification	Actual Expenses 2018-19	Actual Expenses 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Used	Adopted Budget 2021-22
7935	Right of Way Maintenance	204,882	170,311	313,400	150,000	47.9%	200,000
8964	Engineering Contractor	16,888	22,703	20,000	15,000	75.0%	20,000
9367	Dry Wells	-	277,186	-	-	#DIV/0!	-
	Total Expenditures	221,770	470,200	333,400	165,000	49.5%	220,000
	ENDING FUND BALANCE	1,599,641	1,451,673	1,438,273	1,606,673	111.7%	1,706,673

NAVISP INFRASTRUCTURE

TOTAL APPROPRIATIONS: \$0

This fund accounts for revenues received and expenditures for the construction of infrastructure improvement projects related to implementation of the North Apple Valley Industrial Specific Plan (NAVISP).

NAVISP Infrastructure 4050-4310							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	1,697,386	1,717,315	763,183	763,183		768,183
4255	Interest	21,078	12,024	11,000	7,000	63.6%	8,000
	Total Revenue	21,078	12,024	11,000	7,000	63.6%	8,000
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
9485	NAVISP	1,149	966,156	-	2,000	0.0%	-
	Total Expenditures	1,149	966,156	-	2,000	0.0%	-
	ENDING FUND BALANCE	1,717,315	763,183	774,183	768,183	99.2%	776,183

CAPITAL IMPROVEMENT PROGRAM - INFRASTRUCTURE (TIF)

TOTAL APPROPRIATIONS - \$1,511,895

Most of the Town's planned arterials and collectors exist in some form, although not necessarily fully widened to allow for the full number of lanes. Revenues are derived from Traffic Impact Fees, grants and other transportation funding from the State or County. The Traffic Impact Fees are used to finish off these existing, but not yet fully improved, roads and bridges. The collected fees are used to create additional lane miles and bridge lanes increasing carrying capacity. Additionally, this fund is used to complete the system of signals that insures the smooth movement of vehicles through intersections.

Capital Improvement Program - Infrastructure (TIF) - Account Number 4410-5210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	6,695,399	8,113,618	4,091,267	4,091,267		4,449,267
4181	Refunds, Reimb, Rebates	272,841	174,933	52,000	-	0.0%	-
4255	Interest	88,230	106,509	60,000	60,000	100.0%	75,000
6126	General Government Facilities	7,707	-	-	-	0.0%	-
6184	Traffic Impact Fees	1,229,333	614,470	465,000	465,000	100.0%	500,000
6816	Grants	-	-	66,600	-	0.0%	-
	Total Revenue	1,598,111	895,913	643,600	525,000	81.6%	575,000
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
8964	Eng Cont - General	-	-	275,000	-	0.0%	-
9203	Traffic Control Device Deployment	-	30,066	40,000	-	0.0%	40,000
9205	AV Road @ BV Road SE Corner Imp	-	-	-	2,000	0.0%	-
9410	Hwy 18 West End Widening	-	-	160,250	-	0.0%	140,250
9472	Lafayette @ Dale Evans Parkway	14,453	683,581	-	-	0.0%	-
9473	Wika Road	-	-	-	-	0.0%	30,000
9561-0001	Bear Valley Intersection Improvements	-	-	150,000	-	0.0%	-
9572	Town Wide Class II Bikeway Upgrade	(94,804)	297	-	-	0.0%	-
9588	Yucca Loma Bridge	228,506	217,462	200,000	165,000	82.5%	-
9595	Yucca Loma Rd Widening(YLB-AV Rd)	28,898	-	-	-	0.0%	-
9597	AV Town Center Signal	2,840	-	-	-	0.0%	-
xxxx	Central Road from Highway 18 to Bear V	-	-	-	-	0.0%	410,000
xxxx	Reata Intersection Improvements	-	-	-	-	0.0%	252,270
xxxx	Stoddard Wells Road Widening	-	-	-	-	0.0%	639,375
9591	Yucca Loma Corridor	-	3,986,859	-	-	0.0%	-
	Total Expenditures	179,892	4,918,264	550,250	167,000	30.3%	1,511,895
	ENDING FUND BALANCE	8,113,618	4,091,267	4,184,617	4,449,267	106.3%	3,512,372

ANIMAL CONTROL FACILITIES

TOTAL APPROPRIATIONS - \$0

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's animal control facilities. These funds are used for future development or maintenance of such facilities.

Animal Control Facilities 4710-1200							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		144,376	151,142	157,909	157,909		166,109
4255	Interest	1,831	1,831	1,200	1,200	0.0%	1,200
6102	Animal Control Facilities Fee	4,936	4,936	7,000	7,000	0.0%	6,000
Total Revenue		6,767	6,767	8,200	8,200	0.0%	7,200
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7935	Right of Way Maintenance	-	-	-	-	0.0%	-
8964	Engineering Cont - General	-	-	-	-	0.0%	-
Total Expenditures		-	-	-	-	0.0%	-
ENDING FUND BALANCE		151,142	157,909	166,109	166,109	100%	173,309

LAW ENFORCEMENT FACILITIES

TOTAL APPROPRIATIONS - \$0

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's law enforcement facilities. These funds are used for future development or maintenance of such facilities.

Law Enforcement Facilities 4720-1200							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		68,797	93,630	78,182	78,182		87,682
4255	Interest	1,069	1,115	500	500	0.0%	500
6140	Law Enforcement Facilities Fee	23,764	16,330	15,000	9,000	0.0%	15,000
Total Revenue		24,833	17,445	15,500	9,500	61.3%	15,500
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
9120	Capital Equipment	-	32,893	-	-	0.0%	-
9300	Capital Projects	-	-	-	-	0.0%	-
Total Expenditures		-	32,893	-	-	0.0%	-
ENDING FUND BALANCE		93,630	78,182	93,682	87,682	93.6%	103,182

GENERAL GOVERNMENT FACILITIES

TOTAL APPROPRIATIONS - \$0

General Government Facilities 4730-1500							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	274,118	360,321	446,524	446,524		481,524
4255	Interest	4,368	4,368	-	-	0.0%	5,000
6126	General Gov Facilities Fees	81,835	81,835	-	35,000	0.0%	35,000
	Total Revenue	86,203	86,203	-	35,000	0.0%	40,000
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
9120	Capital Equipment	-	-	-	-	0.0%	-
9610	Transfer - 4110	-	-	-	-	0.0%	-
	Total Expenditures	-	-	-	-	0.0%	-
	ENDING FUND BALANCE	360,321	446,524	446,524	481,524	0.0%	521,524

PUBLIC MEETING FACILITIES

TOTAL APPROPRIATIONS - \$0

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's public meeting facilities. These funds are used for future development or maintenance of such facilities.

		Public Meeting Facilities 4740-1200					
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		270,688	297,671	324,654	324,654		351,654
4255	Interest	3,541	3,541	2,000	2,000	0.0%	2,500
6164	Public Meeting Facilities Fee	23,442	23,442	15,000	25,000	0.0%	25,000
Total Revenue		26,983	26,983	17,000	27,000	158.8%	27,500
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
9610	Transfer - 4110	-	-	-	-	0.0%	-
Total Expenditures		-	-	-	-	0.0%	-
ENDING FUND BALANCE		297,671	324,654	341,654	351,654	0.0%	379,154

AQUATIC FACILITIES

TOTAL APPROPRIATIONS - \$0

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's aquatic facilities. These funds are used for future development or maintenance of such facilities.

Aquatic Facilities - 4750-1200							
Code	Revenue Classification	Actual Revenue 2018-2019	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		107,151	116,101	125,052	125,052		134,052
4255	Interest	1,389	1,389	1,000	1,000	100.0%	1,200
6106	Aquatic Facilities Fees	7,562	7,562	5,000	8,000	160.0%	8,000
Total Revenue		8,950	8,950	6,000	9,000	150.0%	9,200
Code	Expenditure Classification	Actual Expense 2018-2019	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
9300	Capital Projects	-	-	-	-	0.0%	-
Total Expenditures		-	-	-	-	0.0%	-
ENDING FUND BALANCE		116,101	125,052	131,052	134,052	102.3%	143,252

STORM DRAINS

TOTAL APPROPRIATIONS - \$10,000

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's storm drains. The funds are used to acquire land, engineering and/or constructing storm drain infrastructure.

Storm Drains 4760-5210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		2,130,995	2,132,747	988,755	988,755		952,224
4255	Interest	26,619	29,679	5,000	15,000	300.0%	5,000
6670	Storm Drainage Facilities Fees	139,951	156,143	135,000	135,000	100.0%	135,000
Total Revenue		166,570	185,823	140,000	150,000	107.1%	140,000
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7335	NPDES Compliance	50,284	62,159	120,000	120,000	100.0%	-
7336	NPDES Compliance - CAA	36,931	20,454	50,000	50,000	100.0%	-
7914	Drainage Maint. & Repairs	-	7,950	-	-	0.0%	-
8940	Contract Services	164	-	-	-	#DIV/0!	-
8964	Eng Cont - General	-	-	70,000	-	0.0%	-
9300	Capital Projects	76,399	20,198	-	15,000	0.0%	-
9367	Dry Wells	886	4,276	-	1,300	0.0%	-
9415-5000	Hwy 18 Median (Navajo/Centra	154	1,083,360	-	231	#DIV/0!	-
9444	Land Acquisition	-	76,589	-	-	#DIV/0!	-
9560	Tao Road	-	54,831	-	-	0.0%	-
9211	Flood Hazard Mitigation Progra	-	-	400,000	-	0.0%	-
9209	Navajo Road Drainage Improve	-	-	300,000	-	0.0%	10,000
Total Expenditures		164,818	1,329,815	940,000	186,531	0.0%	10,000
ENDING FUND BALANCE		2,132,747	988,755	188,755	952,224	504.5%	1,082,224

SANITARY SEWER FACILITIES

TOTAL BUDGET - \$0

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's sanitary sewer facilities. These funds are used for future development or maintenance of such facilities.

Sanitary Sewer Facilities 4770-4210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		1,232,889	2,209,823	3,186,757	3,186,757		3,306,757
4255	Interest	29,013	29,013	11,000	20,000	0.0%	22,000
6600	Sanitary Sewer Facilities Fees	947,920	947,920	50,000	100,000	0.0%	100,000
Total Revenue		976,934	976,934	61,000	120,000	196.7%	122,000
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
9610	Transfer - 5010	-	-	-	-	0.0%	-
Total Expenditures		-	-	-	-	0.0%	-
ENDING FUND BALANCE		2,209,823	3,186,757	3,247,757	3,306,757	101.8%	3,428,757

MISCELLANEOUS GRANT FUND

TOTAL BUDGET - \$47,840

This fund accounts for various grant revenue received by the Town from the State, County and other organizations for capital projects as well as non-capital related activities.

Miscellaneous Grant Fund - Account Number 4910							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
Special Purpose Grants							
2521-6816-0000	PetSmart Charities	15,000	-	-	-	0.0%	-
4803-6908-0000	City/County Payment Program	18,747	-	-	-	0.0%	18,542
4804-6907-xxxx	Waste Tire Clean-Up	-	-	-	11,200	0.0%	17,914
4816-6907-0003	Waste Tire Amnesty	-	35,005	141,000	7,500	5.3%	11,384
4822-6816-0000	MSHCP-Multi-Species Habitat Con Plan	72,938	-	-	-	0.0%	-
4824-6816-0000	Illegal Disposal Site Abatement	-	-	-	122,547	0.0%	-
4829-6816-0000	Municipal Spay-Neuter Grant	15,000	-	15,000	15,000	0.0%	-
4830-6816-0000	AV Desert Water Resuse (CNRA)	32,568	346,071	-	-	0.0%	-
4831-6816-0000	AV Desert Water Resuse (BOR)	-	299,000	-	750	0.0%	-
Total Revenues		154,253	680,076	156,000	156,997	100.6%	47,840
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
PetSmart Charities							
2521-8988-0000	Spay/Neuter Program	1,442	-	-	-	0.0%	-
Cycle 3 Safe Routes to School							
4801-9589-0000	Spay/Neuter Program	17,486	-	-	-	0.0%	-
City/County Payment Program							
4803-7350-0000	Public Information	4,369	-	-	-	0.0%	-
4803-8940-0000	Contract Services	11,498	650	3,400	4,250	125.0%	18,542
Waste Tire Cleanup							
4804-8940-0000	Contract Services	798	798	-	-	0.0%	17,914
Waste Tire Amnesty							
4816-7030-0000	Overtime	322	-	-	-	0.0%	-
4816-7150-0000	Medicare	5	-	-	-	0.0%	-
4816-7350-0000	Public Information	-	-	300	725	241.7%	-
4816-8940-0000	Contract Services	6,322	1,561	1,850	1,813	98.0%	11,384
Special Purpose Grants							
4810-9563-0000	SR25 Rancho Verde Elem.School	4,513	-	-	-	0.0%	-
4820-xxxx-xxxx	County Supervisor Grant	-	-	-	-	0.0%	-
4822-8940-0000	MSHCP-Multi Species Habitat	63,732	-	-	-	0.0%	-
4824-8940-0000	Illegal Disposal Site Abatement Gra	-	6,786	432	432	100.0%	-
4829-8988-0000	Municipal Spay Neuter	4,941	9,745	1,500	2,780	0.0%	-
4830-9502-0000	AV Desert Water Resuse (CNRA)	31,519	346,071	-	-	0.0%	-
4831-9502-0000	AV Desert Water Resuse (BOR)	-	299,000	-	-	0.0%	-
Total Expenditures		146,946	664,610	7,482	10,000	133.65%	47,840
Personnel Schedule		Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22		
4910-4816	Code Enforcement Officer II - Overtime	0.00	0.02	0.00	0.00		
Total FTE's:		0.00	0.02	0.00	0.00		

WASTEWATER ENTERPRISE FUND

TOTAL BUDGET – \$8,489,308

This program operates the Town's Sewer collection system and sewer lift stations to ensure the system is properly maintained and that overflows are prevented. Revenues are mainly from user charges and connection fees. The Wastewater fund helps to provide an adequate and well-maintained infrastructure, which also contributes to a safer community by eliminating sewer overflows and redirecting storm water runoff. As in past years, the Sewer Replacement Fund has been budgeted to provide necessary improvements to the existing system.



WASTEWATER FUND 5010, 5020, 5030, 5040, 5050

Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		38,762,364	38,920,186	39,361,608	39,361,608		37,845,922
4170	Other Revenues Sources	3,857	1,884	3,000	-	0.0%	1,053,000
4181	Refunds, Reimb, Rebates	-	-	-	65,000	0.0%	-
4190	Debt Service Principle - 5040	16,509	-	35,000	35,000	100.0%	-
4190	Debt Service Principle - 5050	243,439	245,197	240,000	240,000	100.0%	245,000
4255	Interest - 5010	135,679	153,355	120,000	120,000	100.0%	135,000
4255	Interest - 5020	17,626	20,769	15,000	15,000	0.0%	15,000
4255	Interest - 5030	7	8	-	-	0.0%	-
4255	Interest - 5040	8,829	10,487	7,000	7,000	100.0%	8,000
4255	Interest - 5050	27,534	21,252	20,000	20,000	100.0%	20,000
6510	Administrative Fees	72,519	1,227	53,000	2,500	4.7%	5,000
6520	Buy In Fee	87,412	92,823	60,000	88,000	146.7%	100,000
6530	Inspection Fees	9,632	3,974	2,000	2,500	125.0%	3,000
6540	Local Sewer Connection Fees	77,846	75,556	60,000	70,000	116.7%	100,000
6630	Sewer Replacement Revenue	340,445	373,518	400,000	400,000	100.0%	400,000
6650	Sewer Use Fees	5,121,591	5,612,349	5,200,000	5,200,000	100.0%	5,900,000
6670	Storm Drainage Facilities	151,565	851	1,000	1,000	100.0%	1,000
Total Revenues		6,314,492	6,613,251	6,216,000	6,266,000	100.8%	7,985,000

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services							
7010	Salaries & Wages	344,603	404,144	481,425	398,000	82.7%	486,739
7020	Wages Part-Time	-	-	-	2,000	#DIV/0!	-
7030	Wages Overtime	14,853	11,336	-	6,500	0.0%	-
7110	Cafeteria Benefits	60,004	60,642	74,140	74,140	100.0%	78,133
7120	Deferred Comp	28	-	-	-	0.0%	-
7140	RHS	1,588	1,895	2,417	2,417	100.0%	2,427
7150	Medicare	5,084	5,945	7,008	7,008	100.0%	7,090
7160	PERS	85,803	46,120	140,070	140,070	100.0%	136,775
7165	Auto Allowance	-	-	-	-	#DIV/0!	480
7166	Phone Allowance	-	195	240	900	375.0%	120
Total Personnel		511,962	530,277	705,300	631,035	89.5%	711,765
Operations & Maintenance							
7180	Uniforms	2,354	2,354	2,333	2,333	100.0%	3,000
7185	Pension Expense - GASB 68	128,001	134,499	-	-	0.0%	-
7207	Banking Fees - Check 21	970	8,190	1,000	1,000	0.0%	1,000
7217	Credit Card Costs	-	-	19,140	10,000	0.0%	50,000
7223	Disposal	1,362	1,375	1,600	1,600	100.0%	1,600
7229	Education & Training	1,426	319	1,800	800	44.4%	1,800
7241	Meetings & Conferences	34	148	-	200	#DIV/0!	245
7247	Memberships & Dues	1,701	1,533	3,000	2,000	66.7%	3,000
7253	Mileage	-	-	-	-	#DIV/0!	-
7259	Miscellaneous	84	3	300	100	33.3%	300
7265	Office Supplies	326	87	500	300	60.0%	500
7277	Printing	14	54	-	2,000	#DIV/0!	-
7289	Subscriptions	49	87	100	100	100.0%	100
7295	0109 Utilities Phones/ Cell Phones	4,858	5,776	7,000	6,000	85.7%	7,000
7295	0847 Utilities Electricity Usage	37,606	38,477	40,000	42,000	105.0%	42,000
7295	0848 Utilities Natural Gas Usage	1,520	1,545	1,000	1,100	110.0%	1,000
7295	0849 Utilities Water Usage	5,312	7,438	8,000	7,000	87.5%	8,000
7312	Bad Debt	9,503	1,045	10,000	10,000	0.0%	10,000
7330	Hardware/Software Supplies	-	696	134,159	136,850	0.0%	45,180
7360	Safety & Security	354	355	750	750	100.0%	750
7655	Building Maintenance	7,693	4,385	10,000	7,000	70.0%	10,000
7755	Grounds Maintenance	1,380	4,861	700	700	100.0%	1,000
7942	System Maintenance	120,373	116,241	334,900	170,000	50.8%	200,000
7949	Sewage Treatment	2,259,248	2,305,993	2,850,000	2,850,000	100.0%	2,500,000
7963	Signing	-	-	-	-	0.0%	-
7970	Small Tools	1,034	1,937	3,500	3,500	100.0%	3,500
8908	ACS	55,780	56,331	-	-	#DIV/0!	-

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
8940	Contracted Services	35,215	8,154	88,860	65,000	73.1%	50,000
8940	Contracted Services - 5050	5,328	15,853	10,000	20,000	200.0%	10,000
8964	Engineering Contractor	6,312	45	-	-	#DIV/0!	-
9013	Communications Equip	-	32	500	-	0.0%	500
9026	Equipment Maintenance	135	217	3,000	3,000	100.0%	4,000
9052	Gasoline, Diesel & oil	19,731	18,809	23,000	22,000	95.7%	25,000
9065	Leased Equipment	744	-	99,000	99,000	100.0%	115,000
9078	Safety Equipment	1,612	1,073	2,000	2,000	100.0%	2,000
9091	Vehicle Maintenance	10,608	11,711	20,000	6,000	30.0%	20,000
9610	Transfer from 5050 to 8310	226,743	226,828	-	-	0.0%	-
9999	Administrative Overhead	748,400	748,400	748,400	748,400	100.0%	748,400
	Total Operations & Maint	3,695,812	3,724,851	4,424,542	4,220,733	95.4%	3,864,875
	Capital Expenditures						
9750	Depreciation - 5010	1,429,601	1,451,809	1,675,000	1,675,000	100.0%	1,675,000
9750	Depreciation - 5020	63,958	63,958	63,958	63,958	100.0%	63,958
9750	Depreciation - 5030	87,406	87,406	87,406	87,406	0.0%	87,406
9750	Depreciation - 5040	157,304	157,304	157,304	157,304	100.0%	157,304
9750	Depreciation - 5050	36,577	36,577	45,000	45,000	100.0%	45,000
9100	Capital Projects - CARES Act	-	-	38,250	31,250	81.7%	-
9120	Capital Outlay	9,031	675	25,000	-	0.0%	-
9300	Capital Projects	165,020	107,296	900,000	350,000	38.9%	1,900,000
9417	Infrastructure Capital Project	-	-	150,000	20,000	13.3%	-
9502	AV Desert Water Reuse	-	-	-	500,000	#DIV/0!	-
9860	Interest Expense	-	11,675	-	-	0.0%	-
	Total Capital Expenditures	1,948,896	1,916,700	3,141,918	2,929,918	93.3%	3,928,668
	Total Expenditures	6,156,670	6,171,828	8,271,760	7,781,686	94.1%	8,505,308
	ENDING FUND BALANCE	38,920,186	39,361,608	37,305,848	37,845,922	101.4%	37,325,615
	Less Capital Assets	23,279,884	22,986,620	23,572,034	23,497,034	99.7%	24,547,034
	TOTAL FUND BALANCE LESS CAPITAL ASSETS	15,640,301	16,374,988	13,733,814	14,348,888	104.5%	12,778,581

Personnel Schedule	Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Director of Public Works	0.00	0.00	0.00	0.00
Asst. Dir. of Community Enhancement	0.00	0.00	0.00	0.07
Public Works Manager	0.80	0.80	0.80	0.80
Code Enforcement Manager	0.00	0.00	0.10	0.00
Comm & Housing Dev. Specialist II	0.00	0.50	0.50	0.50
Administrative Analyst II	0.50	0.50	0.50	0.50
Public Works Supervisor	0.25	0.25	0.25	0.25
Administrative Secretary	0.30	0.00	0.00	0.00
Comm & Housing Dev. Specialist I	0.50	0.00	0.00	0.00
Administrative Analyst I	0.00	0.30	0.50	0.50
Code Enforcement Officer, Senior	0.00	0.00	0.20	0.20
Code Enforcement Officer II	0.00	0.50	0.20	0.20
Code Enforcement Officer I	0.00	0.00	0.10	0.10
Maintenance Worker, Senior	0.50	0.00	0.00	0.00
Fleet Mechanic	0.00	0.50	0.50	0.50
Code Enforcement Technician	0.00	0.00	0.10	0.10
Maintenance Worker II	1.00	0.00	0.00	0.00
Maintenance Worker I	2.00	3.00	4.00	4.00
Custodian	0.50	0.50	0.50	0.50
Total FTE's:	6.35	6.85	8.25	8.22

WASTE MANAGEMENT FUND (5510-7510/4460)							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
BEGINNING FUND BALANCE		2,916,897	3,734,070	3,078,354	3,078,354		2,653,145
4126	Bond Proceeds	-	44,898	-		0.0%	
4165	Misc Penalties, Fines	106,948	364,231	250,000	750,000	300.0%	450,000
4170-4951	Other Revenue Sources	-	-	-	-	0.0%	-
4179-4951	Recycling Revenue	61,866	25,514	35,000	22,000	0.0%	35,000
4181	Refunds, Reimb, Rebates	-	1,706	-	-	0.0%	-
4255	Interest Earnings	236,859	31,936	40,000	40,000	100.0%	40,000
6510	Administration Fees	2,098,510	858,034	900,000	750,000	83.3%	900,000
6550	Solid Waste Franchise Fee	348,716	1,614,820	1,600,000	1,600,000	0.0%	1,600,000
6710	Landfill Fees	2,795,748	1,781,046	1,800,000	1,800,000	100.0%	1,800,000
6720	MRF Operations	114,258.69	295,632	300,000	300,000	0.0%	300,000
6730	Waste Disposal Agmt Article 19	59,493	31,348	25,000	40,000	160.0%	25,000
6740	HHW & Other Disposal	67,130.79	335,877	350,000	330,000	0.0%	350,000
6750	State Recycling Fees	1,064,630	-	-	-	0.0%	-
6770	Trash Collection Fees	5,145,784	7,549,088	7,350,000	7,000,000	95.2%	7,350,000
6780	Trash Liens	4,297	(8,245)	-	3,200	0.0%	-
6790	Organic Waste Fees	1,214.52	15,608.37	30,000	78,000	260.0%	30,000
6924-4951	Oil Payment Program - State	20,224	19,811	19,000	19,000	100.0%	19,000
Total Revenues		12,125,680	12,961,304	12,699,000	12,732,200	100.3%	12,899,000
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Services 5510-7510							
7010	Salaries	57,501	305,375	447,227	305,000	68.2%	487,397
7020	Salaries Part-Time	-	-	27,490	3,000	0.0%	-
7030	Overtime	-	673	-	4,000	0.0%	-
7110	Cafeteria Benefits	16,173	43,500	71,331	71,331	100.0%	65,639
7140	RHS	281	1,485	2,296	2,296	100.0%	2,469
7150	Medicare	799	4,268	7,065	7,065	100.0%	7,159
7160	PERS	12,994	33,189	120,938	120,938	100.0%	139,248
7165	Auto Allowance	-	908	889	889	100.0%	5,000
766	Phone Allowance	-	442	600	600	0.0%	600
Total Personnel		87,746	389,840	677,836	515,119		707,512
Operations & Maintenance 5510-7510							
7180	Uniform Expenses	-	152	2,098	2,098	0.0%	2,098
7185	Pension Expense - GASB 68	20,772	18,914	-	-	0.0%	-
7205-4951	Advertising	-	602	2,000	2,000	100.0%	2,000
7207	Banking Fees - Check 21	2,049	1,642	2,800	2,800	100.0%	2,800
7217	Credit Card Costs	-	-	43,200	43,200		43,200
7229-4951	Education & Training	300.00	-	5,000	-	0.0%	5,000
7241-4951	Meetings & Conferences	494	476	-	-	0.0%	-
7247-4951	Membership & Dues	400	-	-	-	0.0%	-
7253-4951	Mileage	193	-	-	-	0.0%	-
7259-4951	Miscellaneous	95	341	-	-	0.0%	-
7265-0000	Office Supplies	-	2,632	10,000	2,000	20.0%	2,500
7277-4951	Printing	250	-	1,000	1,000	100.0%	1,000
7312	Bad Debt	18,510	1,818	20,000	20,000	0.0%	20,000
7350-4951	Public Information	-	322	2,000	-	0.0%	2,000
8908	ACS Computer Services	107,679	123,407	-	-	0.0%	-
8924	AVCO Disposal	6,912,336	7,177,468	7,200,000	7,200,000	100.0%	7,200,000
8940	Contract Services	13,031	49,894	124,300	124,300	100.0%	125,000
8952	County Solid Waste	1,671,879	1,844,974	1,300,000	1,300,000	100.0%	1,300,000
8970	HH Hazardous Waste-Recycling	759	-	28,000	28,000	100.0%	28,000
8970-4951	Household Hazardous Waste	2,092	20,214	1,000	1,000	100.0%	1,000
8971-4951	Household Hazardous Waste-Co Fire	84,771	87,568	85,000	85,000	100.0%	85,000
8972	Legal Services	-	1,531,498	1,675,000	1,200,000	71.6%	420,000
8976	MRF Operations/Admin	367,555	366,871	620,000	500,000	80.6%	620,000
8980	Organic Recycling	126	6,778	34,600	10,000	28.9%	34,600
8984	Solid Waste JPA	48,470	54,080	60,000	59,000	98.3%	60,000
Total Operations & Maint		9,251,760	11,289,652	11,215,998	10,580,398	94.3%	9,954,198

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Household Hazardous Waste - Used Oil (5510-4460)							
7010-4951	Salaries Regular	4,038	-	-	-	0.0%	-
7020-4951	Salaries Part-Time	8,398	19,678	-	17,813	0.0%	-
7025-4951	Part-Time Sick Leave	257	-	-	-	0.0%	-
7030-4951	Overtime	8,007	-	-	-	0.0%	-
7150-4951	Medicare	278	-	-	259	0.0%	-
7160-4951	PERS	392	272	-	-	0.0%	-
8970-4951	Household Hazardous Waste - OPP	-	9	-	9	0.0%	-
Total HHW - Used Oil		21,370	19,959	-	18,081	0.0%	-
Debt Service							
9309	Change in Investment in Joint Venture	67,561	67,561	67,561	67,561	0.0%	67,561
9860	Interest Expense	45,769	9,658	-	11,000	0.0%	13,000
Total Debt Service		113,330	77,219	67,561	78,561	116.3%	80,561
Transfers							
9610	Transfer - 1001 (Franchise Fee)	1,044,900	1,050,950	1,050,950	1,175,250	111.8%	1,250,000
9999	Administrative Overhead	789,400	789,400	790,000	790,000	100.0%	790,000
Total Transfers		1,834,300	1,840,350	1,840,950	1,965,250	106.8%	2,040,000
Total Expenditures		11,308,507	13,617,020	13,802,345	13,157,409	95.3%	12,782,271
ENDING FUND BALANCE		3,734,070	3,078,354	1,975,009	2,653,145	134.3%	2,769,874

* \$1.2 million of fund balance is reserved for joint ventures net of pension liability.

Personnel Schedule	Actual 2018-2019	Actual 2019-20	Actual 2020-21	Adopted 2021-22
Full Time:				
Assistant Town Manager	0.00	0.13	0.38	0.38
Assistant Director of Com. Dev.	0.00	0.25	0.00	0.00
Asst. Dir. Of Community Enhancerr	0.00	0.00	0.00	0.33
Public Services Manager	0.00	0.00	0.00	0.00
Code Enforcement Manager	0.00	0.30	0.50	0.00
Administrative Analyst I	0.00	0.40	0.00	0.00
Accountant II	0.00	0.20	0.20	0.20
Code Enforcement Officer, Senior	0.00	0.00	1.00	1.00
Code Enforcement Officer II	0.00	1.40	1.00	1.00
Code Enforcement Officer I	0.00	0.30	0.50	0.50
Code Enforcement Technician	0.00	0.30	0.50	0.50
Administrative Secretary	0.30	0.00	0.00	0.00
Account Clerk II	1.00	1.00	1.00	1.00
Maintenance Worker I	0.00	0.01	2.00	2.00
Part Time:				
Community Enhancement Officer	0.00	0.45	0.45	0.45
HHW Operator (P/T)	0.56	0.00	0.00	0.00
Total FTE's:	1.86	4.74	7.53	7.36

GOLF COURSE ENTERPRISE FUND

TOTAL BUDGET - \$1,194,689

This fund accounts for the costs of providing golf to the general public and the user charges by which these costs are recovered.

GOLF COURSE ENTERPRISE FUND 5710							
Code	Revenue Classification	Actual Revenue 2018-2019	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	(1,864,360)	(1,868,400)	(1,903,192)	(1,903,192)		(2,143,288)
4170	Other Revenue Sources	(100)	-	-	-	0.0%	-
4184	Cash over/short	-	12	-	(200)	0.0%	-
4255	Interest Earnings	10,585	-	-	-	#DIV/0!	-
5700	Cell Tower Rents	23,699	22,808	21,000	15,000	71.4%	21,000
6420	Green Fees	612,284	657,361	560,000	800,000	142.9%	660,000
6485	SGM Food & Beverage 2%	5,181	1,088	4,000	-	0.0%	4,000
6999	Transfer - 1001	418,981	300,000	470,000	470,000	100.0%	470,000
	Total Revenues	1,070,631	981,269	1,055,000	1,284,800	121.8%	1,155,000
Code	Expenditure Classification	Actual Expense 2018-2019	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
0000	Non-departmental						
7205	Advertising-Marketing	14,666	-	2,000	500	0.0%	500
7217	Credit Card Costs	10,470	10,847	10,000	4,000	40.0%	10,000
7259	Miscellaneous Costs	-	-	-	-	0.0%	-
7295-0849	Utilities: Water Usage	3,213	2,695	2,400	1,850	77.1%	2,400
7312	Bad Debt	2,019	1,309	-	-	0.0%	-
7324	Gift Certificates	12	(1,678)	-	(2,500)	0.0%	-
7332	Management Fee	96,000	98,795	99,000	99,000	100.0%	100,000
9065	Leased Equipment	2,643	-	3,000	-	0.0%	-
9120	Capital Equipment	-	-	-	-	0.0%	-
9750	Depreciation	87,278	87,278	115,000	115,000	100.0%	115,000
9860	Interest Expense	-	-	-	-	0.0%	-
	Sub-Total Non-departmental	216,300	199,246	231,400	217,850	94.1%	227,900
7700	Golf Club - Administrative						
7259	Miscellaneous Costs	-	4	-	-	0.0%	-
7265	Office Supplies/Expense	749	482	1,000	1,000	100.0%	1,000
7655	Building Maintenance	11,058	673	15,000	1,000	6.7%	15,000
8940	Contract Services	136,258	140,375	120,000	100,000	83.3%	120,000
	Sub-Total Golf Club - Administrative	148,066	141,533	136,000	102,000	75.0%	136,000
7710	Golf Club - Food & Beverage						
7655	Building Maintenance	103	-	-	-	0.0%	-
	Sub-Total Golf Club -Food & Bever	103	-	-	-	-	-
7712	Golf Club - Cart Barn						
7655	Building Maintenance	1,871	-	-	-	0.0%	-
8940	Contract Services	39,652	-	-	-	0.0%	-
9065	Leased Equipment	75,103	-	-	-	0.0%	-
	Sub-Total Golf Club - Cart Barn	116,625	-	-	-	0.0%	-

Code	Expenditure Classification	Actual Expense 2018-2019	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7714	Golf Club - Golf Course Grounds						
7180	Uniform Expense	7,531	5,558	8,000	8,000	100.0%	10,000
7241	Meetings & Conferences	-	-	-	-	0.0%	-
7295-0847	Utilities: Electricity Usage	61,996	60,504	65,000	65,000	100.0%	70,000
7295-0849	Utilities: Water Usage	6,421	5,329	8,000	5,000	62.5%	8,000
7331	License & Fees	1,423	614	1,500	500	33.3%	-
7353	Range Supplies	5,572	4,092	5,000	5,000	100.0%	5,000
7360	Safety & Security	82	62	-	500	0.0%	-
7655	Building Maintenance	2,225	851	1,500	200	13.3%	1,500
7751	Budget Use	-	-	-	13	#DIV/0!	-
7755	Grounds Maintenance	79,210	64,615	75,000	75,000	100.0%	100,000
7970	Small Tools	256	-	-	400	0.0%	10,500
8940	Contract Services	201,972	194,466	225,000	200,000	88.9%	210,000
9026	Equipment Maintenance	15,526	20,603	20,000	5,000	25.0%	-
9052	Gasoline, Diesel, Oil	24,656	12,273	20,000	14,000	70.0%	15,000
9065	Leased Equipment	34,922	-	-	-	0.0%	45,000
9300	Capital Projects	-	-	103,000	501,000	486.4%	100,000
	Sub-Total Golf Course Grounds	441,791	368,966	532,000	879,613	165.3%	575,000
7716	Golf Club - Golf Course Facilities						
7010	Salaries & Wages	7,218	12,596	8,083	8,083	100.0%	7,747
7030	Wages Overtime	53	322	-	600	0.0%	-
7110	Cafeteria and other Benefits	1,202	1,512	1,508	1,508	100.0%	1,388
7140	RHS	32	42	41	41	100.0%	39
7150	Medicare	103	186	117	117	100.0%	112
7160	PERS	1,792	659	2,084	2,084	100.0%	2,002
	Total Personnel	10,399	15,316	11,833	12,433	105.1%	11,289
7223	Disposal Services	3,345	3,675	4,000	4,000	100.0%	5,000
7295-0847	Utilities: Electricity Usage	38,980	34,212	40,000	35,000	87.5%	40,000
7295-0848	Utilities: Natural Gas Usage	9,432	4,040	8,000	4,000	50.0%	2,000
7295-0849	Utilities: Water Usage	-	-	1,500	-	0.0%	1,500
7360	Safety & Security	43	-	-	-	0.0%	-
7655	Building Maintenance	11,388	10,390	15,000	12,000	80.0%	15,000
9065	Leased Equipment	-	75,103	70,000	70,000	100.0%	75,000
	Sub-Total Golf Course Facilities	73,587	142,736	150,333	137,433	91.4%	138,500
7722	Golf Club - Pro Shop						
7180	Uniform Expense	43	137	-	-	0.0%	-
7205	Advertising-Marketing	325	-	-	-	0.0%	-
7331	License & Fees	140	-	-	-	0.0%	-
7655	Building Maintenance	3,188	4,556	5,000	3,000	60.0%	5,000
8940	Contract Services	49,698	157,649	110,000	185,000	168.2%	100,000
	Sub-Total Golf Club - Pro Shop	53,394	162,342	115,000	188,000	163.5%	105,000
7724	Golf Course - Food and Beverage						
7655	Building Maintenance	24,121	-	-	-	0.0%	-
	Sub-Total Golf Club - Tennis Court	24,121	-	-	-	0.0%	-

Code	Expenditure Classification	Actual Expense 2018-2019	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7726	Golf Club - Tennis Court						
7755	Grounds Maintenance	684	-	1,500	-	0.0%	1,000
9026	Equipment Maintenance	-	1,237	-	-	0.0%	-
	Sub-Total Golf Club - Tennis Court	684	1,237	1,500	-	0.0%	1,000
	Total Expenditures	1,074,671	1,016,061	1,166,233	1,524,896	130.8%	1,194,689
	ENDING FUND BALANCE	(1,868,400)	(1,903,192)	(2,014,425)	(2,143,288)	106.4%	(2,182,977)
	Less Capital Assets	1,620,078	1,620,078	1,608,078	2,006,078		1,991,078
	TOTAL FUND BALANCE LESS CAPITAL ASSETS	(3,488,478)	(3,523,271)	(3,622,504)	(4,149,367)	114.5%	(4,174,055)
	Personnel Schedule		Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22	
	Maintenance Supervisor		0.07	0.07	0.07	0.07	
	Sr. Maintenance Worker		0.00	0.07	0.00	0.00	
	Maintenance Worker II		0.07	0.07	0.07	0.07	
	Maintenance Worker I		0.01	0.01	0.01	0.00	
	Total FTE's:		0.15	0.22	0.15	0.14	

APPLE VALLEY CHOICE ENERGY

TOTAL BUDGET - \$15,562,809

APPLE VALLEY CHOICE ENERGY (5810)							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	2,643,917	2,166,077	5,562,402	5,562,402		6,739,526
4380	AVCE Energy Generation Revenue	14,950,653	16,931,005	16,238,000	15,770,000	97.1%	15,800,000
4381	AVCE Smart Choice Revenue	928,858	1,234	1,000	1,000	0.0%	1,000
4170	Other Revenue Sources	-	155	-	-	0.0%	-
4181	Miscellaneous Revenue	-	2,528	-	250	0.0%	-
4255	Interest Earnings	-	18,075	-	-	0.0%	-
4382	CRR Revenues	672,708	430,756	250,000	750,000	0.0%	650,000
6816	Grants	-	-	-	-	0.0%	-
	Total Revenues	16,552,219	17,383,753	16,489,000	16,521,250	100.2%	16,451,000
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
	Personnel Services						
7010	Salaries	84,204	16,841	9,085	5,000	55.0%	80,345
7110	Cafeteria Benefits	16,508	4,172	2,311	1,000	43.3%	6,872
7120	Deferred Comp	33	-	-	-	0.0%	-
7140	RHS	390	62	83	83	100.0%	492
7150	Medicare	1,092	239	241	241	100.0%	1,142
7160	PERS	18,504	817	4,276	4,276	100.0%	20,508
	Total Personnel	120,730.32	22,132	15,996	10,600	66.3%	109,359
	Operations & Maintenance						
7390	Power Procurement	14,218,196	11,626,733	13,000,000	13,000,000	100.0%	13,000,000
7392	NEM True-Up Payments	191,588	93,529	20,000	-	0.0%	20,000
8940	Contract Services	1,003,028	1,196,679	1,166,500	1,160,000	99.4%	1,165,000
7205	Advertising & Marketing	14,691	16,000	77,000	5,000	6.5%	77,000
7241	Meetings & Conferences	4,424	31	-	-	#DIV/0!	5,000
7247	Membership & Dues	17,584	8,182	15,500	125	0.8%	15,500
7253	Mileage	473	-	250	200	80.0%	250
7259	Miscellaneous	35	-	-	-	#DIV/0!	-
7265	Office Supplies/Exp	33	-	200	100	50.0%	200
7277	Printing	-	-	-	-	0.0%	-
7312	Bad Debt	518,490	-	150,000	150,000	100.0%	150,000
7330	Hardware/Software Supplies/Exp	-	14,601	-	14,601	#DIV/0!	-
7393	Open Market Power Purchases	35,488	-	-	-	0.0%	-
7395	Required Mailings	-	61,485	65,000	50,000	76.9%	65,000
8916	Audit Fees	5,300	-	8,000	6,000	75.0%	8,000
9860	Interest	-	1,556	-	1,000	#DIV/0!	1,000
	Total Operations & Maint	16,009,329	13,018,795	14,502,450	14,387,026	99.2%	14,506,950
	Transfers						
9999	Administrative Overhead	900,000	946,500	946,500	946,500	100.0%	946,500
	Total Transfers	900,000	946,500	946,500	946,500	100.0%	946,500
	Total Expenditures	17,030,059	13,987,428	15,464,946	15,344,126	99.2%	15,562,809
	ENDING FUND BALANCE	2,166,077	5,562,402	6,586,456	6,739,526	102.3%	7,627,717
	Personnel Schedule						
	Full Time:						
	Asst. Dir. of Community Enhancement		0.00	0.00	0.00	0.33	
	Administrative Analyst I		1.00	0.00	0.00	0.00	
	Accountant II		0.00	0.20	0.20	0.20	
	Administrative Secretary		0.30	0.00	0.00	0.00	
	Account Clerk II		0.00	0.05	0.05	0.05	
	Total FTE's:		1.30	0.25	0.25	0.58	

TAB Front

TAB Back

Town of Apple Valley
Capital Improvement Plan
FY 2021-2022 Budget by Funding Source

	Measure I	TIF	Grants	Other	DIF	Wastewater	Totals
Preliminary Design							
High Desert Corridor	2,500	-	-	-	-	-	2,500
Full Design							
Bear Valley Bridge (Mojave River Bridge)	134,410	-	265,590	-	1	-	400,000
Central Road from Highway 18 to Bear Valley Road	200,000	-	-	-	-	-	200,000
Dale Evans Parkway @ Waalew Road (Realignment)	25,000	-	-	-	-	-	25,000
Town Wide School Zone Analysis/LRSP	21,000	-	29,000	-	9	-	50,000
Wika Road West End @ SR 18 Access Improvements (Phase 1)	-	30,000	-	-	-	-	30,000
Construction							
Apple Valley Village Accessibility Phase 2	-	-	-	672,000	11,13	-	672,000
Bear Valley Bridge (Mojave River Bridge)	250,000	-	-	-	1	-	250,000
Central Road from Highway 18 to Bear Valley Road	-	410,000	-	-	-	-	410,000
Hwy 18 West End Widening (Phase 1, AVR Realignment)	140,250	140,250	2,450,000	2,209,500	2,8	-	4,940,000
Navajo Road Drainage Improvements	-	-	-	-	-	10,000	10,000
Paving Priorities (50% Categorical/50% Non-Categorical)	1,000,000	-	-	3,325,191	2	-	4,325,191
Reata Intersection Improvements	200,000	252,270	-	-	-	-	452,270
Stoddard Wells Road Widening	639,375	639,375	-	1,046,250	8	-	2,325,000
Town Wide School Zone Analysis/LRSP	50,000	-	-	-	-	-	50,000
Sidewalk Repairs, Various Locations	-	-	-	100,000	11	-	100,000
Street Maintenance Total	2,662,535	1,471,895	2,744,590	7,352,941	10,000	-	14,241,961
Grounds Maintenance							
James Woody Parking Lot Paving	-	-	-	50,000	-	-	50,000
Grounds Maintenance Total	-	-	-	50,000	-	-	50,000
Wastewater							
Jess Ranch Lift Station and Sewer Modifications	-	-	-	1,050,000	12	-	1,050,000
Replace Cleanouts with Manholes, Jess Ranch Community	-	-	-	-	-	300,000	300,000
Sewer Main Extension/Housing Element	-	-	-	-	-	250,000	250,000
Sewer Main/Manhole Replacement, Various Locations	-	-	-	-	-	100,000	100,000
Sewer Manhole Cover Replacement, Assess. Dist. 2A (Year 3 of 7)	-	-	-	-	-	100,000	100,000
Sewer Manhole Replacement, Bear Valley Road	-	-	-	-	-	100,000	100,000
Wastewater Total	-	-	-	1,050,000	-	850,000	1,900,000
Capital Projects Total	2,662,535	1,471,895	2,744,590	8,452,941	-	10,000	16,191,961

*** Other Funding Sources**

- 1) HBP = Highway Bridge Program - Federal Grant
- 2) Senate Bill 1 (SB1)
- 3) TDA Article 3 Grant
- 4) Federal Bureau of Reclamation
- 5) State Water Board/Urban Rivers
- 6) San Bernardino County - Public Works

Town of Apple Valley
Capital Improvement Plan
FY 2021-2022 Budget by Funding Source

	Measure I	TIF	Grants	Other	DIF	Wastewater	Totals
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- 7) ATP - Active Transportation Program - State
- 8) SBCTA - Major Local Highway Program (Measure I)
- 9) LRSP - Local Road Safety Plan
- 10) Grounds Operations Fund
- 11) LTF - Local Transportation Fund
- 12) 98-1 AD Bond
- 13) PBID

TIF = Transportation Impact Fees (fund 4410)
DIF = Storm Drainage Facilities Fees (fund 4760)

Town of Apple Valley
Capital Improvement Plan
7 Year Plan 2021-2028

Projects	21/22	22/23	23/24	24/25	25/26	26/27	27/28	Totals
Road Projects								
Preliminary Design								
High Desert Corridor	2,500	2,500	2,500	2,500	2,500	2,500	2,500	17,500
Johnson Road Widening	-	-	50,000	-	-	-	-	50,000
Rancherias Plaza Frontage Road Conversion	-	-	-	-	100,000	100,000	-	200,000
Yucca Loma Road Realignment	-	100,000	-	-	-	-	-	100,000
Full Design	2,500	102,500	52,500	2,500	102,500	102,500	2,500	367,500
Bear Valley Bridge (Mojave River Bridge)	400,000	100,000	-	-	-	-	-	500,000
Central Road, from SR18 to Bear Valley Road	200,000	-	-	-	-	-	-	200,000
Dale Evans Parkway @ Waalew Road (Realignment)	25,000	-	-	-	-	-	-	25,000
Hwy 18 West End Widening (Phase 2, AVR to TAO)	-	-	600,000	500,000	-	-	-	1,100,000
Johnson Road Widening	-	-	-	200,000	-	-	-	200,000
Safe Routes to School Implementation	-	200,000	-	-	-	-	-	200,000
Standing Rock Road Realignment / Hwy 18 Signal	-	150,000	350,000	350,000	-	-	-	850,000
Tao Road South of Highway 18 Extension	-	-	-	100,000	-	-	-	100,000
Town Wide School Zone Analysis/LRSP	50,000	-	-	-	-	-	-	50,000
Yucca Loma Road Widening (Rincon Rd to Kiowa Rd)	-	-	-	150,000	-	-	-	150,000
Yucca Loma Road Widening (Kiowa Rd to Yakima Rd)	-	-	-	100,000	-	-	-	100,000
Wika Road West End @ SR18 Access Improvements (Phase 1)	30,000	-	-	-	-	-	-	30,000
Wika Road West End @ SR18 Access Improvements (Phase 2)	-	70,000	100,000	-	-	-	-	170,000
Construction	705,000	520,000	1,050,000	1,400,000	-	-	-	3,675,000
Apple Valley Village Accessibility Phase 2	672,000	-	-	-	-	-	-	672,000
Bear Valley Bridge (Mojave River Bridge)	250,000	23,250,000	17,791,000	-	-	-	-	41,291,000
Bear Valley Intersection Improvements	-	975,000	-	-	-	-	-	975,000
Central Road, from SR18 to Bear Valley Road	410,000	-	660,000	570,000	-	-	-	1,640,000
Dale Evans Parkway @ Waalew Road (Realignment)	-	1,260,000	-	-	-	-	-	1,260,000
Flood Hazard Mitigation Program	-	-	-	300,000	-	-	-	300,000
Hwy 18 West End Widening (Phase 1, AVR Realignment)	4,940,000	-	-	-	-	-	-	4,940,000
Hwy 18 West End Widening (Phase 2, AVR to TAO)	-	-	-	-	11,000,000	-	-	11,000,000
Johnson Road Widening	-	-	-	-	2,400,000	-	-	2,400,000
Navajo Road Drainage Improvements	10,000	-	-	-	-	-	-	10,000
Paving Priorities (50% Categorical/50% Non-Categorical)	4,325,191	2,435,831	2,435,831	2,435,831	2,435,831	2,435,831	2,435,831	18,940,177
Reata Road Intersection Improvements	452,270	-	-	-	-	-	-	452,270
Safe Routes to School Implementation	-	-	350,000	350,000	-	-	-	700,000
Sidewalk Repairs, Various Locations	100,000	100,000	100,000	100,000	100,000	100,000	100,000	700,000
Standing Rock Road Realignment / Hwy 18 Signal	-	-	-	1,250,000	1,250,000	-	-	2,500,000
Stoddard Wells Road Widening	2,325,000	-	-	-	-	-	-	2,325,000
Tao Road South of Highway 18 Extension	-	-	-	-	350,000	-	-	350,000
Town Wide School Zone Analysis/LRSP	50,000	-	-	-	-	-	-	50,000
Wika Road West End @ SR18 Access Improvements (Phase 1)	-	100,000	-	-	-	-	-	100,000
Wika Road West End @ SR18 Access Improvements (Phase 2)	-	-	-	500,000	-	-	-	500,000
Yucca Loma Road Widening (Apple Valley Rd to Rincon Rd)	-	-	-	2,000,000	3,000,000	-	-	5,000,000
	13,534,461	28,120,831	21,336,831	7,505,831	20,535,831	2,535,831	2,535,831	96,105,447
Road Total	14,241,961	28,743,331	22,439,331	8,908,331	20,638,331	2,638,331	2,538,331	100,147,947

Town of Apple Valley
Capital Improvement Plan
7 Year Plan 2021-2028

Projects	21/22	22/23	23/24	24/25	25/26	26/27	27/28	Totals
Wastewater								
Jess Ranch Lift Station and Sewer Modifications	1,050,000	200,000	-	-	-	-	-	1,250,000
Nanticoke Pressure Main Conversion	-	100,000	100,000	250,000	-	-	-	450,000
Replace Cleanouts with Manholes, Jess Ranch Community	300,000	-	-	-	-	-	-	300,000
Sewer Main Extension/Housing Element	250,000	250,000	-	-	-	-	-	500,000
Sewer Main/Manhole Replacement, Various Locations	100,000	-	-	-	-	-	-	100,000
Sewer Manhole Cover Replacement, Assess. Dist. 2A (Year 3 of 7)	100,000	100,000	100,000	100,000	100,000	-	-	500,000
Sewer Manhole Replacement, Bear Valley Road	100,000	-	-	-	-	-	-	100,000
Wastewater Total	1,900,000	650,000	200,000	350,000	100,000	-	-	3,200,000
Grounds Maintenance								
James Woody Parking Lot Paving	50,000	-	-	-	-	-	-	50,000
Grounds Maintenance Total	50,000	-	-	-	-	-	-	50,000
Total Capital Improvements Projects	16,191,961	29,393,331	22,639,331	9,258,331	20,738,331	2,638,331	2,538,331	103,397,947

**Town of Apple Valley
Capital Improvement Project
FY 2021-2022**

Bear Valley Intersection Improvements

Project #: 9561

Project Cost: \$1,043,187

Previous Cost: \$68,187

Department: Engineering

Location: The intersections of Bear Valley Rd and Navajo Rd and Kiowa Rd.



Description:

Construct intersection improvements based on the results of Bear Valley Commercial Corridor Signal Study for each location.

Description of Expenditures	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Architect Fees						-
Construction		925,000				925,000
Engineering Fees						-
Equipment						-
Inspection		50,000				50,000
Land Acquisition						-
Other Costs						-
Total	-	975,000	-	-	-	975,000

Funding Sources	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Measure I Local		475,000				475,000
Traffic Impact Fees		500,000				500,000
Total	-	975,000	-	-	-	975,000

Operating & Maintenance Budget Impact	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Operations						-
Maintenance						-
Capital Outlay						-
Total	-	-	-	-	-	-

**Town of Apple Valley
Capital Improvement Project
FY 2021-2022**

Flood Hazard Mitigation Program

Project #: TBD

Project Cost: \$300,000

Previous Cost: \$ -

Department: Engineering

Location: Various Locaitons



Description: Engineering staff will work alongside Public Works to identify priority areas and install new infiltration chambers and construct drainage improvements to alleviate flooded roadways.

Description of Expenditures	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Architect Fees						-
Construction				300,000		300,000
Engineering Fees						-
Equipment						-
Inspection						-
Land Acquisition						-
Other Costs						-
Total	-	-	-	300,000	-	300,000

Funding Sources	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
DIF				300,000		300,000
Total	-	-	-	300,000	-	300,000

Operating & Maintenance Budget Impact	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Operations						-
Maintenance						-
Capital Outlay						-
Total	-	-	-	-	-	-

**Town of Apple Valley
Capital Improvement Project
FY 2021-2022**

High Desert Corridor

Project #: 9390

Project Cost: \$2,500 per year

Previous Cost: \$ -

Department: Engineering

Location: High Desert Corridor

Description:

This project is a multi-regional and multi-jurisdictional transportation project and the Engineering Department is working closely with Caltrans District 8, Caltrans District 7, SBCTA, San Bernardino County, Los Angeles County, and with Los Angeles Metro to move this project forward with construction of Phase One.

Description of Expenditures	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Architect Fees						-
Construction						-
Engineering Fees	2,500	2,500	2,500	2,500	2,500	12,500
Equipment						-
Inspection						-
Land Acquisition						-
Other Costs						-
Total	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	0

Funding Sources	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Measure I Local	2,500	2,500	2,500	2,500	2,500	12,500
Total	2,500	2,500	2,500	2,500	2,500	12,500

Operating & Maintenance Budget Impact	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Operations						-
Maintenance						-
Capital Outlay						-
Total	-	-	-	-	-	-



**Town of Apple Valley
Capital Improvement Project
FY 2021-2022**

Hwy 18 West End Widening (Phase 2, AVRd to Tao Rd)

Project #: TBD

Project Cost: \$12,100,000

Previous Cost: \$ -

Department: Engineering

Location: Hwy 18 between Apple Valley Road and Tao Road



Description:

The purpose of the project is to widen and improve Highway 18 between Apple Valley Road and Tao Road.

Description of Expenditures	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Architect Fees						-
Construction					11,000,000	11,000,000
Engineering Fees			600,000	500,000		1,100,000
Equipment						-
Inspection						-
Land Acquisition						-
Other Costs						-
Total	-	-	600,000	500,000	11,000,000	12,100,000

Funding Sources	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Measure I			600,000	500,000	11,000,000	12,100,000
Total	-	-	600,000	500,000	11,000,000	12,100,000

Operating & Maintenance Budget Impact	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Operations						-
Maintenance						-
Capital Outlay						-
Total	-	-	-	-	-	-

**Town of Apple Valley
Capital Improvement Project
FY 2021-2022**

Safe Routes to School Implementation

Project #: xxxxx

Project Cost: \$900,000

Previous Cost: \$

Department: Engineering

Location: Various Locations



Description: The Town will continue to identify new opportunities to implement recommendations outlined in the Safe Routes to School Master Plan.

Description of Expenditures	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Architect Fees						-
Construction			325,000	325,000		650,000
Engineering Fees		200,000				200,000
Equipment						-
Inspection			25,000	25,000		50,000
Land Acquisition						-
Other Costs						-
Total	-	200,000	350,000	350,000	-	900,000

Funding Sources	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Local Measure I		200,000	350,000	350,000		900,000
Total	-	200,000	350,000	350,000	-	900,000

Operating & Maintenance Budget Impact	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Operations						-
Maintenance						-
Capital Outlay						-
Total	-	-	-	-	-	-

**Town of Apple Valley
Capital Improvement Project
FY 2021-2022**

Wika Road West End @ SR 18 Access Improvements (Phase 2)

Project #: TBD

Project Cost: \$670,000

Previous Cost: \$ -
O&M Impact: \$ -

Department: Engineering

Location: Wika Road west of Apple Valley Road



Description: In alignment with the Highway 18 West End Widening, the project will improve access to Wika Road from west bound Highway 18 and create a westbound access lane to the highway.

Description of Expenditures	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Architect Fees						-
Construction				500,000		500,000
Engineering Fees		70,000	100,000			170,000
Equipment						-
Inspection						-
Land Acquisition						-
Other Costs						-
Total	-	70,000	100,000	500,000	-	670,000

Funding Sources	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
TIF		70,000	100,000	500,000		670,000
Total	-	70,000	100,000	500,000	-	670,000

Operating & Maintenance Budget Impact	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	5 Year Total
Operations						-
Maintenance						-
Capital Outlay						-
Total	-	-	-	-	-	-

**Town of Apple Valley
Capital Improvement Project
FY 2021-2022**

Yucca Loma Road Widening (Apple Valley Rd to Rincon Rd)

Project #: 9595

Project Cost: \$5,194,900

Previous Cost: \$194,900

Department: Engineering

Location: Yucca Loma Road

Description:

The construction element of this project will be to widen Yucca Loma Road from Apple Valley Road to Rincon Road and add bicycle lanes, sidewalk, and an equestrian trail.

Description of Expenditures	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Architect Fees						-
Construction				1,990,000	2,990,000	4,980,000
Engineering Fees				5,000	5,000	10,000
Equipment						-
Inspection				5,000	5,000	10,000
Land Acquisition						-
Other Costs						-
Total	-	-	-	2,000,000	3,000,000	5,000,000

Funding Sources	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Measure I				2,000,000	3,000,000	5,000,000
Total	-	-	-	2,000,000	3,000,000	5,000,000

Operating & Maintenance Budget Impact	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Operations						-
Maintenance						-
Capital Outlay						-
Total	-	-	-	-	-	-



**Town of Apple Valley
Capital Improvement Project
FY 2021-2022**

Yucca Loma Road Widening (Rincon Rd to Kiowa Rd)

Project #: xxxx

Project Cost: \$150,000

Previous Cost: \$

Department: Engineering

Location: Yucca Loma Road from Rincon Road to Kiowa Road

Description:

The construction element of this project will be to widen Yucca Loma Road from Rincon Road to Kiowa Road and add bicycle lanes, sidewalk, and an equestrian trail.

Description of Expenditures	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Architect Fees						-
Construction						0
Engineering Fees				150,000		150,000
Equipment						-
Inspection						0
Land Acquisition						-
Other Costs						-
Total	-	-	-	150,000	0	150,000

Funding Sources	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Measure I				150,000		150,000
Total	-	-	-	150,000	0	150,000

Operating & Maintenance Budget Impact	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Operations						-
Maintenance						-
Capital Outlay						-
Total	-	-	-	-	-	-



**Town of Apple Valley
Capital Improvement Project
FY 2021-2022**

Yucca Loma Road Widening (Kiowa Rd to Yakima Rd)

Project #: xxxx

Project Cost: \$100,000

Description:

The construction element of this project will be to widen Yucca Loma Road from Kiowa Road to Yakima Road and add bicycle lanes, sidewalk, and an equestrian trail.

Previous Cost: \$

Department: Engineering

Location: Yucca Loma Kiowa Road to Yakima Road

Description of Expenditures	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Architect Fees						-
Construction						0
Engineering Fees				100,000		100,000
Equipment						-
Inspection						0
Land Acquisition						-
Other Costs						-
Total	-	-	-	100,000	-	100,000

Funding Sources	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Measure I				100,000		100,000
Total	-	-	-	100,000	-	100,000

Operating & Maintenance Budget Impact	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Operations						-
Maintenance						-
Capital Outlay						-
Total	-	-	-	-	-	-



**Town of Apple Valley
Capital Improvement Project
FY 2021-2022**

Yucca Loma Road Realignment (Yakima Rd to Navajo Rd)

Project #: xxx

Project Cost: \$100,000

Previous Cost:

Department: Engineering

Location: Yucca Loma Road from Yakima Road to Navajo Road.



Description: As recommended in the SR18 Village Corridor Enhancement Plan, the project will realign Yucca Loma Road creating a new connection to Highway 18 and eliminating the existing connection at Navajo Road.

Description of Expenditures	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Architect Fees						-
Construction						-
Engineering Fees		100,000				100,000
Equipment						-
Inspection						-
Land Acquisition						-
Other Costs						-
Total	-	100,000	-	-	-	100,000

Funding Sources	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
To Be Determined		100,000				100,000
Total	-	100,000	-	-	-	100,000

Operating & Maintenance Budget Impact	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	5 Year Total
Operations						-
Maintenance						-
Capital Outlay						-
Total	-	-	-	-	-	-

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Town of Apple Valley

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PBID

TOTAL APPROPRIATIONS - \$781,000

To account for the assessments received and expenditures made on behalf of the Apple Valley Village Property and Business Improvement District.

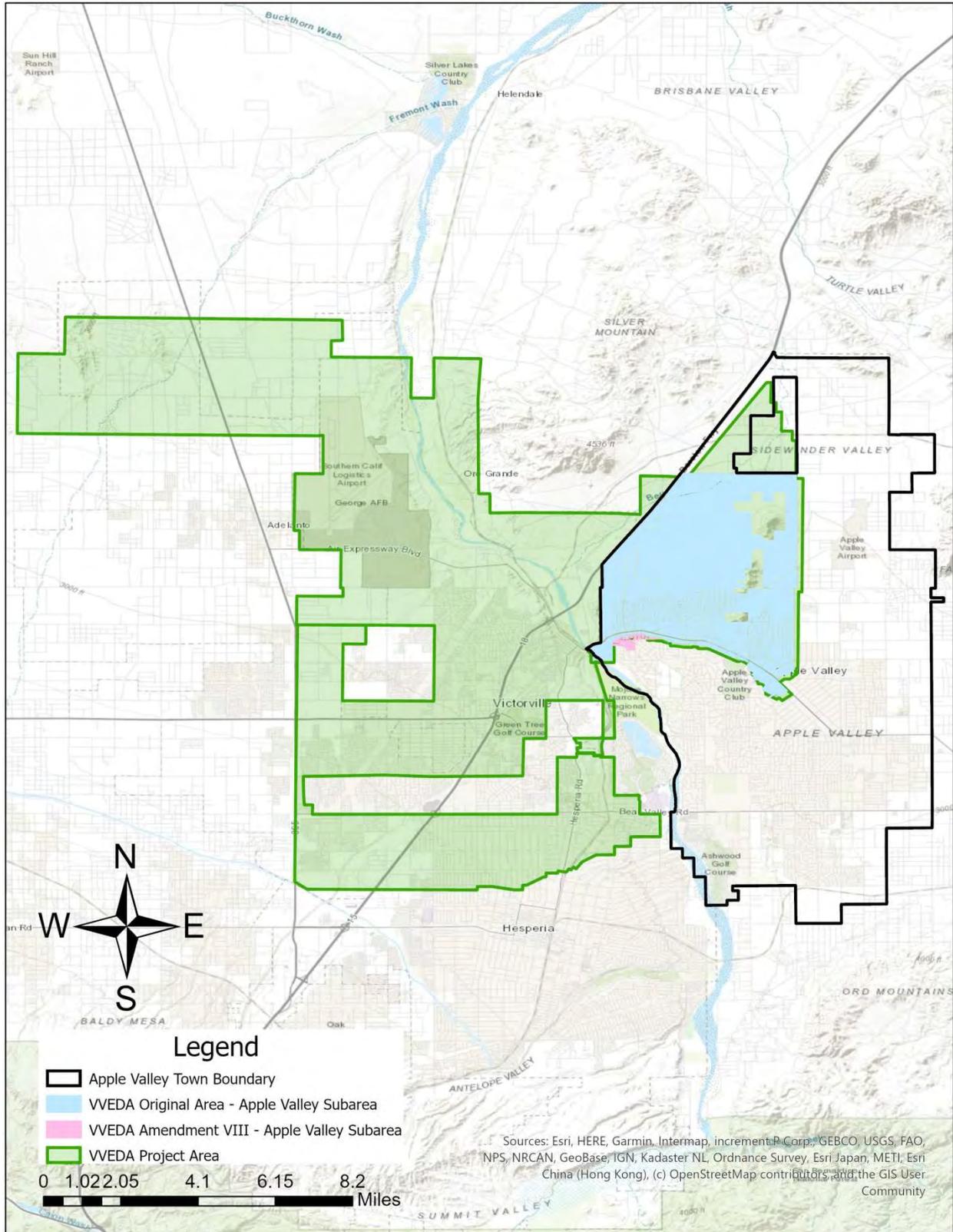
PBID 8110-4210							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	535,064	482,692	279,082	279,082		231,582
4138	Assessment Revenue	220,055	222,286	215,000	195,000	91%	215,000
4181	Refunds, Reimb, Rebates	226,946	-	-	-	0%	336,000
4255	Interest	4,521	4,009	5,000	2,500	50%	5,000
	Total Revenues	451,521	226,295	220,000	197,500	90%	556,000
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
7760	Hwy 18 Median Landscape Maintenance	19,002	23,664	35,000	20,000	57%	35,000
7935	Hwy 18 Median Landscape Maint. Reserve	-	-	175,000	-	0%	170,000
8940	Contract Svcss: (Adv.to PBID Assoc) O&M	194,661	378,250	200,000	200,000	100%	200,000
8948	County Sheriff: Security Services	52,213	25,873	45,000	25,000	56%	40,000
9416	Hwy 18 Median Landscape Project	11,071	2,118	-	-	0%	-
9500	Apple Valley Village Accessibility	226,946	-	75,000	-	0%	336,000
	Total Expenditures	503,893	429,905	530,000	245,000	46%	781,000
	ENDING FUND BALANCE	482,692	279,082	(30,918)	231,582	-749%	6,582



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VVEDA PROJECT AREA AND APPLE VALLEY SUBAREA

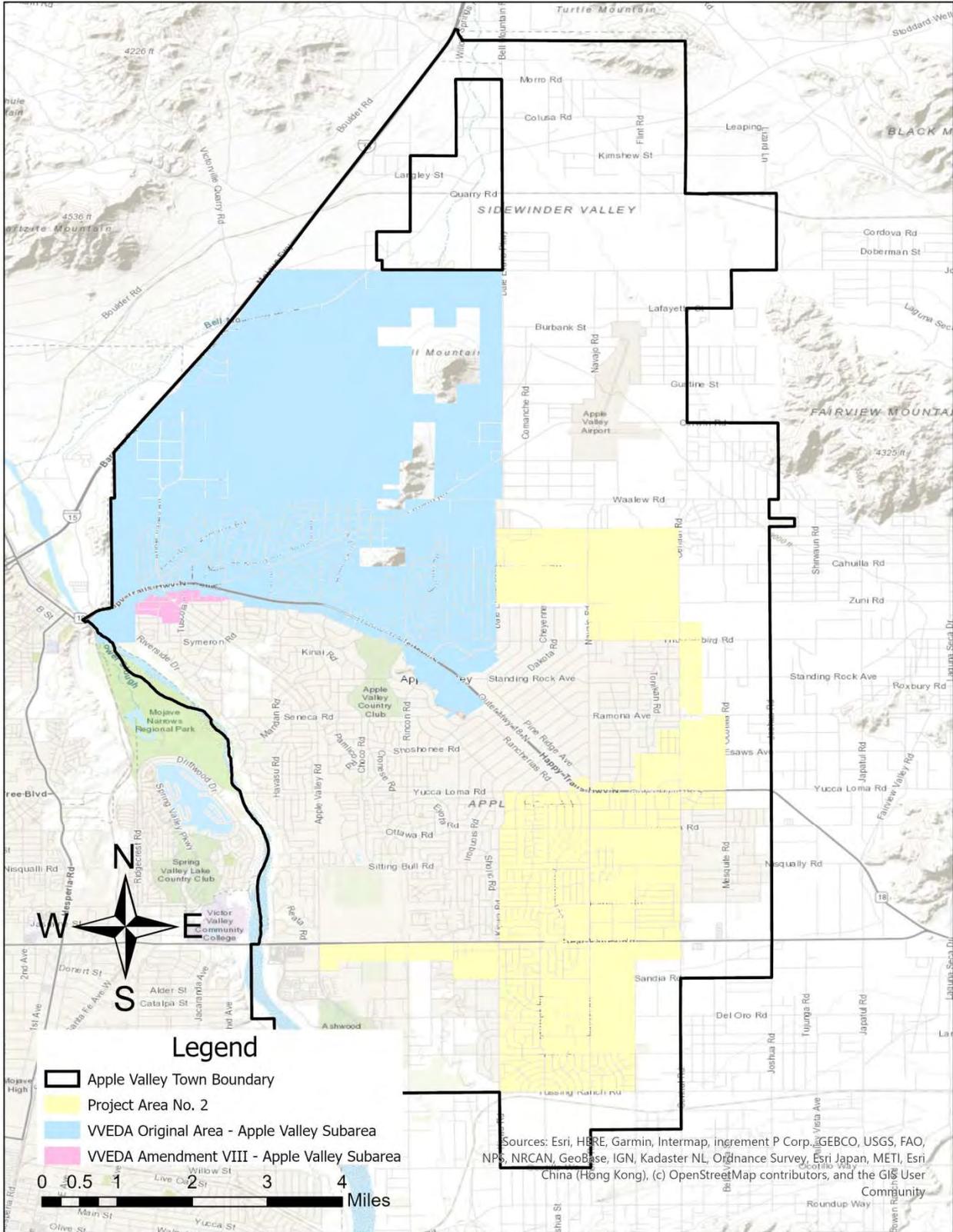


VVEDA REDEVELOPMENT OBLIGATION RETIREMENT FUND

TOTAL BUDGET - \$611,700

VVEDA REDEVELOPMENT OBLIGATION RETIREMENT FUND 2725-4710							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	1,918,795	1,810,771	1,794,366	1,794,366		2,693,440
4131	Pass Thru - PA#1	1,073,432	1,074,229	1,058,160	1,071,252	0.0%	356,250
4255	Interest Earnings	28,509	12,508	11,000	11,000	0.0%	2,000
	Total Revenues	1,101,942	1,086,738	1,069,160	1,082,252	-	358,250
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Amended Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
	Personnel Services						
7010	Salaries & Wages	-	-	-	-	0.0%	-
7110	Cafeteria Benefits	-	-	-	-	0.0%	-
7120	Deferred Comp	-	-	-	-	0.0%	-
7140	RHS	-	-	-	-	0.0%	-
7150	Medicare	-	-	-	-	0.0%	-
7160	PERS	-	-	-	-	0.0%	-
	Total Personnel	0	-	-	-	-	-
	Operations & Maintenance						
8940	Contract Services	6,358	6,358	7,000	6,358	90.8%	4,000
9999-2730	Transfer Out - 2730	145,976	-	-	-	0.0%	-
	Total Operations & Maint	152,333	6,358	7,000	6,358		4,000
	Debt Service						
9840	Principal	440,000	460,000	225,000	225,000	100.0%	-
9860	Interest	617,633	636,785	578,162	(48,180)	-8.3%	607,700
	Total Debt Service	1,057,633	1,096,785	803,162	176,820		607,700
	Total Expenditures	1,209,966	1,103,142	810,162	183,178		611,700
	ENDING FUND BALANCE	1,810,771	1,794,366	2,053,364	2,693,440		2,439,990
Personnel Schedule		Actual 2018-19	Actual 2019-20	Actual 2020-21	Adopted 2021-22		
Full Time:							
Economic Development Manager		0.00	0.00	0.00	0.00		
Total FTE's:		0.00	0.00	0.00	0.00		

APPLE VALLEY PROJECT AREA 2 AND APPLE VALLEY SUBAREA OF VVEDA PROJECT AREA



REDEVELOPMENT OBLIGATION RETIREMENT FUND

TOTAL BUDGET - \$ 743,312

REDEVELOPMENT OBLIGATION RETIREMENT FUND PA #2 2730-4710							
Code	Revenue Classification	Actual Revenue 2018-19	Actual Revenue 2019-20	Adopted Budget 2020-21	Estimated Revenue 2020-21	% of Budget Received	Adopted Budget 2021-22
	BEGINNING FUND BALANCE	680,765	(265,726)	469,630	469,630		3,396,524
4065	Increment PA #2	2,305,230	2,935,046	3,938,880	3,938,880	100.0%	1,004,650
4181	Refunds, Reimb, Rebates	21,815	-	-	-	0.0%	-
4255	Interest Earnings	16,005	16,715	8,500	8,500	0.0%	2,000
6999-2725	Transfer In - 2725	145,976	402,505	-	-	0.0%	-
	Total Revenues	2,489,026	3,354,266	3,947,380	3,947,380		1,006,650
Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
	Personnel Services						
7010	Salaries & Wages	163,146	67,152	63,463	65,000	102.4%	63,896
7110	Cafeteria Benefits	13,702	4,262	4,442	4,250	95.7%	4,307
7120	Deferred Comp	37	-	-	-	0.0%	-
7140	RHS	743	2,633	328	2,000	609.8%	332
7150	Medicare	2,311	1,004	951	976	102.6%	963
7160	PERS	40,194	5,774	18,364	12,000	65.3%	18,572
7165	Auto Allowance	1,809	1,916	1,847	2,000	108.3%	1,846
7166	Phone Allowance	118	172	240	240	100.0%	672
	Total Personnel	222,061	82,913	89,635	86,466		90,587
	Operations & Maintenance						
7259	Miscellaneous	6	91	25	20	0.0%	25
8940	Contract Services	21,974	38,346	57,795	40,000	69.2%	45,000
9999-2720	Transfer Out - 2720	805,010	-	-	-	0.0%	-
	Total Operations & Maint	826,989	38,438	57,820	40,020		45,025
	Debt Service & Capital Projects						
9840	Principal	960,000	1,005,000	1,050,000	1,005,000	95.7%	-
9860	Interest	1,424,950	1,492,560	1,331,500	(111,000)	-8.3%	607,700
9590	Yucca Loma Road Undergroundi	1,517	-	-	-	0.0%	-
	Total Debt Service & Capital Proj	2,386,467	2,497,560	2,381,500	894,000		607,700
	Total Expenditures	3,435,517	2,618,911	2,528,955	1,020,486		743,312
	ENDING FUND BALANCE	(265,726)	469,630	1,888,055	3,396,524		3,659,862

Code	Expenditure Classification	Actual Expense 2018-19	Actual Expense 2019-20	Adopted Budget 2020-21	Estimated Expense 2020-21	% of Budget Expended	Adopted Budget 2021-22
Personnel Schedule			<u>Actual 2018-19</u>	<u>Actual 2019-20</u>	<u>Actual 2020-21</u>		<u>Adopted 2021-22</u>
Full Time:							
	Town Manager		0.10	0.10	0.10		0.10
	Assistant Town Manager		0.00	0.00	0.00		0.00
	Assistant Director of Economic Dev & Housing		0.70	0.00	0.00		0.00
	Director of Finance		0.12	0.12	0.12		0.12
	Town Clerk/Director of Gov Serv.		0.05	0.05	0.05		0.05
	Finance Manager		0.00	0.00	0.00		0.00
	Finance Analyst		0.06	0.06	0.06		0.06
	Administrative Analyst II		0.06	0.00	0.00		0.00
	Administrative Analyst I		0.05	0.00	0.00		0.00
	Accountant II		0.09	0.00	0.00		0.00
	Accountant I		0.00	0.08	0.08		0.08
	Executive Secretary		0.75	0.00	0.00		0.00
Total FTE's:			1.98	0.41	0.41		0.41

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FINANCIAL POLICIES

RESERVES:

General Fund

The Town's intent is to maintain an optimal General Fund Operating Reserve equal to 20% of budgeted appropriations in the General Fund.

Debt Service Funds

The Debt Service Funds shall maintain reserves as prescribed by the bond covenants adopted at the time of the debt issuance.

OPERATING BUDGET:

The Town will maintain a long-range fiscal perspective through the use of an annual operating budget and a five-year Capital Improvement Program. The Town will develop a long-term revenue and expenditure forecast.

General Fund

The Town will maintain a balanced operating budget. To achieve a balanced budget, current revenues should be sufficient to cover current expenditures. Appropriations of available fund balance will only be permitted for "one time" or non-recurring expenditures.

Special Revenue Funds

Special Revenue Funds will be used for specific programs or projects under the guidelines established for each fund. Appropriations may not exceed the anticipated resources including use of reserves when appropriate.

Debt Service Funds

Adequate funding will be appropriated within the Debt Service Funds to fund debt obligations as they come due. Reserves will be maintained within the Funds as necessary pursuant to bond covenants and/or other legal restrictions.

FINANCIAL POLICIES

REVENUES:

Recurring revenue growth (inflation) will be used to pay for recurring expenditures. Recurring expenditure increases should not be approved which exceed recurring revenue growth. Any new or expanded programs will be required to identify new funding sources and/or offsetting reductions in expenditures. In addition:

- The Town shall use a conservative approach in projecting revenues.
- One-time revenues may be used for one-time expenditures.
- The Town shall update its user fees and charges periodically to recover costs of providing that service for which a fee is charged.

ACCOUNTING:

The Town will comply with the requirements of the Governmental Accounting Standards Board (GASB) and record and maintain its financial transactions based upon Generally Accepted Accounting Principles (GAAP).

INVESTMENTS:

The Town Treasurer shall invest the Town's idle funds in accordance with the guidelines established in the adopted Investment Policy.

DEBT:

- The Town shall issue debt primarily to finance capital improvement projects or for the purchase of large fixed assets.
- The term of the debt should not exceed the life of the asset being financed.
- The Town shall issue debt using the most cost-effective method available at time of debt issuance.
- The debt shall not cause the Town to exceed its legal debt limit.

GLOSSARY OF BUDGET TERMS

ACCRUAL BASIS OF ACCOUNTING: Revenues are recognized when both measurable and available; expenditures are recorded when services have been substantially performed or goods have been received and the liabilities incurred.

ADOPTED BUDGET: The official budget as approved by the Town Council at the start of each fiscal year.

AD VALOREM TAX: (which means “according to its value”) A state or local government tax based on the value of real property as determined by the county tax assessor.

AGENCY FUND: Used to account for assets held by the Town in a fiduciary capacity for individuals, government entities, and others. Such funds are operated by carrying out the specifications of trust indentures, statutes, ordinances, or other governing regulations.

AMENDED BUDGET: The adopted budget as amended by the Town Council through the course of a fiscal year.

APPROPRIATIONS: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and to the time when it may be expended.

ARBITRAGE: The interest rate differential that exists when proceeds from a municipal bond – which is tax-free and carries a lower yield – are invested in taxable securities with a yield that is higher. The 1986 Tax Reform Act made this practice by municipalities illegal solely as a borrowing tactic, except under certain safe-harbor conditions.

ASSESSED VALUATION: A municipality’s property tax base stated in dollars based on real estate and/or other taxable business property for the purposes of taxation, sometimes expressed as a percent of the full market value of the taxable property within a community.

AUTHORITY OR AGENCY: A state or local unit of government created to perform a single activity or a limited group of functions and authorized by the state legislature to issue bonded debt.

AUTHORIZING ORDINANCE: A law that, when enacted, allows the unit of government to sell a specific bond issue or finance a specific project.

BOND: A security whereby an issuer borrows money from an investor and agrees and promises, by written contract, to pay a fixed principal sum on a specified date (maturity date) and at a specified rate of interest.

BOND PREMIUM: The amount at which a bond or note is bought or sold above its par value or face value without including accrued interest.

BUDGET: A plan of financial operation comprised of estimated expenditures for a given period (usually a single fiscal year) and the proposed means of financing the expenditures (through revenues).

BUDGET MESSAGE: A written discussion of the budget presented by the Town Manager to the Town Council.

CAPITAL BUDGET: A budget which focuses on capital projects to implement the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM: A plan for capital improvements to be implemented each year over a number of years to meet capital needs arising from the assessment of long-term needs. It sets forth the estimated cost for each project and specifies the resources required to finance the projected expenditures.

GLOSSARY OF BUDGET TERMS

CAPITAL IMPROVEMENT PROJECT: The budget unit to group activities and costs necessary to implement a specific capital improvement and/or acquisition. A project can include the construction, acquisition, expansion, replacement, or rehabilitation of a physical facility or improvement. Projects often include planning and design, land acquisition, and project management costs related to such facilities and improvements.

CAPITAL PROJECTS FUNDS: Used to account for financial resources for the acquisition or construction of major capital facilities other than those financed by proprietary and trust funds.

CERTIFICATES OF PARTICIPATION (COPs): A form of lease revenue bond that permits the investor to participate in a stream of lease payments, installment payments or loan payments relating to the acquisition or construction of specific equipment, land, or facilities. COPs have become a popular financing device in California since the passage of Proposition 13. COPs are not viewed legally as “debt” because payment is tied to an annual appropriation by the government body. As a result, COPs are seen by investors as providing weaker security and often carry ratings that are a notch or two below an agency’s general obligation rating.

CONTRACTED SERVICES: Services rendered in support of the Town’s operations and activities by external parties. These may be based upon either formal contracts or ad hoc charges.

COUPON RATE: The specified annual interest rate payable to the bond or note holder as printed on the bond. This term is still used even though there are no coupon bonds anymore.

DEBT LIMIT: The maximum statutory or constitutional amount of debt that the general obligation bond issuer can either issue or have outstanding at any time.

DEBT SERVICE FUNDS: Account for the accumulation of resources set aside to meet current and future debt service requirements (payments) on general long-term debt.

DELINQUENT TAXES: Property Taxes that have been levied but remain unpaid on and after the due date. In California, the due dates are December 10 and April 10. Special taxes and assessments are often due on these dates as well. When tax delinquencies exceed 5%, the Bond Advisor places the issue on its internal Bond Watch.

DEPARTMENT: A major organizational group of the Town with overall management responsibility for an operation or a group of related operations within a functional area.

DISCOUNT: The amount by which market value of a bond is less than par value or face value.

DIVISION: An organizational subgroup of a department.

ENCUMBRANCE: The commitment of appropriated funds to purchase goods, which have not yet been received, or services that has yet to be rendered

EXPENDITURES: Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

EXPENSES: Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

GLOSSARY OF BUDGET TERMS

FEASIBILITY STUDY: A financial study provided by the issuer of a revenue bond that estimates service needs, construction schedules, and most importantly, future project revenues and expenses used to determine the financial feasibility and creditworthiness of the project to be financed.

FISCAL AGENT: Also known as the Paying Agent, the bank, designated by the issuer, to pay interest and principal to the bondholder.

FISCAL YEAR: A 12-month period to which the annual operating budget applies and at the end of which an entity determines its financial position, the results of its operations, and adopts a budget for the coming year. The Town of Apple Valley's fiscal year is from July 1 to June 30.

FIXED ASSETS: Equipment costing \$5,000 or more, including tax, with a useful life longer than one year, and not qualifying as a capital improvement project. Includes automotive equipment, office equipment, office furniture, acquisitions, landscaping improvements, etc.

FULL FAITH AND CREDIT: The pledge of "the full faith and credit and taxing power without limitation as to rate or amount." A phrase used primarily in conjunction with General Obligation bonds to convey the pledge of utilizing all taxing powers and resources, if necessary, to pay the bond holders.

FULL-TIME EQUIVALENT (FTE): The conversion of part-time employee hours to an equivalent of a full-time position. For example: one person working 20 hours a week for a year would be 0.5 FTE.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts, recording resources, related liabilities, obligations, reserves and equities segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The equity (assets minus liabilities) of governmental fund and fiduciary fund types. However, for budgeting purposes, a working capital definition of current assets minus current liabilities is used for the computation.

GENERAL OBLIGATION (GO) BOND: A bond secured by a pledge of the issuer's taxing powers (limited or unlimited). More commonly the general obligation bonds of local governments are paid from ad valorem property taxes and other general revenues. Considered the most secure of all municipal debt. Limited in California by Proposition 13 to debt authorized by a two-thirds vote in the case of local governments or a simple majority for State issuance.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

GOVERNMENTAL FUNDS: Typically are used to account for tax-supported (governmental) activities. These include the General Fund, Special Revenue Funds, Capital Projects Funds, and Debt Service Funds.

HOMEOWNERS' SUBVENTION: Owner-occupied properties are eligible for an annual exemption of \$7,000 of the assessed value of the property. This State exemption is reimbursed to the Town through this subvention.

INTERFUND TRANSFERS: Defined as "flows of assets" (such as goods or services) without equivalent flows of assets in return and without requirement for repayment.

GLOSSARY OF BUDGET TERMS

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

INTERNAL SERVICE FUNDS: Account for the goods or services provided by one fund and/or department to another fund and/or department on a cost reimbursement basis.

INVESTMENT GRADE: A rating issued by the three major bond rating agencies, Moody's, Standard & Poor's, and Fitch, rated BBB, Baa or better. Many fiduciaries, trustees, and some mutual fund managers can only invest in securities with an investment grade rating.

ISSUER: A state or local unit of government that borrows money through the sale of bonds and/or notes.

JOINT POWERS AUTHORITY (JPA): The formation of two or more public entities with common powers to consolidate their forces and resources to acquire assets and/or provide services to the public. Their bonding authority and taxing ability is the same as their powers as separate units.

LETTER OF CREDIT: A form of supplement or, in some cases, direct security for a municipal bond under which a commercial bank or private corporation guarantees payment on the bond under certain specified conditions.

LIEN: A claim on revenues, assessments or taxes made for a specific issue of bonds.

MARKS-ROOS BOND: The State Legislature enacted the Marks-Roos (named after its legislative sponsors) Local Bond Pooling Act of 1985 to facilitate the financing of local government facilities by bond bank pools funded by bond proceeds. The pool, formed under a Joint Powers Authority, can buy any type of legally issued debt instrument within or without its geographic area. The idea was to save money through economies of scale by selling one large bond issue to finance several small projects. (Several Marks-Roos issues have defaulted and are under investigation by the Securities and Exchange Commission. Prospective investors should find out what sort of loans the pooled fund will make before buying such deals.)

MELLO-ROOS BOND: The Mello-Roos (named for its legislative sponsors) Community Facilities District Act of 1982 established another method where by almost every municipal subdivision of the state may form a special, separate district to finance a long list of public facilities by the sale of bonds and finance certain public services on a pay-as-you-go basis. These Community Facilities Districts are formed and bond issues authorized by a two-thirds vote of the property owners in the district. Typically, the only voters in a district are one or more real estate developers who own or have an option on all of the land in the district. These land-based financings were nicknamed "dirt bonds" by the Bond Advisor years ago. Bonds are sold to finance facilities that can include school, parks, libraries, public utilities and other forms of infrastructure. The Districts may provide public services that include police and fire protection, recreation programs, area maintenance, library services, flood and storm drainage. Bonded debt service and/or the public services are paid for by special taxes levied on the real property within the district. As the developer subdivides and sells off the land the new property owner assumes the tax burden. (Tax delinquencies can lead to fines and penalties and ultimately foreclosure and sale. The ultimate security for Mello-Roos bonds is the value of the real property being taxed; consequently a provision in the law requires the appraised value of the land be three times the bonded debt. Recent foreclosure sales have cast doubts on the skills of the appraisers and underscore the risk of some of this debt when a severe real estate slump hits developers.)

MODIFIED ACCRUAL BASIS: The accrual basis of accounting where revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. All governmental funds and agency funds are accounted for using the modified accrual basis of accounting.

GLOSSARY OF BUDGET TERMS

NET BUDGET: The legally adopted budget less interfund transactions. Those amounts in the budget representing transfers and interfund reimbursements are subtracted from the legally adopted budget amount.

OBJECTIVE: A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should specify a standard of performance for a given program or stated goal.

OBJECT CODE: The classification of expenditures in terms of what is bought and paid for grouped into categories.

OFFICIAL STATEMENT (OS): A document (prospectus) circulated for an issuer prior to a bond sale with salient facts regarding the proposed financing. There are two OS, the first known as the preliminary, or “red herring” – so named because some of the type on its cover is printed in red – and it is supposed to be available to the investor before the sale. The final OS must be sent to the purchaser before delivery of the bonds.

OPERATING BUDGET: A budget which focuses on everyday operating activities and programs. Usually includes personnel, maintenance and operations and capital equipment.

OVERLAPPING DEBT: The proportionate share of the general obligation bonds of local governments located wholly or in part within the limits of the reporting unit of government, which must be borne by property owners within the unit.

PAR VALUE: The face value or principal amount of a bond, usually \$5,000, due to the holder at maturity. It has no relation to the market value.

PERSONNEL EXPENSES: Compensation paid to or on behalf of Town employees for salaries and wages, overtime and benefits.

PREMIUM: The amount, if any, by which the price exceeds the principal amount (par value) of a bond. Its current yield will be less than its coupon rate.

PRINCIPAL: The face value of a bond, exclusive of interest.

PROFESSIONAL SERVICES: Includes the cost of outside professional and specialized services purchased by the Town, such as consultants for special studies, outside attorneys, architectural and engineering, etc.

PROGRAM BUDGET: A budget organized by a grouping of related activities, projects and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

PROPERTY TAX: A tax levied on real estate and personal property. The basic rate in San Bernardino County is 1% of assessed value, of which Apple Valley receives approximately 12 cents for every dollar collected.

PROPERTY TRANSFER TAX: An assessment on real property transfers at the current rate of \$.55 per \$500 in market value, and is collected at the time of the transfer with the County receiving half the collected amount. Also known as the Documentary Transfer Tax.

PROPOSED BUDGET: The budget as formulated and proposed by the Town Manager. It is submitted to the Town Council for review and approval.

GLOSSARY OF BUDGET TERMS

RATINGS: Various alphabetical and numerical designations used by institutional investors, underwriters, and commercial rating companies to indicate bond and note creditworthiness. Standard & Poor's and Fitch Investors Service Inc. use the same system, starting with their highest rating of AAA, AA, A, BBB, BB, B, CCC, CC, C, and D for default. Moody's Investors Services uses Aaa, Aa, A, Baa, Ba, B, Caa, Ca, C, and D. Each of the services use + or – or +1 to indicate half steps in between. The top four grades are considered Investment Grade Ratings.

REFUNDING BOND: The issuance of a new bond for the purpose of retiring an already outstanding bond issue.

RETAINED EARNINGS: An equity account reflecting the accumulated earnings of Proprietary Fund types. For budgeting purposes, the working capital definition of fund balance is used.

REVENUE: Moneys that the Town receives as income such as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

REVENUE BOND: A municipal bond whose debt service is payable solely from the revenues received from operating the facilities acquired or constructed with the proceeds of the bonds.

SELF-INSURANCE: The retention of liabilities, arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. The Town currently participates in the California Joint Powers Insurance Authority. The Town participates in the all-risk property protection program of the Authority. There is a \$5,000 to \$10,000 per loss deductible depending upon type of claim.

SPECIAL REVENUE FUNDS: Account for the revenue derived from specific taxes or other earmarked revenue sources (other than expendable trusts or for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes.

SUPPLEMENTAL ROLL PROPERTY TAXES: Assessed on property that changes ownership during the year and is based on the difference between the new and old assessed values.

TAX BASE: The total resource of the community that is legally available for taxation.

TAXES: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, user charges.

TRUSTEE: A bank designated as the custodian of funds and official representative of bondholders. Appointed to ensure compliance with trust indenture.

UNDERWRITER: A financial institution (investment or commercial bank), which purchases a new issue of municipal securities for resale; may acquire the bonds either by negotiated sale or based on competitive bidding.

USER CHARGES: Payments made by users or customers of publicly provided services that benefit specific individuals. These services exhibit "public good" characteristics. Examples of user charges are fees paid for recreational activities, building fees, police fees, etc.

ACRONYMS

AB	Assembly Bill
AC	Air Conditioning
ADA.....	Americans with Disabilities Act
ADT	Average Daily Traffic
APA.....	American Planning Association
A/V.....	Audio/Video
AVL	Automatic Vehicle Location
BAN.....	Bank Anticipation Note
BMP	Best Management Practices
CAFR	Comprehensive Annual Financial Report
CAL OSHA	California Occupational Safety and Health Administration
CalPERS.....	California Public Employees Retirement System
CalTrans.....	California Department of Transportation
CD	Community Design
CDBG	Community Development Block Grant
CEQA.....	California Environmental Quality Act
CIP	Capital Improvement Program
CNG	Compressed Natural Gas
CO	Carbon Monoxide
COP.....	Certificates of Participation
COPS.....	Citizen's Option for Public Safety
CPI	Consumer Price Index
CSMFO.....	California Society of Municipal Finance Officers
CUP.....	Conditional Use Permit
DOJ	Department of Justice
DUI.....	Driving under the Influence
EAP	Employee Assistance Program
EDD.....	Employment Development Department
EIR.....	Environmental Impact Report
EOC.....	Emergency Operations Center
ERAF	Educational Revenue Augmentation Fund
FEMA	Federal Emergency Management Agency
FHWA	Federal Highway Administration
FTE.....	Full-Time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Practices
GASB.....	Governmental Accounting Standards Board
GFOA	Government Finance Officers' Association
GIS	Geographic Information System
GO	General Obligation
HUD	Housing and Urban Development
HVAC	Heating, Ventilation, Air Conditioning
IPEMA.....	International Playground Equipment Association
IT.....	Innovation and Technology

ACRONYMS

JPA.....	Joint Powers Authority
JUA.....	Joint Use Agreement
LOS.....	Level of Service
LTD.....	Long-term Disability
M&O.....	Maintenance & Operation
MOU.....	Memorandum of Understanding
NACSLB.....	National Advisory Council on State and Local Budgeting
NEC.....	National Electric Code
NPDES.....	National Pollutant Discharge Elimination System
NPI.....	National Purchasing Institute
OPEB.....	Other Post Employment Benefits
OS.....	Official Statement
OTS.....	Office of Traffic Safety
PC.....	Personal Computer, Penal Code
PEG.....	Public, Education, and Government
PERS.....	Public Employees Retirement System
PPE.....	Personal Protective Equipment
PUC.....	Public Utility Commission
RAN.....	Revenue Anticipation Note
RDA.....	Redevelopment Agency
RMS.....	Records Management System
ROR.....	Rate of Return
ROW.....	Right-of-Way
SB.....	Senate Bill
SBOE.....	State Board of Equalization
SEC.....	Security and Exchange Commission
SED.....	Special Enforcement Detail
SEMS.....	Standardized Emergency Management Systems
SLESF.....	Supplemental Law Enforcement Services Fund
SUV.....	Sports Utility Vehicle
SWAT.....	Special Weapons and Tactics (Team)
TAN.....	Tax Anticipation Note
TEA.....	Transportation Enhancement Activities
TMC.....	Turning Movement Count
TOT.....	Transient Occupancy Tax
TPA.....	Third Party Administrator
TRAN.....	Tax and Revenue Anticipation Note
UBC.....	Uniform Building Code
UMC.....	Uniform Mechanical Code
UPC.....	Uniform Plumbing Code
UPS.....	Uninterrupted Power System
UST.....	Underground Storage Tank
VLF.....	Vehicle License Fee

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Town of Apple Valley

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Town of Apple Valley



Like many other places in the world, the Town of Apple Valley modified its services and procedures in 2020 to provide the best customer service possible while our local healthcare heroes held the frontline against the coronavirus pandemic. We partnered with Feed My Sheep to deliver food and supplies to vulnerable members of the community, issued a public decree to limit hoarding and evictions, and launched two grant programs to assist small businesses through difficult times. Council and Commission meetings, plan checks, and some recreation services were offered virtually. The Council amended the Development Code to make the Town more business friendly and renewed our public safety contract with the San Bernardino County Sheriff's Department. Construction was completed on several Safe Routes to Schools projects, as well as drainage improvements along Navajo Road. Construction crews broke ground on the intersection of Apple Valley Road and Happy Trails Highway 18 that will allow more cars to get through that vital corridor in less time, which is a great thing as business resumes normal operations. In fact, several new businesses opened in the last year, R Dub Candle Co, The Meal Prep Company, Dutch Bros Coffee, and Get Hooked Fish Fry & Market to name a few; as well as the grand opening of Apple RV and Boat Storage and the Apple Valley Hotel and Lodge in buildings that had been vacant for more than a decade! This is a year to rebound and rebuild and we are on the right track!

About the Cover

